











### Robert S. Payne Elementary





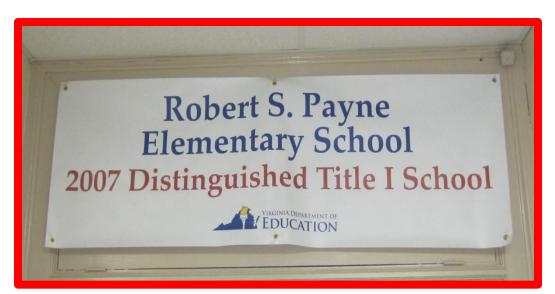




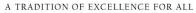


### **Awards and Achievements**











#### VISION

A Tradition of Excellence for All

#### MISSION

Every child, by name and by need, to graduation

#### GOAL

Excellence in Achievement, Behavior, Culture, Operations and Personnel



# Excellence in Achievement Excellence in Behavior Excellence in Culture

#### **ROBERT S. PAYNE ELEMENTARY COMMITMENT STATEMENT**

We, the family and community of Robert S. Payne Elementary School, shall provide meaningful learning experiences to ensure opportunities that promote the academic, social, and emotional growth of every child.



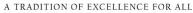














### Indicators of Excellence

Achievement

- Identify students in need of targeted interventions
- Implement research-based tiered interventions
- Monitor the intervention process to ensure fidelity and effectiveness

**RSP Behavior Indicators** 

Behavior

 Staff members reinforce school rules and

procedures.

**RSP** Culture Indicators

### Culture

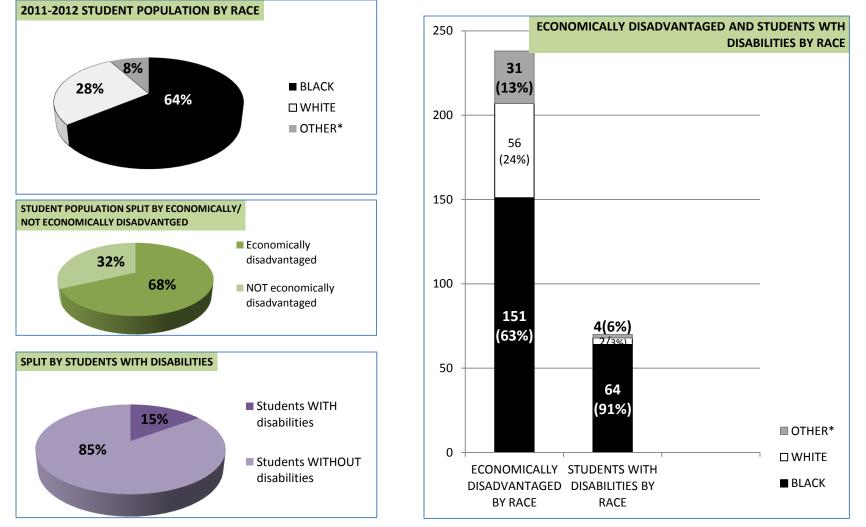
 Professional development to include peer observations

 Staff members interact socially with students. A TRADITION OF EXCELLENCE FOR ALL



### 2012-2013 School Improvement Plan Robert S. Payne Elementary School

#### **Introductory Data**



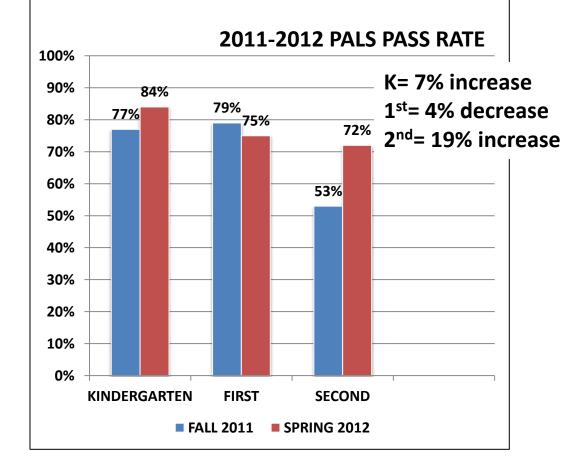
\*Includes Asian, American Indian, Hispanic, Hawaiian, and Mult-Ethnic, or Unspecified. In the 2010-2011 school year, the state required a change to ethnicity reporting, which allowed for additional subgroups. The data will show more significant changes in subgroups because someone who may have previously been included in the white or black sub group, would transfer to the other subgroup.



**Reading Achievement Data** 

LCS GOAL: By the end of 2<sup>nd</sup> grade reduce the failure rate on the PALS by 10% each year and decrease the failure rate on the SOL Reading Assessments by 10% each year.

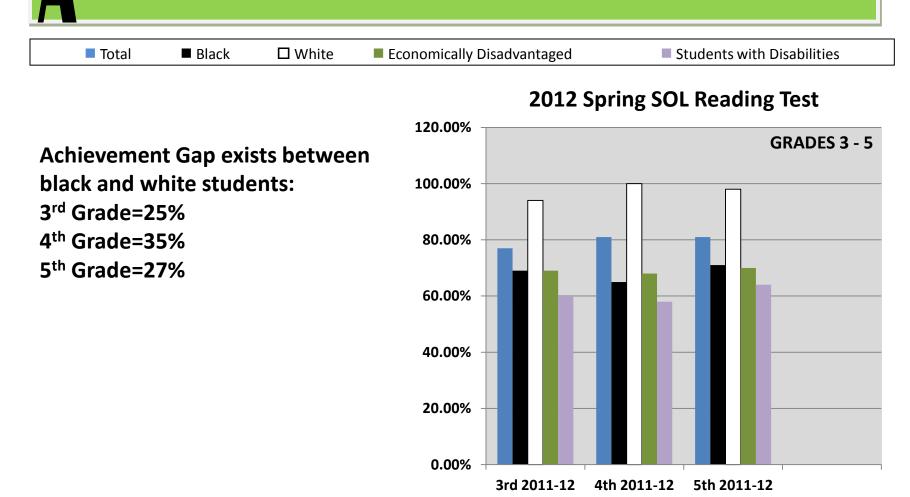
Percentage of students "passing" is calculated based on the number of students who met or exceeded the "summed score" or benchmark for their grade level.





**Reading Achievement Data** 

LCS GOAL: By the end of 2<sup>nd</sup> grade reduce the failure rate on the PALS by 10% each year and decrease the failure rate on the SOL Reading Assessments by 10% each year.



A TRADITION OF EXCELLENCE FOR ALL



LCS GOAL: All schools will be fully accredited and all subgroups will show positive progress each year toward meeting the Federal Annual Measurable Objectives on SOLs as determined by the Virginia Department of Education.				
Total Black 🛛 White Economic	ally Disadvantage	d 🗖	Students with Dis	abilities
Proficiency Gap Dashboard Total READING-Grades 3-5 (FAMO)				
120%		AMO Targets	RSP AMO Results	Met AMO
80%	All Students	85%	80.83%	R10
40%	Gap Group 1	76%	69.43%	Νο
20% —	Gap Group 2	76%	68.45%	R10
0% - 2011-12	Gap Group 3	80%	100%	TS – 4 students



LCS GOAL: All schools will be fully accredited and all subgroups will show positive progress each year toward meeting the Federal Annual Measurable Objectives on SOLs as determined by the Virginia Department of Education. Total Black □ White Economically Disadvantaged Students with Disabilities **Proficiency Gap Dashboard Total MATH-grades 3-5** (FAMO) 100% **AMO** RSP Met 90% **Targets** AMO AMO 80% Results 70% All 61% 67.20% YES 60% **Students** 50% 47% 49.73% YES Gap 40% Group 1 30% 45% 44.31% NO Gap 20% Group 2 10% Gap 52% 100% TS - 30% Group 3 students 2011-12

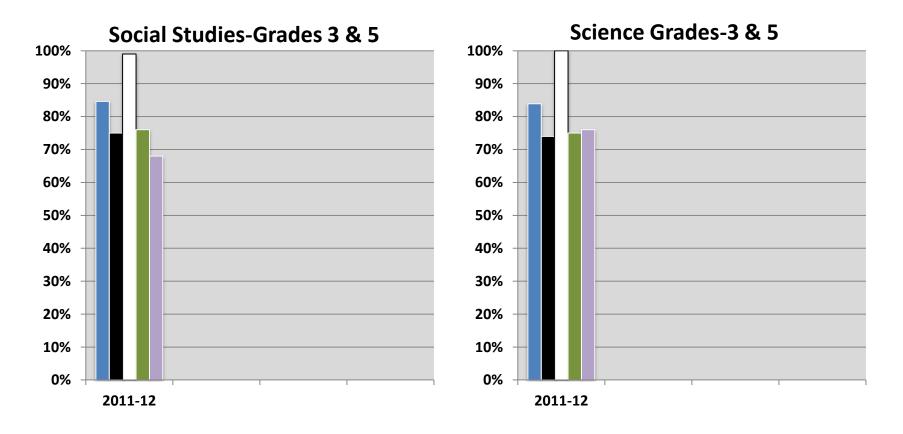
A TRADITION OF EXCELLENCE FOR ALL



2012 SOL Achievement Data

LCS GOAL: All schools will be fully accredited and all subgroups will show positive progress each year toward meeting the Federal Annual Measurable Objectives on SOLs as determined by the Virginia Department of Education.

Total	Black	🛛 White	Economically Disadvantaged	Students with Disabilities

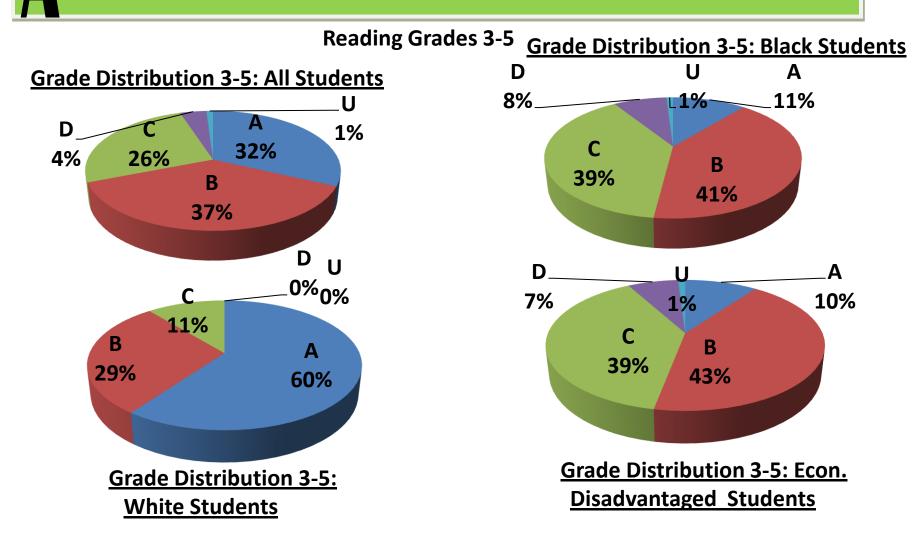


A TRADITION OF EXCELLENCE FOR ALL



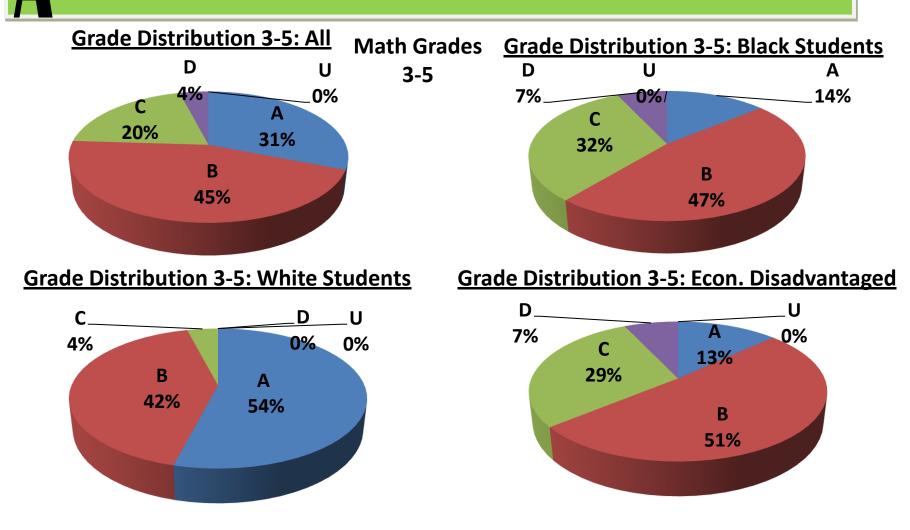
2012-2013 School Improvement Plan Robert S. Payne Elementary School

2011-2012 Grade Distribution



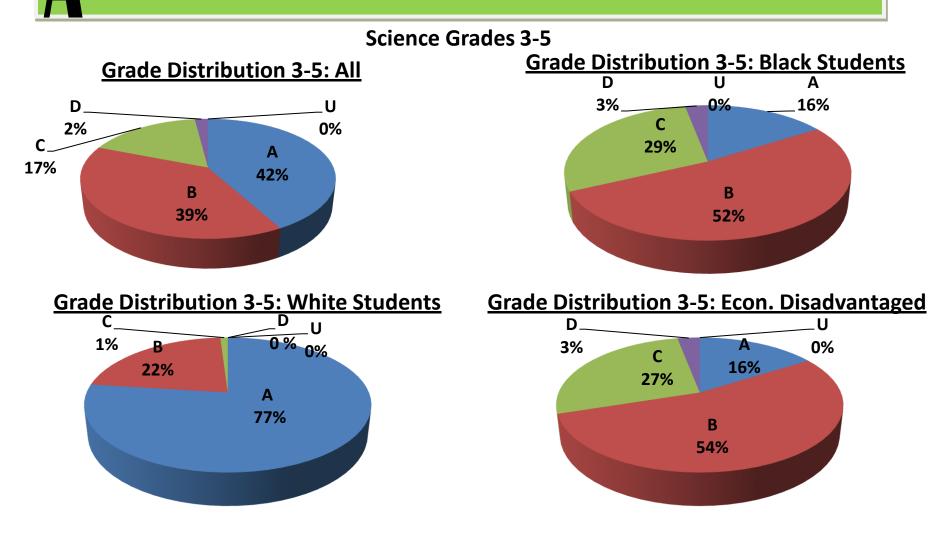


2011-2012 Grade Distribution



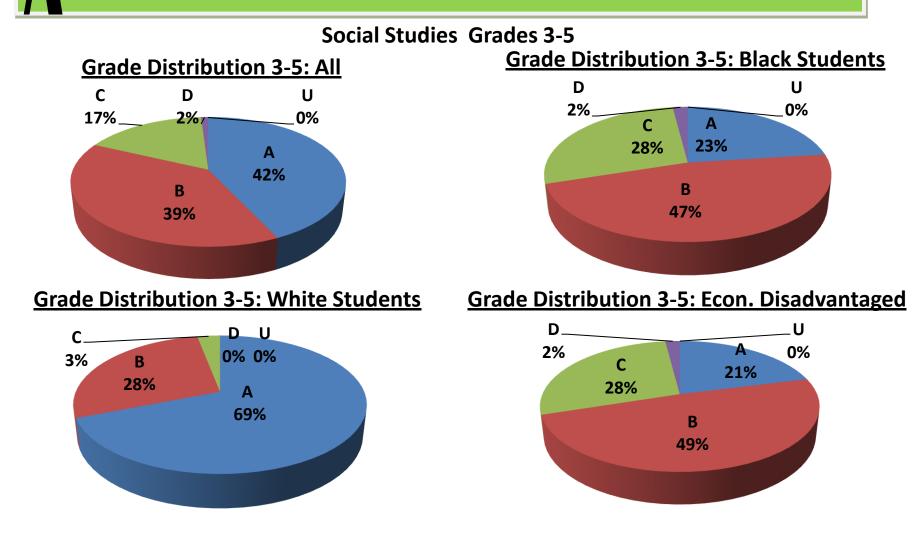


2011-2012 Grade Distribution





2011-2012 Grade Distribution







### **Excellence In Achievement**

TA01 - The school will use an identification process (including ongoing conversations with instructional leadership teams and data points to be used) for all students at risk of failing or in need of targeted interventions.

TA02 - The school will use a tiered, differentiated intervention process to assign research-based interventions aligned with the individual needs of identified students (the process includes a description of how interventions are selected and assigned to students as well as the frequency and duration of interventions for Tier 2 and Tier 3 students).

TA03 - The school will use a monitoring process (including a multidisciplinary team that meets regularly to review student intervention outcome data and identifies "triggers" and next steps for unsuccessful interventions) for targeted intervention students to ensure fidelity and effectiveness. A TRADITION OF EXCELLENCE FOR ALL



### 2012-2013 School Improvement Plan Robert S. Payne Elementary School

TA01 - The school will use an identification process (including ongoing conversations with instructional leadership teams and data points to be used) for all students at risk of failing or in need of targeted interventions.

Strategies	Evidence of Completion/Evaluation	Responsibility
Teachers in grades K-3 will administer the PALS assessment three times during the 2012-13 school year. Students who do not meet the PALS benchmark will be identified for intervention.	PALS Results for the 2012-13 school year PALS results will be posted on the student's profile data sheet.	K- 3 Teachers
	PALS website is accessible to administrators.	
Students will be identified for intervention based on the 2011-12 SOL results in the areas of reading and math.	SOL Results for the 2011-2012 school year SOL results will be posted on the student's profile data sheet.	4 <sup>th</sup> and 5 <sup>th</sup> Grade Teachers



TA01 - The school will use an identification process (including ongoing conversations with instructional leadership teams and data points to be used) for all students at risk of failing or in need of targeted interventions.

Strategies	Evidence of Completion/Evaluation	Responsibility
Teachers in grades 1 <sup>st</sup> – 5 <sup>th</sup> will administer the division wide assessments at the end of each nine weeks. The results will be reviewed and students will be identified for intervention based on the results.	DWAP Results DWAP results will be posted on each student's profile data sheet and state mandated forms for K-3.	1 <sup>st</sup> – 5 <sup>th</sup> Grade Teachers
The Standardized Test for the Assessment of Reading (STAR) is the selected adaptive reading assessment program. This assessment will be administered in grades 2 <sup>nd</sup> – 5 <sup>th</sup> as an identification tool to identify students in need of intervention.	STAR Assessment Results- beginning of the school year and at the end of each quarter STAR assessment results will be posted on each student's profile data sheet.	2 <sup>nd</sup> – 5 <sup>th</sup> Grade Teachers





TA02 - The school will use a tiered, differentiated intervention process to assign research-based interventions aligned with the individual needs of identified students (the process includes a description of how interventions are selected and assigned to students as well as the frequency and duration of interventions for Tier 2 and Tier 3 students).

Strategies	Evidence of Completion/Evaluation	Responsibility
Leveled Literacy Intervention (LLI) is a reading intervention provided by the Title I reading specialists. This intervention is provided daily for identified students in grades K-5.	LLI Assessment	Title I Reading Specialist
Students who did not meet the PALS fall benchmark will receive EIRI (Early Intervention Reading Initiative) services 30 minutes daily. The EIRI specialist utilizes an approved intervention plan and materials approved by LCS.	PALS Quick Checks	EIRI Specialist





### Title 1 Reading Specialists -LLI











TA02 - The school will use a tiered, differentiated intervention process to assign researchbased interventions aligned with the individual needs of identified students (the process includes a description of how interventions are selected and assigned to students as well as the frequency and duration of interventions for Tier 2 and Tier 3 students).

Strategies	Evidence of Completion/Evaluation	Responsibility
Students who are in need of a tier two reading intervention will receive twenty minutes of small group Benchmark Guided Reading instruction four to five times per week.	Benchmark Running Records	K- 5 Teachers
Instructional Assistants will be utilized to provide small group support to identified students. Teachers provide plans and materials to support this intervention.	Formative Assessment Results	K- 5 Teachers Instructional Assistants





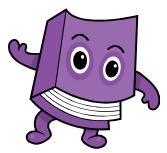


TA02 - The school will use a tiered, differentiated intervention process to assign researchbased interventions aligned with the individual needs of identified students (the process includes a description of how interventions are selected and assigned to students as well as the frequency and duration of interventions for Tier 2 and Tier 3 students).

Strategies	Evidence of Completion/Evaluation	Responsibility
Kindergarten and first grade students will receive 30 minutes of ST math twice per week. Students in second through fifth grades will receive this intervention 45 minutes twice per week.	ST Math Reports	K – 5 Teachers
American Reading Company's 100 Book Challenge was adopted as a K- 5 reading intervention program that is geared for students in Gap Group 1. Students read 15 to 45 minutes daily which includes time at school and home.	Running Records Power Word List	K – 5 Teachers

### **Differentiated Interventions**







## ST Math





TA02 - The school will use a tiered, differentiated intervention process to assign researchbased interventions aligned with the individual needs of identified students (the process includes a description of how interventions are selected and assigned to students as well as the frequency and duration of interventions for Tier 2 and Tier 3 students).

Strategies	Evidence of Completion/Evaluation	Responsibility
Payne Academy is a 21 <sup>st</sup> Century Grant after school program that focuses on reading, math, computer, and enrichment activities for identified students in 2 <sup>nd</sup> – 5 <sup>th</sup> grades. Students receive 1.5 hours of instruction four times per week. Students are identified based on SOLs, DWAP , PALS, STAR, and teacher recommendations.	Results on assessments: PALS, STAR, DWAP, formative	Payne Academy Teachers







TA02 - The school will use a tiered, differentiated intervention process to assign researchbased interventions aligned with the individual needs of identified students (the process includes a description of how interventions are selected and assigned to students as well as the frequency and duration of interventions for Tier 2 and Tier 3 students).

Strategies	Evidence of Completion/Evaluation	Responsibility
One on one tutoring will be provided for identified Tier 3 students. This intervention will be provided by teachers, Title I reading specialists, instructional assistants, and volunteers .	Formative Assessments Running Records	K- 5 Teachers Title I Reading Specialists Special Education Teachers Instructional Assistants

# Community Volunteers Tutoring





TA02 - The school will use a tiered, differentiated intervention process to assign researchbased interventions aligned with the individual needs of identified students (the process includes a description of how interventions are selected and assigned to students as well as the frequency and duration of interventions for Tier 2 and Tier 3 students).

Strategies	Evidence of Completion/Evaluation	Responsibility
Imagine Learning is a scientifically based language and literacy software program that focuses on individualizing instruction for students. The program is designed and geared for students who are English Language learners, struggling readers, and students with disabilities. Identified Tier 3 students will receive this intervention eighty minutes per week.	Data Reports	K – 5 Teachers

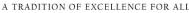


TA03 - The school will use a monitoring process (including a multidisciplinary team that meets regularly to review student intervention outcome data and identifies "triggers" and next steps for unsuccessful interventions) for targeted intervention students to ensure fidelity and effectiveness.

Strategies	Evidence of Completion/Evaluation	Responsibility
Teachers will review ST Math reports on a monthly basis to monitor the implementation of the program and to track student progress.	ST Math reports	K - 5 Teachers
K-3 teachers will administer	PALS results	K – 3 Teachers
the PALS assessment three		
times during the 2012-13	The PALS results will be posted	
school year. This data will be	on each student's individual	
analyzed and student	profile sheet.	
intervention plans will be		
reviewed and adjustments		
made based on the PALS data.		



Strategies	Evidence of Completion/Evaluation	Responsibility
1 <sup>st</sup> – 5 <sup>th</sup> grade teachers will administer the division - wide assessment each quarter. Kindergarten students will complete the primary assessment. This data will be analyzed and reviewed on a quarterly basis, and adjustments to student intervention plans will occur.	DWAP results The DWAP and kindergarten assessment results will be posted on each student's individual profile sheet.	K- 5 Teachers
Student data will be reviewed on a quarterly basis for students who participate in the after school program Payne	Assessment results will be reviewed : STAR, PALS, DWAP, report card grades	K – 5 Teachers Payne Academy Teachers
Academy.		Administrative Team





Strategies	Evidence of Completion/Evaluation	Responsibility
The division leadership team will monitor the school improvement plan, as well as attend data review meetings with the school improvement team on a quarterly basis.	Comments in Indistar Plan School Improvement Minutes	Division Level School Improvement Leadership Team
The school improvement team will use the Virginia Dashboard - Datacation to analyze student data on a quarterly basis.	Datacation Spreadsheet	School Improvement Team
Parents will be informed of their child's progress on a quarterly basis through report cards and conferences.	Report Cards, phone and conference logs	K – 5 Teachers



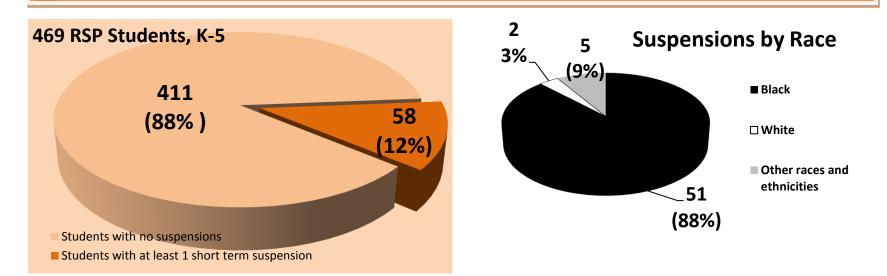
Strategies	Evidence of Completion/Evaluation	Responsibility
All students in grades 2-5 will be administered STAR at the beginning of the year, and at the end of each quarter. This data will be analyzed and reviewed on a quarterly basis, and adjustments to student intervention plans will occur.	STAR results – Instructional Reading Level (IRL) and Grade Equivalent (GE) will be reviewed	2 <sup>nd</sup> – 5 <sup>th</sup> Grade Teachers
Units will meet weekly to review student data and to adapt instructional practices and grouping for remediation of identified students.	Student Profile Sheets	K – 5 Teachers



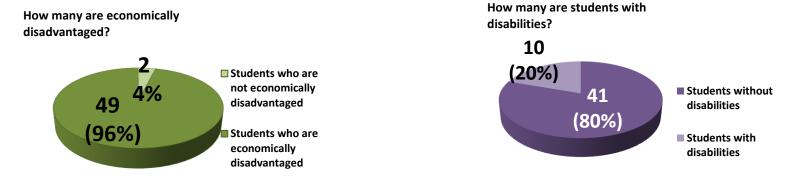
Strategies	Evidence of Completion/Evaluation	Responsibility
Teachers will administer "Quick Checks" every 2 to 3 weeks to selected students who were identified through PALS. The results of the assessment will be analyzed and progress monitored. Teachers will use the results as a focus area for classroom instruction as well as EIRI support.	PALS Quick Checks	K-5 Teachers
Title I will assess student progress and complete a progress monitoring form for students who receive LLI.	Leveled Literacy Assessment	Title I Reading Specialists

2012-2013 School Improvement Plan Robert S. Payne Elementary School

LCS Goal: Decrease suspensions by 5% per year.



#### A CLOSER LOOK at the 51 black students with at least 1 short term suspension

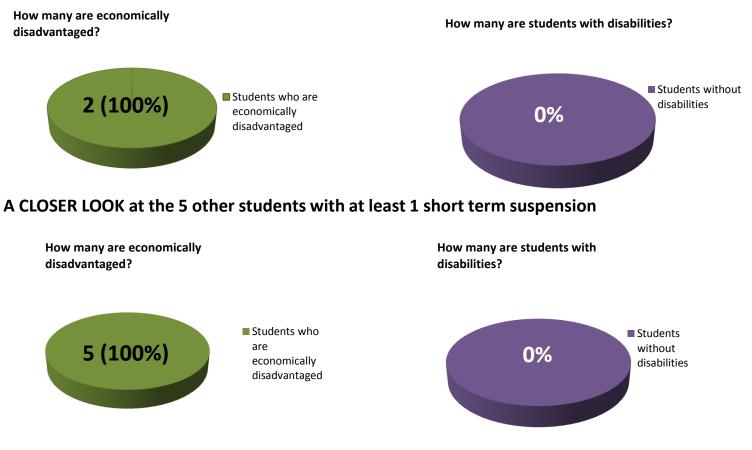




#### 2012-2013 School Improvement Plan Robert S. Payne Elementary School

#### LCS Goal: Decrease suspensions by 5% per year.

#### A CLOSER LOOK at the 2 white students with at least 1 short term suspension

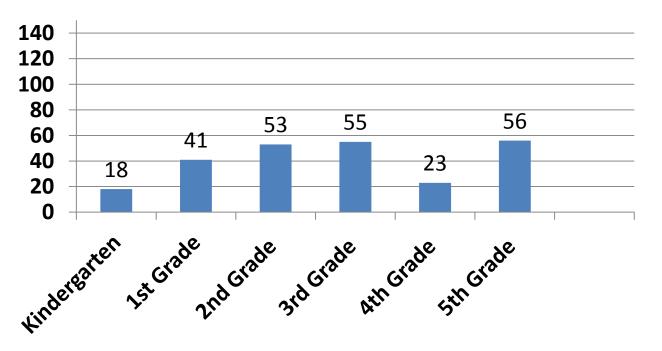




2012-2013 School Improvement Plan Robert S. Payne Elementary School

LCS Goal: Decrease suspensions by 5% per year.

#### **2011-2012** Disciplinary Referrals



Robert S. Payne students received a total of 246 disciplinary referrals during the 2011-2012 school year.



#### School Culture- Lunch as an RSP family







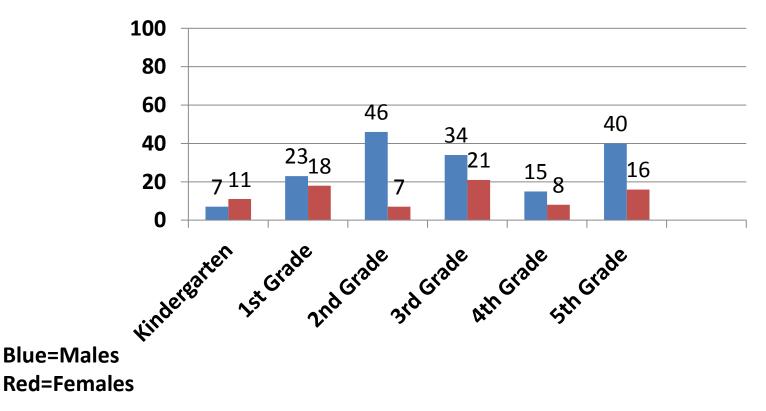




2012-2013 School Improvement Plan Robert S. Payne Elementary School

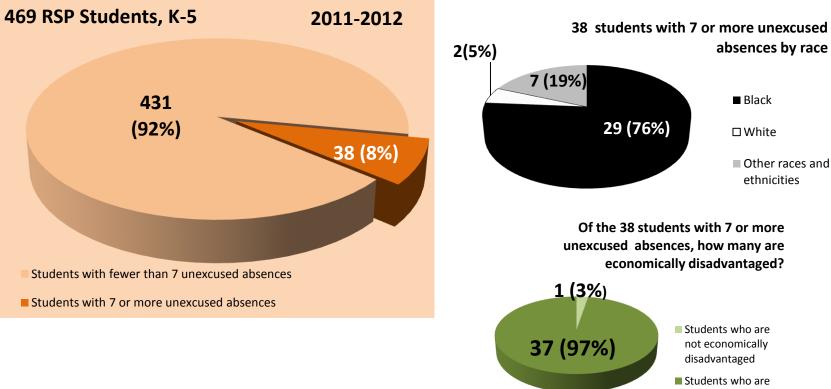
LCS Goal: Decrease suspensions by 5% per year.

#### 2011-2012 Disciplinary Referrals by Gender





LCS Goal: Reduce by 10% the number of students with 7 or more unexcused absences.



economically disadvantaged





## **Excellence In Behavior**

# IIIC10 All teachers (and staff) will reinforce classroom rules and procedures by

positively teaching them.







IIIC10 All teachers will reinforce classroom rules and procedures by positively teaching them.

Strategies	Evidence of Completion/Evaluation	Responsibility
Teachers will post classroom	Rules and procedures will be	Teachers
rules and procedures.	posted in all classrooms.	
Staff will model school rules	Staff will monitor appropriate	Staff
and procedures.	student behavior through	
	skits, morning news rap video,	
	as well as during teachable	
	moments of when incidents	
	occur.	



IIIC10 All teachers will reinforce classroom rules and procedures by positively teaching them.

Strategies	Evidence of Completion/Evaluation	Responsibility
R. S. Payne will implement a	JMU – TTAC will provide PBIS	Staff
positive behavior intervention	training and support.	
support (PBIS) model during		
the 2012-14 school year.		
School referral data will be	A referral data summary is	Administration and PBIS team
analyzed on a monthly basis.	available for staff review.	
Staff will positively reinforce	Students will be given the	Staff
students who follow classroom	opportunity to earn tickets for	
rules and procedures.	good behavior through our	
	"Caught Being Good"	
	program. Students who earn	
	these tickets are eligible to win	
	a weekly prize from the	
	principal's prize box.	

## Be Responsible, Be Respectful, Be Cooperative



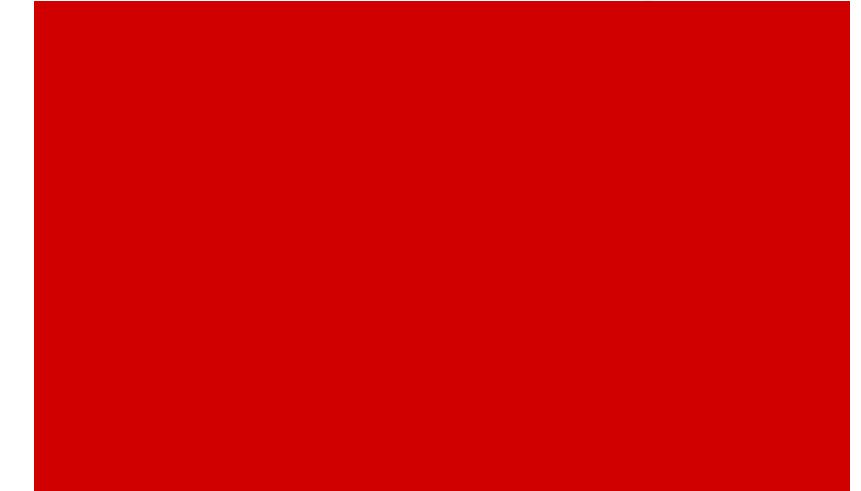
# Be Responsible, Be Respectful, Be Cooperative







# **Behavior Rap**





## **Caught Being Good**





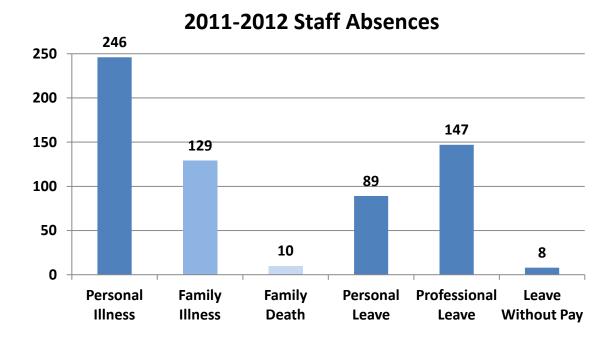








LCS Goal: Reduce costs associated with staff absences.



62 employees reported a total of 629 absences. 246=personal illness 129=family illness 10=family death 89=personal leave 147=professional leave 8=leave without pay





## **Excellence In Culture**

IIIA33 - All teachers will interact socially with students (noticing and attending to an ill student, asking about the weekend, inquiring about the family).

IF04 Professional development for teachers will include observations by peers related to indicators of effective teaching and classroom management.



2012-2013 School Improvement Plan Robert S. Payne Elementary School

**IIIA33** All teachers will interact socially with students.

Strategies	Evidence of Completion/Evaluation	Responsibility
Staff members will greet students as they enter the school building each morning.	Observations	Staff
Teachers will eat lunch with students.	Observations	Teachers
A school climate/culture committee will review the current practices to determine the areas of need that could increase school culture and climate.	Meeting Minutes	School Climate/Culture Committee Staff



**IIIA33** All teachers will interact socially with students.

Strategies	Evidence of Completion/Evaluation	Responsibility
Staff members will plan and implement a whole school assembly/Pep Rally once a semester to increase positive school culture.	Behavior Assembly SOL Pep Rally	Staff
Staff members will make an effort to establish a connection with students outside of their own grade- level/area.	Observations	Staff









**SOL Bags** 

## **Simple Machines**





























## **School Culture- Holidays**





















**Red Ribbon Week** 









# **SOL Night**







## **Simple Machines**



















# Carnival







### **Education Week**







# **Therapy Dog**

# **YMCA Swimming**





#### **Book Buddies**















#### **Supplies from the Community**



2012-2013 School Improvement Plan Robert S. Payne Elementary School

**IIIA33** All teachers will interact socially with students.

Strategies	Evidence of Completion/Evaluation	Responsibility
Students and staff will be given the opportunity to participate in the SPARK Program. This program will provide selected students with an adult mentor.	Throughout the year, SPARKS and their mentors meet for lunch, academic assistance, and special activities. SPARKS and staff will have an end of the year celebration.	SPARK staff















### **School Culture**

### Gingerbread Jeans





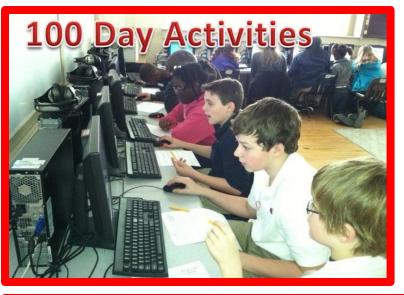




### **TYMS Program**

# GO Center & Zone School











Pride of Payne



























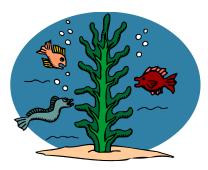
#### **Oceans Open House**



**Talent Show** 









# STAFF DEVELOPMENT ACTIVITIES 2011-12

- American Reading Company 100 Book Challenge
- Skillful Teacher
- Higher Level Thinking
- Social Networking
- SOL Solutions
- Workshops from Staff attending Debbie Diller Math Work Station Conference
- School Wide Behavior Plan



#### 2012-2013 School Improvement Plan Robert S. Payne Elementary School

IF04 Professional development for teachers will include observations by peers related to indicators of effective teaching and classroom management.

Strategies	Evidence of Completion/Evaluation	Responsibility
Skillful Teacher training will continue for those who have not been trained in the model during the 2012-13 school year.	Attendance Log	Teachers who have not been trained in Skilful Teacher
Aimee Hasinger, IT-DART (Instructional Technology Data Analysis Resource Teacher) will conduct technology trainings throughout the 2012-13 school year.	Attendance Log	Staff
4th and 5th grade teachers were trained in PALs (Phonological Awareness Literacy) in December of 2012.	Attendance Log	4 <sup>th</sup> and 5 <sup>th</sup> Grade Teachers



IF04 Professional development for teachers will include observations by peers related to indicators of effective teaching and classroom management.

Strategies	Evidence of Completion/Evaluation	Responsibility
Technology training for Mind Research - a remediation math program for students occurred three times during the 2012- 13 school year.	Attendance Log	K- 5 Teachers
Becky Scott, Title 1 teacher, conducted 4-Square Writing training during the fall of 2012.	Attendance Log	K- 5 Teachers Special Education Teachers
Courtney Mayberry, Title 1 teacher, conducted several Word Study trainings during the 2012-13 school year.	Attendance Log	K- 5 Teachers Special Education Teachers



2012-2013 School Improvement Plan Robert S. Payne Elementary School

IF04 Professional development for teachers will include observations by peers related to indicators of effective teaching and classroom management.

Strategies	Evidence of Completion/Evaluation	Responsibility
American Reading Company	Attendance Log	K- 5 Teachers
provided staff training during		
the 2012-13 school year. Staff		
Development included:		
Discussion of electronic IRLA ,		
Data Dashboard , Support for		
School Pace and IRLA, and		
Tracking Students/Data		
Dashboard , and peer		
observations occurred.		
Ethel Coles, Coordinator for	Attendance Log	Staff
Equity and Accountability, has		
been contacted to provide		
training on Children in Poverty.		



### **Staff Development**



## **ST Math Training**





### **Technology** Training





Parental Involvement Activities

- Pirate Treasure Hunt
- Science Night
- American Education Week
- Family Fun and Fit Night
- Twilight Tales
- Carnival
- Math Night







### Ooey Gooey Science Night





### **Parental Involvement**











### **Parental Involvement**



# Pirate Night at City Cemetery











# **After School Winter Luau**













# After School Parental Involvement Activities

- GED
  - Two classes, once per week
  - Ten students
  - Certified teacher
  - Moms, a dad, two big brothers, and a grandmother
  - Increased family literacy and family involvement





# **The Reid Family**





### Jasmine



Darryl



### Lillie

# **The Reid Family**

# Beyond the Four Walls

- Hunton Randolph Community Center
- Jubilee Family Development Center
- YMCA Church Street Location
- The Bright Hope Educational Learning Center
- The Salvation Army
- The Boys and Girls Club
- Churches for Urban Ministry













# **Timothy Academy**







### **TYMS**

# **Beyond the Four Walls**















### Grow and Give Garden







# **Slaughter Family**











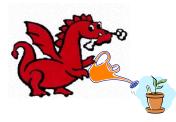
# **Slaughter Family**













- We recognize the discrepancy that exists between our gap groups. We're working very hard to implement effective strategies that we feel will lessen the GAP.
- We need more resources for our children which will help to meet their basic needs for food, clothing, shelter, and safety.
- We need resources to address the high transient rate among our students.
- We need professional development in "Differentiation of Instruction".
- And we need to.....carefully examine the use of our available instructional time.







We are finding more research based Tier 2 and Tier 3 interventions that we feel will help our children.



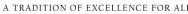
We have developed a PBIS (Positive Behavior Intervention System) plan for our students.



As the principal, I could not ask for a more <u>dedicated</u>, <u>hardworking</u>, and <u>caring staff</u>.

We are very proud and pleased with the results of the Community Survey, which reflected a very positive and welcoming culture that exists within our school.

Finally, we are proud of the many different opportunities that are provided for parental involvement ; both at school, but also in our community.





# **R.S. Payne Elementary School**

## "Dragons: Burning for Learning"

Thank you for allowing us to share our path to excellence in achievement, behavior, and culture! In conclusion, we want to leave you with one thought....