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# LYNCHBURG CITY SCHOOLS - FY 2017-18 Budget

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## ORGANIZATION OF THE BUDGET DOCUMENT

Lynchburg City Schools - FY 2017-18 Budget

The FY 2017-2018 adopted budget follows a format that is easily readable and efficiently organized in order to present comprehensive information through the use of narrative, schedules, and graphs. The adopted budget is a reflection of school board priorities that are the result of input from staff, parents, students, and the Lynchburg City Public Schools community concerning the needs of our youth. The budget document consists of six major sections:

# • Introductory Section

This section provides an overview of Lynchburg City Schools, an executive summary, and a comprehensive review of the budget.

### Revenue Section

This section details school revenue from all sources for the operating, food service and grant funds. The revenue data includes the FY 2017-2018 adopted budget compared to the 1) FY 2016-2017 adopted budget, 2) the actual revenues for FY 2013-2014 thru FY 2015-2016.

# Expenditure Section

This section lists expenditures for the operating fund by program and by object. The expenditure data includes the FY 2017-2018 adopted budget compared to the FY 2016-2017 adopted budget, and the actual expenditures for FY 2013-2014 thru FY 2015-2016.

## Informational Section

This section includes additional information that would further enhance the reader's understanding of the budget and the Lynchburg City Schools. It consists of school accreditation information, budget accounts, budget policies, and budget terminology.

## School Nutrition Fund Section

This section includes revenues and expenditures for the School Nutrition fund by program and other information that would enhance the reader's understanding of the budget and the School Nutrition program. The revenues and expenditures data includes the FY 2017-2018 adopted budget compared to the 1) FY 2016-2017 adopted budget, 2) the actual revenues for FY 2013-2014 thru FY 2015-2016.

### Grants Fund Section

This section includes revenues and expenditures for the Grant Fund by program and other information that would enhance the reader's understanding of the budget and the Lynchburg City Schools Grant program. The revenues and expenditures data includes the FY 2017-2018 adopted budget compared to the 1) FY 2016-2017 adopted budget, 2) the actual revenues for FY 2013-2014 thru FY 2015-2016.

## **OVERVIEW OF THE LYNCHBURG CITY SCHOOLS**

Lynchburg City Schools FY 2017-18 Budget

Lynchburg City Schools is a progressive urban school division located in Central Virginia. We serve approximately 8,400 students in kindergarten through twelfth grade. Our student population represents a diversity of cultures, languages, and ethnic groups.

Our school division is comprised of two high schools, three middle schools, and 11 elementary schools. Our school division's operations include the regional Central Virginia Governor's School for Science and Technology, an Alternative Education Center for students with non-traditional learning needs, and a regional special education program (LAUREL). A number of schools also offer academic support and enrichment through after-school programs.

Lynchburg City Schools is a fiscally dependent school division in which funds in excess of the budget appropriated by the Lynchburg City Council revert to the City of Lynchburg at the end of each fiscal year. Consequently, the school division does not carry beginning or ending balances in its operating funds. The Lynchburg City Schools operates three funds: operating fund, food service fund, and grant fund.

## **EXECUTIVE SUMMARY**

Lynchburg City Schools - FY 2017-18 Budget

# FY 2017-2018 All Funds Revenue Budget:

The FY 2017-18 all funds revenue budget will total \$111,412,073, an increase of \$3,910,334 from the FY2016-17 adopted budget.

- The FY2017-18 operating revenue budget will total \$95,324,667, an increase of \$2,268,492 from the FY2016-17 adopted budget or 2.44%.
- The FY2017-18 grant revenue budget will total \$11,248,057, an increase of \$663,667 from the FY2016-17 adopted budget or 6.27%.
- The FY2017-18 school nutrition revenue budget totals \$4,839,349, an increase of \$978,175 from the FY2016-17 adopted budget or 25.33%.

# **FY2017-18 All Funds Expenditure Budget:**

The FY2017-18 all funds expenditure budget will total \$111,412,073, an increase of \$3,299,202 from the FY2016-17 adopted budget.

- The FY2017-18 operating expenditure budget will total \$95,324,667, an increase of \$2,268,492 from the FY2016-17 adopted budget or 2.44%.
- The FY2017-18 grant expenditure budget totals \$11,248,057, an increase of \$663,667 from the FY2016-17 adopted budget or 6.27%. All of the grants are reimbursable.
- The FY2017-18 school nutrition expenditure budget totals \$4,839,349, an increase of \$978,175 from the FY2016-17 adopted budget or 25.33%.

# FY2017-18 Capital Improvement Funds:

The FY2017-18 operating budget does not includes any funds for the purchase of school buses.

# **ALL FUNDS REVENUE SUMMARY**

		2013-2014	:	2014-2015		2015-2016		2016-2017		2017-2018		Dollar		
		Actual		Actual		Actual		Adopted		Adopted		Increase		Percent
		Revenue		Revenue		Revenue		Budget		Budget	_(	Decrease)	<u>C</u>	<u>Change</u>
OPERATING REVENUE														
State	\$	43,997,926	\$	46,906,753	\$	46,855,457	\$	49,648,636	\$	50,758,919	\$	1,110,283		2.24%
Federal		576,797		426,000		320,000		463,000		463,500		500		0.11%
Other revenue		1,992,274		1,857,220		2,856,727		1,590,500		2,073,750		483,250		30.38%
City		35,639,011		38,924,147		43,030,725		40,854,039		42,028,498		1,174,459		2.87%
City - School Buses		-		-		950,000		500,000		-		(500,000)		-100%
City - School Debt Service (CVGS)		-		-		-		-		-		-		0.0%
TOTAL OPERATING REVENUE	\$	82,206,008	\$	88,114,120	\$	94,012,909	\$	93,056,175	\$	95,324,667	\$	2,268,492	\$	2.44%
GRANT REVENUE														
Federal	\$	7,599,700	\$	7,874,657	\$	8,507,640	\$	8,622,684	\$	8,785,935	\$	163,251		1.89%
State		1,510,831		2,297,558		1,836,580		1,911,206		2,320,622		409,416		21.42%
Local		32,246		69,334		143,042		50,500		141,500		91,000		180.20%
TOTAL GRANT REVENUE	\$	9,142,777	\$	10,241,549	\$	10,487,262	\$	10,584,390	\$	11,248,057	\$	663,667	\$	6.27%
COLLOGIA MUTDITION														
SCHOOL NUTRITION	•	0.700	Φ.	0.454	Φ.	4 400	Φ.	0.000	•	0.000	•	(000)		0.000/
Commissions	\$	2,726	\$	2,154	\$	1,160	\$	2,200	\$	2,000	\$	(200)		-9.09%
Federal		2,968,403		3,066,133		3,730,990		2,985,000		4,000,000		1,015,000		34.0%
State		201,705		279,967		232,739		237,674		288,349		50,675		21.32%
Cafeteria Sales		573,692		613,602		471,294		615,000		525,000		(90,000)		-14.63%
Use of Money		147		138		-		- 04 000		-		0.700		0.0%
Other Revenue	Φ	12,150	Φ	27,071	Φ	54,397	Φ	21,300	۲.	24,000	Φ	2,700	Φ	12.68%
TOTAL SCHOOL NUTRITION	\$	3,758,823	\$	3,989,065	\$	4,490,580	\$	3,861,174	\$	4,839,349	\$	978,175	\$	25.33%
TOTAL ALL FUNDS	¢	95,107,608	¢	102 244 724	¢	108,990,751	¢	107 501 720	¢	111 /12 072	¢	3,910,334		3.64%
TOTAL ALL FUNDS	Ф	35,107,008	Ф	102,344,734	Ф	100,990,751	Ф	107,301,739	Ф	111,412,073	ф	3,910,334		3.04%

# **ALL FUNDS EXPENDITURES SUMMARY**

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Dollar	
	Actual	Actual	Actual	Adopted	Adopted	Increase	Percent
	Expenditures	Expenditures	<b>Expenditures</b>	Budget	Budget	(Decrease)	Change
OPERATING EXPENDITURES							
Instruction	57,690,599	61,909,077	65,819,088	68,623,683	\$ 70,089,785	\$ 1,466,102	2.14%
Administration	5,581,279	4,873,193	5,423,774	5,583,204	6,369,252	786,048	14.08%
Pupil Transportation	4,690,145	5,944,161	5,799,526	5,066,609	4,950,581	(116,028)	-2.29%
Operation and Maintenance	9,696,327	11,085,588	11,028,807	10,513,800	10,509,950	(3,850)	-0.04%
Facilities	20,365	25,931	14,825	31,842	71,165	39,323	123.49%
Debt Service &Fund Transfers	109,047	-	-	-	-	-	0.00%
Technology	3,905,607	3,740,444	4,456,108	3,222,038	3,316,933	94,895	2.95%
Other Non-Instructional Operations	16,087	24,670	20,875	15,000	17,000	2,000	13.33%
TOTAL OPERARING EXPENDITURES	\$ 81,709,456	\$ 87,603,065	\$ 92,563,003	\$ 93,056,176	\$ 95,324,667	\$ 2,268,491	2.44%
GRANT EXPENDITURES							
Federal	2,181,441	2,144,522	7,595,027	8,622,684	\$ 8,785,935	\$ (163,251)	-100%
State	9,932	-	1,877,164	1,911,206	2,320,622	(409,416)	-100%
Local	-	22,000	53,000	50,500	141,500	91,000	-100%
TOTAL GRANT EXPENDITURES	\$ 2,191,373	\$ 2,166,522	\$ 9,525,191	\$ 10,584,390	\$ 11,248,057	\$ 1,059,199	10.01%
SCHOOL NUTRITION							
Personal Services and Fringe Benefits	1,820,848	1,528,334	1,952,348	2,088,131	\$ 2,194,972	\$ 106,841	5.12%
Non-Personnel Costs	2,202,209	2,171,648	1,904,973	1,830,891	2,644,377	(74,082)	-4.05%
TOTAL SCHOOL NUTRITION	\$ 4,023,057	\$ 3,699,982	\$ 3,857,321	\$ 3,919,022	\$ 4,839,349	\$ 1,724,050	-43.99
TOTAL ALL FUNDS	\$ 87,923,886	\$ 93,469,569	\$ 105,945,515	\$ 107,559,588	\$ 111,412,074	\$ 1,603,640	1.49%

## **AVERAGE DAILY MEMBERSHIP**

Lynchburg City Schools - FY 2017-18 Budget

Average Daily Membership (ADM) is a prime determinant of state education funding. The school division's student membership has increased, based on September 30 (fall membership) and March 31 (March ADM).

The 2017-2018 budget is based on Virginia Department of Education's (VDOE) projected Average Daily Membership (ADM) of 7,966.80.

# The following chart describes both the fall membership and the March ADM from FY 2012 through FY 2016:

	2013-2014	2014-2015	2015-2016	2016-2017
FALL MEMBERSHIP	8,283.00	8,318.00	8,310.15	8,500.00
MARCH ADM	8,155.12	8,273.80	8,051.20	8,515.43



## **REVENUE SUMMARY**

Lynchburg City Schools - FY 2017-18 Budget

The FY 2017-2018 operating budget revenue totals \$95,324,667. The increase in FY 2017-2018 operating budget revenue is \$2,268,492 over the FY2016-2017 adopted budget or 2.44%.

• Revenue from the Commonwealth of Virginia is \$50,758,919, an increase of \$1,110,283 over the FY2016-2017 adopted budget or 2.24% increase. The State revenue by category is as follows:

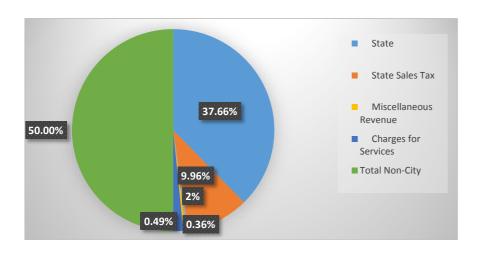
0	State Sales Tax	\$10,614,314
0	Standards of Quality Funds	\$32,445,065
0	Incentive Programs	\$1,408,709
0	Categorical Accounts	\$487,657
0	Lottery Funded Programs	\$5,803,174

- Revenue from the *City of Lynchburg* (City) for FY2017-2018 is \$42,028,498, which is \$1,174,459 more than the FY2016-2017 or 2.87% increase.
- Revenue from the *Federal Government* for FY2017-2018 is \$463,500, which is \$500 more than the FY2016-2017 adopted budget.
- Revenue from Other Sources for FY2017-2018 is \$2,073,750, which is \$483,250 more than the FY2016-2017 adopted budget.

# **OPERATING FUND REVENUE SUMMARY**

Lynchburg City Schools - FY 2017-18 Budget

	:	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018		
		Actual	Actual	Actual	Adopted	Adopted	Change	Change
		Revenue	Revenue	Revenue	<u>Budget</u>	<u>Budget</u>	<u>Amount</u>	Percent
Average Daily Membership		8,155.12	8,113.30	8,009.13	8,051.20	7,966.80	(84.40)	-1.05%
REVENUE CATEGORY								
State	\$	34,570,621	\$ 37,625,309	\$ 36,602,110	\$ 38,811,443	\$40,144,605	\$ 1,333,162	3.43%
State Sales Tax		9,427,305	9,958,345	10,253,347	10,837,193	10,614,314	(222,879)	-2.06%
Total State	\$	43,997,926	\$ 47,583,654	\$ 46,855,457	\$ 49,648,636	\$ 50,758,919	\$ 1,110,283	2.24%
Federal	\$	576,797	\$ 520,460	\$ 320,000	\$ 463,000	\$ 463,500	\$ 500	0.11%
Miscellaneous Revenue	\$	353,212	\$ 572,217	\$ 1,181,936	\$ 241,500	\$ 379,750	\$ 138,250	57.25%
Charges for Services		1,639,062	1,323,997	1,674,791	1,349,000	1,694,000	345,000	25.57%
Total Other	\$	1,992,274	\$ 1,896,214	\$ 2,856,727	\$ 1,590,500	\$ 2,073,750	\$ 483,250	30.38%
Total Non-City	\$	46,566,997	\$ 50,000,328	\$ 50,032,184	\$ 51,702,136	\$ 53,296,169	\$ 1,594,033	3.08%
City - Funds	\$	35,639,011	\$ 36,319,745	\$ 43,030,725	\$ 40,854,039	\$42,028,498	\$ 1,174,459	3%
City School Buses		-	-	950,000	500,000	-	(500,000)	-100%
TOTAL OPERATING BUDGET	\$	82,206,008	\$ 86,320,073	\$ 94,012,909	\$ 93,056,175	\$ 95,324,667	2,268,492	2.44%



The chart illustrates the percentage of FY 2017-2018 operating budget revenue to be received from each funding source:

42.11% 11.13% 53.25% 0.00% 0.49% 0.00% 0.40% 1.78% 2.18% 55.91%

# **OPERATING FUND REVENUE - STATE**

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018			
	Actual	Actual	Actual	Adopted	Adopted	Dollar	Percent	Percent of
	Revenue	Revenue	Revenue	Budget	Budget	Change	Change	<u>Total</u>
CATEGORY								
State Sales Tax	\$ 9,427,305	\$ 9,958,345	\$10,248,262	\$10,837,193	\$10,614,314	\$ (222,879)	-2.06%	20.91%
SOQ Programs:								
Basic Aid	\$ 19,831,810	\$ 22,184,149	\$ 22,130,823	\$ 21,878,492	\$ 21,769,498	\$ (108,994)	-0.50%	43.85%
Textbooks	-	-	165,649	93,648	557,117	463,469	494.91%	1.10%
Vocational Education	286,480	230,078	231,089	405,161	400,913	(4,248)	-1.05%	0.81%
Gifted Education	235,323	245,765	246,845	246,173	243,593	(2,580)	-1.05%	0.48%
Special Education	2,286,721	2,849,828	2,862,348	2,841,252	2,811,468	(29,784)	-1.05%	5.66%
Prevention, intervention,& Remediation	1,307,013	1,317,718	1,323,508	1,492,427	1,476,782	(15,645)	-1.05%	2.91%
Fringe Benefits	3,688,425	4,439,456	4,374,928	4,574,724	4,866,783	292,059	6.38%	9.80%
English as a Second Language	106,224	129,125	138,897	156,955	154,875	(2,080)	-1.33%	0.31%
Remedial Summer School	-	107,297	-	161,164	164,036	2,872	1.78%	0.33%
Total of SOQ Program	\$ 27,741,996	\$ 31,503,416	\$ 31,474,087	\$ 31,849,996	\$ 32,445,065	\$ 595,069	1.89%	63.92%
Incentive Programs:								
Supplemental Support - Operating	\$ 508,716	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	0.00%
Additional Assistance w/Retirement,		-	-	-	-	-	0.00%	0.00%
inflation & Preschool costs	466,336	-	-	-	-	-	100%	0.00%
At Risk	-	-	-	-	1,156,655	1,156,655	100%	2.33%
Compensation Supplement	-	-	384,793	360,828	231,552	(129,276)	-35.83%	0.47%
Early Reading Specialists Initiative	-	-	38,807	41,476	20,502	(20,974)	-50.57%	0.04%
Math/Reading Instructional Specialists	-	40,267	40,624	42,665	-	(42,665)	-100%	0.00%
Total of Incentive Programs	\$ 975,052	\$ 40,267	\$ 464,224	\$ 444,969	\$ 1,408,709	\$ 963,740	216.59%	2.78%
Categorical Programs:								
Adult Education	\$ 584	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	0.00%
Special Ed - Homebound	199,896	100,051	102,053	107,771	110,224	2,453	2.28%	0.22%
Special Ed - Regional Tuttion	-	-	-	-	377,433	377,433	100%	0.74%
Career & Tech Education-Equipment	11,979	13,267	-	-	-	-	0.00%	0.00%
Total of Categorical Programs	\$ 212,459	\$ 113,318	\$ 102,053	\$ 107,771	\$ 487,657	\$ 379,886	372.24%	0.96%
Lottery Funded Programs:								
At-Risk	\$ 1,215,707	\$ 1,468,098	\$ 1,420,874	\$ 1,502,539	\$ 332,551	\$ (1,169,988)	-77.87%	0.66%
Early Reading Intervention	164,513	186,361	180,349	185,114	205,913	20,799	11.24%	0.41%
Foster Care	70,037	134,715	81,045	74,203	190,250	116,047	156.39%	0.37%

# **OPERATING FUND REVENUE - STATE**

	2013-2014		2014-2015	2015-2016	2016-2017	2017-2018			
	Actual		Actual	Actual	Adopted	Adopted	Dollar	Percent	Percent of
	Revenue		Revenue	Revenue	Budget	Budget	Change	<u>Change</u>	<u>Total</u>
K-3 Primary Class Size	\$ 1,616,140	3	1,693,633	\$ 1,634,375	\$ 1,956,675	\$ 1,915,875	\$ (40,800)	-2.09%	3.77%
SOL Algebra Readiness	130,370	3	137,583	135,579	141,003	143,036	2,033	1.44%	0.28%
VA Preschool Initiative at Risk 4 YR OLDS	1,236,110	)	1,057,968	1,092,096	944,193	932,488	(11,705)	-1.24%	1.84%
ISAEP (GED funding)	23,570	3	-	-	-	-	-	0.00%	0.00%
Special Ed - Regional Tuition	689,950	)	747,425	851,347	814,113	634,048	(180,065)	-22.12%	1.25%
Career & Tech Education	35,66	7	39,387	44,907	52,654	57,895	5,241	9.95%	0.11%
Supplemental Lottery Per Pupil Allocation	-	Т	-	-	268,842	1,391,118	1,122,276	417.45%	2.74%
Textbooks	459,032	2	503,138	339,700	469,371	-	(469,371)	-100.00%	0.00%
English as a Second Language	106,224	1	129,125	148,706	-	-	-	0.00%	0.00%
Total of Lottery Funded Programs	\$ 5,641,114	. \$	5,968,308	\$ 5,927,616	\$ 6,408,707	\$ 5,803,174	\$ (605,533)	-9.45%	11.43%
TOTAL STATE REVENUE	\$ 43,997,920	\$	\$ 47,583,654	\$ 48,216,242	\$ 49,648,636	\$ 50,758,919	\$ 1,110,283	2.24%	100%

# **OPERATING FUND REVENUE - FEDERAL**

Lynchburg City Schools - FY 2017-18 Budget

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Dollar		
	Actual	Actual	Actual	Adopted	Adopted	Increase	Percent	Percent of
CATEGORY	<u>Revenue</u>	Revenue	Revenue	Budget	Budget	(Decrease)	<u>Change</u>	<u>Total</u>
Basic Adult Education	\$ 69,595	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	0.00%
Impact Aid	7,617	9,173	8,942	8,000	8,500	500	6.25%	1.83%
Medicaid Reimbursement	390,440	408,055	200,914	350,000	350,000	-	0.00%	75.51%
Junior ROTC	109,145	103,232	110,144	105,000	105,000	-	0.00%	22.65%
TOTAL FEDERAL	\$ 576,797	\$ 520,460	\$ 320,000	\$ 463,000	\$ 463,500	\$ 500	0.11%	100.00%

# **OPERATING FUND REVENUE: CITY FUNDS**

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Dollar		
	Actual	Actual	Actual	Adopted	Adopted	Increase	Percent	Percent of
CATEGORY	Revenue	Revenue	Revenue	<u>Budget</u>	Budget	Decrease	Change	<u>Total</u>
City Funds	\$ 55,639,011	\$ 38,924,147	\$ 43,030,725	\$ 40,854,039	\$ 42,028,498	\$ 1,174,459	2.87%	100%
City - School Buses	-	-	950,000	500,000	-	(500,000)	-100%	0.00%
TOTAL CITY FUNDS	\$ 55,639,011	\$ 38,924,147	\$ 43,980,725	\$ 41,354,039	\$ 42,028,498	\$ 674,459	1.63%	100.00%

# **OPERATING FUND REVENUE - OTHER**

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Dollar		
	Actual	Actual	Actual	Adopted	Adopted	Increase	Percent	Percent of
CATEGORY	Revenue	Revenue	Revenue	<u>Budget</u>	<u>Budget</u>	(Decrease)	<u>Change</u>	<u>Total</u>
Miscellaneous:								
Other Funds	\$ 210,850	\$ 91,131	\$ 71,651	\$ 100,000	\$ 75,000	\$ (25,000)	0.00%	3.62%
Rebates & Refunds	7,798	17,828	21,645	20,000	86,250	66,250	76.81%	4.16%
Sale Other Equipment	9,834	30,295	15,340	3,000	3,000	-	0.00%	0.14%
Insurance Adjustments	4,115	283,674	134,414	3,000	100,000	97,000	97.00%	4.82%
E-Rate Reimbursements	120,615	149,289	938,886	115,500	115,500	-	0.00%	5.57%
Transfer In/Out of Funds	-	-	-	-	-	-	0.00%	0.00%
	\$ 353,212	\$ 572,217	\$ 1,181,936	\$ 241,500	\$ 379,750	\$ 138,250	57.25%	18.31%
Charges for Services:								
Rents	\$ 123,000	\$ 123,000	\$ 123,000	\$ 123,000	\$ 123,000	\$ -	0.00%	5.93%
Rents-CVGS	-	-	-	-	-	-	0.00%	0.00%
Tuition - Day School	114,549	100,557	80,994	100,000	80,000	(20,000)	-20.00%	3.86%
GED Testing Fees	6,183	41,332	20,076	11,000	20,000	9,000	81.82%	0.96%
Tuition - Summer School	42,091	150	29,556	25,000	25,000	-	0.00%	1.21%
Tuition - NonCenter Based	651,422	375,315	556,434	400,000	500,000	100,000	25.00%	24.11%
Special Pupil Fees	39,001	31,816	31,026	35,000	31,000	(4,000)	-11.43%	1.49%
Bus Rentals	313,401	322,612	420,602	325,000	325,000	-	0.00%	15.67%
Dual Enrollment	120,367	128,214	156,180	125,000	185,000	60,000	48.00%	8.92%
Facility Rentals	61,317	46,488	73,491	50,000	50,000	-	0.00%	2.41%
School Nutrition Utilities	91,080	89,230	90,003	90,000	90,000	-	0.00%	4.34%
Print Production	76,651	65,283	93,429	65,000	65,000	-	0.00%	3.13%
Indirect Costs from Grants	-	-	-	-	200,000	200,000	100.00%	9.64%
	\$ 1,639,062	\$ 1,323,997	\$ 1,674,791	\$ 1,349,000	\$ 1,694,000	\$ 345,000	25.57%	81.69%
Use of Money	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	0.00%
TOTAL OTHER REVENUE	\$ 1,992,274	\$ 1,896,214	\$ 2,856,727	\$ 1,590,500	\$ 2,073,750	\$ 483,250	30.38%	100%

# **REVENUE PER STUDENT**

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
	Actual	Actual	Actual	Adopted	Adopted
	<u>Revenue</u>	<u>Revenue</u>	<u>Revenue</u>	<u>Budget</u>	<u>Budget</u>
ADM	8,155.12	8,113.30	8,310.15	8,051.20	7,966.80
Revenue per Student					
State	\$ 5,395.13	\$ 5,864.90	\$ 5,824.75	\$ 6,166.61	\$ 6,231.94
Federal	70.73	64.15	51.26	57.51	58.12
Local	4,370.14	4,603.75	4,827.14	5,074.28	5,128.04
Other revenue	244.30	233.72	225.65	197.55	199.64
Other	-	-	-	-	-
Total revenue per student	\$10,080.29	\$10,766.51	\$10,928.81	\$11,495.95	\$ 11,617.74



# STATE REVENUE GROUP 1: STANDARDS OF QUALITY (SOQ) PROGRAMS

and up to three disabilities per student may be recognized for calculating instructional positions for funding.

BASIC SCHOOL AID  Basic Aid includes funding for the basic instructional positions derived from minimum student to teacher ratios required by the Standards of Quality (SOQ) {see §22.1-253.12:2, Code of Virginia} for each school division with a minimum ratio of 51 instructional personnel for each 1,000 pupils; plus all other personal and non-personal support costs funded through the SOQ.	21,769,498
SALES TAX A portion of net revenue from the state sales tax and use tax dedicated to public education is distributed to counties, cities, and towns in support of the Standards of Quality. The distributions are based on each locality's pro-rata share of school age population as based on the 2008 triennial census count of school aged population.	10,614,314
<b>TEXTBOOK (Split Funded in both SOQ and Lottery Service Areas)</b> State law requires that students attending public schools receive free textbooks. State funding is provided on a per pupil basis based on the funded per pupil amount for textbooks.	557,117
VOCATIONAL EDUCATION - (SOQ PROGRAM) State funds are provided to support career and technical education courses for students in grades 6-12. The funding supports the salary cost of instructional positions based on the class size maximums established by the Board of Education {see 8VAC20-120-150}.	400,913
<b>GIFTED EDUCATION</b> Gifted education funding supports the state share of one full-time equivalent instructional position per 1,000 students in adjusted ADM.	243,593
SPECIAL EDUCATION  Funding for special education provides for the state share of salary costs of instructional positions generated based on the staffing standards for special education. Each special education student is counted in their respective school	2,811,468

REMEDIAL SUMMER SCHOOL Remedial Summer School programs provide additional education opportunities for at-risk students. These funds are available to school divisions for the operation of programs designed to remediate students who are required to attend such programs during a summer school session, or during an intersession in the case of year-round schools.	164,036
ENGLISH AS A SECOND LANGUAGE State funds are provided to support local school divisions providing the necessary educational services to children not having English as their primary language. The funding supports the salary and benefits cost of instructional positions at a standard of 17 positions per 1,000 ESL students.	154,875
PREVENTION, INTERVENTION AND REMEDIATION SOQ Prevention, Intervention, and Remediation funding provides remedial services to children who need additional instruction. Funding is disbursed to local school divisions to support the state share of additional professional instructional positions ranging from a pupil teacher ratio of 10:1 to 18:1 based on the division-level failure rate on the SOL English and math tests for all students at risk of educational failure (the 3 year average free lunch eligibility date date is used as a proxy for at risk students).	1,476,782
FRINGE BENEFITS	
VRS RETIREMENT  This funding supports the state share of cost of employer contributions to VRS for retirement benefits for funded SOQ instructional and professional support positions.	3,324,028
SOCIAL SECURITY  This funding supports the state share of cost of the employer share of Social Security costs for funded SOQ instructional and professional support positions.	1,446,333
GROUP LIFE  This funding supports the state share of cost of employer contributions to the Virginia Retirement System (VRS) for Group Life benefits for funded SOQ instructional professional support positions.	96,422
	\$ 4,866,783

#### STATE REVENUE GROUP II: INCENTIVE-BASED PROGRAMS

#### **COMPENSATION SUPPLEMENT**

231,552

Compensation supplement funding covers the state share of cost (including fringe benefits) for a percentage-based salary increase for funded SOQ instructional positions.

### **EARLY READING SPECIALISTS INITIATIVE**

20.502

These funds are designated to provide one early reading specialist position for all third-grade classes in schools that had a pass rate of less than 75 percent in the prior year Standards of Learning reading test. School divisions that are affected will have to match the funding of the additional positions based on their composite index of local ability to pay.

#### STATE REVENUE GROUP III: CATEGORICAL PROGRAMS

#### **SPECIAL EDUCATION - HOMEBOUND**

110,224

Homebound funding provides for the continuation of educational services for students who are temporarily confined to their homes for medical reasons. State funds reimburse school divisions for a portion of the hourly rate paid to teachers employed to provide homebound instruction to eligible children.

These funds are based on prior year expenditure data. Divisions are reimbursed a percentage of hourly payments to teachers employed to provide homebound instruction to eligible children. The maximum hourly rate is established annually by the Department of Education, and the reimbursement percentage is based on each locality's composite index.

#### STATE REVENUE GROUP IV: LOTTERY FUNDED PROGRAMS

#### AT RISK (Split funded in both Incentive Programs and Lottery-Funded Programs

1,489,206

State payments for at-risk students are disbursed to school divisions based on the estimated number of federal free lunch participants in each school division to support programs for students who are educationally at-risk. Funding is provided as a percentage add-on to Basic Aid to support the additional costs of educating at-risk students. Funding is based on the percentage of students eligible for free lunch x Current year unadjusted ADM.

#### EARLY READING INTERVENTION

205,913

The Early Reading Intervention program is designed to reduce the number of students needing remedial reading services. Program funds are used by local school divisions for: special reading teachers; trained aides; volunteer tutors under the supervision of a certified teacher; computer-based reading tutorial programs; aides to instruct in class groups while the teacher provides direct instruction to the students who need extra assistance; or extended instructional time in the school day or year for these students.

### K-3 PRIMARY CLASS SIZE REDUCTION

1,915,875

State funding is disbursed to school divisions as an incentive payment for reducing class sizes in grades Kindergarten through three below the required SOQ standard of 24:1 pupil-teacher ratio. Payments are based on the incremental cost of providing the lower class sizes based on the lower of the statewide average per pupil cost of all divisions or the actual division per pupil cost. Schools with free lunch eligibility percentages of 16% and greater are eligible for funding. The required ratios range from 19:1 and may go as low as 14:1 based on the free lunch eligibility rate of the eligible school.

**FOSTER CARE** 

190,250

Foster care funding provides reimbursement to localities for educating students in foster care that are not residents of their school district. State funds are provided for prior year local operations costs for each pupil not a resident of the school division providing his education if the student has been placed in foster care or other custodial care within the geographical boundaries of such school division by a Virginia agency, whether state of local, which is authorized under the laws of the Commonwealth to place children. Funds also cover children who have been placed in an orphanage or children's home which exercises legal guardianship rights, or who is a resident of Virginia and has been placed, not solely for school purposes, in a child-caring institution or group home. Funds are also provided to support handicapped children attending public school who have been placed in foster care or other such custodial care across jurisdictional lines.

#### **SOL ALGEBRA READINESS**

143,036

Funding is based on the estimated number of 7th and 8th grade students who are at-risk of failing the Algebra I end-of-course. This number is approximated based on the free lunch eligibility percentage for the school division.

VIRGINIA PRESCHOOL INITIATIVE 932,488

The Virginia Preschool Initiative provides funding for programs for unserved, at-risk four-year-old children, which include quality preschool education, health services, social services, parental involvement, and pupil transportation. Programs must provide full-day or half-day and, at least, school-year services. Educational services may be delivered by both public and private providers.

### SPECIAL EDUCATION - REGIONAL TUITION (Split Funded in both Categorical Programs and Lottery-Funded Programs)

1,011,481

Regional tuition reimbursement funding provides for students with low-incidence disabilities who can be served more appropriately and less expensively in a regional program than in more restrictive settings. A joint or a single school division operates regional special education programs. These programs accept eligible children with disabilities from other local school divisions. All reimbursement is in lieu of the per pupil basic operation cost and other state aid otherwise available.

Reimbursement of the state share (based on the composite index) of approved tuition costs for eligible students with disabilities at approved regional special education programs.

#### **CAREER AND TECHNICAL EDUCATION**

57,895

Adult Education funds provide adult education for persons who have academic or economic disadvantages, and who have limited English-speaking abilities. These funds pay for full-time and part-time teacher salaries and supplements to existing teacher salaries.

Funding is based on a pro-rata distribution of a fixed per pupil amount calculated based on prior year expenditures.

#### SUPPLEMENTAL LOTTERY PER PUPIL ALLOCATION

1,391,118

Funds are allocated with no more than 50 percent to be used for recurring costs and at least 50 percent to be spent on nonrecurring expenditures by the relevant school division.

## **TOTAL STATE REVENUE**

\$ 50,758,919

FEDERAL REVENUE	
IMPACT AID	8,500
MEDICAID REIMBURSEMENTS Reimbursement for related services provided to Medicaid eligible students in accordance with Individualized Education Programs (IEP's).	350,000
JROTC PROGRAM  Reimbursement from the U.S. Marines and U.S. Air Force for program participation.	105,000
TOTAL FEDERAL REVENUE	\$ 463,500
OTHER REVENUE - MISCELLANEOUS	
OTHER FUNDS	75,000
REBATES AND REFUNDS  This category accounts for any funds returned, rebated, or refunded from an expenditure made in the operating fund.	86,250
INSURANCE ADJUSTMENTS Amounts received from insurance claims.	100,000
SALES OTHER EQUIPMENT	3,000
<b>E-RATE REIMBURSEMENTS</b> The E-Rate program was enacted into law with the Telecommunications Act of 1996. The law directed the Federal Communications Commission (FCC) to establish a mechanism to provide schools and libraries with discounted telecommunications and advanced services.	115,500
TOTAL OTHER REVENUE - MISCELLANEOUS	\$ 379,750

## OTHER REVENUE - CHARGES FOR SERVICES

RENTS Payment received for rental of property.	123,000
TUITION - DAY SCHOOL Charges for local cost of education non-resident students who attend Lynchburg City Schools	80,000
GED TESTING Charges for attending adult education classes	20,000
TUITION - SUMMER SCHOOL Charges for attending summer school.	25,000
TUITION - NON CENTER BASED	500,000
SPECIAL PUPIL FEES  Amount of fees collected from students for behind-the-wheel training after program expenses.  Amount of fees collected for transcript requests.	31,000
BUS RENTALS Amounts collected for field trip billings throughout the division.	325,000
DUAL ENROLLMENT Amount of tuition collected from students enrolled in dual enrollment classes.	185,000
FACILITIES RENTALS Payment received for facility rentals	50,000

SCHOOL NUTRITION UTILITIES School Nutrition's portion of their utility costs	90,000
PRINT PRODUCTION Amounts collected for printing services billed throughout the division.	65,000
INDIRECT COSTS FROM GRANTS  An indirect costs percentage of 3.5% is charged to most of the grants to cover to cost of grant administration.	200,000
TOTAL OTHER REVENUE - CHARGES FOR SERVICES	\$ 1,694,000
CITY OF LYNCHBURG REVENUE	
Local funds required to meet minimum SOQ requirements for the Basic Aid program plus additional funds to meet capital outlay, debt service, and the balance of other educational programs funded in part by categorical aid. Also to meet other requirements established by accreditation standards, local share of matching grants, and additional services above State funding level (special education, transportation, elementary music, physical education, in-service, summer school, adult education, plant operations, etc.).	42,028,498
TOTAL CITY OF LYNCHBURG REVENUE	\$ 42,028,498
TOTAL OPERATING FUND REVENUE	\$ 95,324,667

Lynchburg City Schools - FY2017-18 Budget

The FY2017-2018 operating budget expenditure totals \$95,324,667, an increase of \$2,268,492 or 2.44% increase from FY2016-2017 operating budget. The major cost increases can be attributed to the following changes in the budget:

- The FY2017-18 budget includes the full effect of the 2% salary increase given to all staff effective January 1, 2017. Instructional assistants, bus drivers, bus aids, custodians and some maintenance employees will receive a 4% salary increase effective July 1, 2017.
- There was a total increase of 1.91% in VRS related benefits costs for professional staff, VRS retirement 1.66%, Group Life Insurance .13% and Retiree Health Care Credit .12%
- Changes in functional areas are as follows:

### Instruction

## **Employee Benefits**

The increase in Employee Benefits cost of \$1,451,201 over the FY2017 budget is due mainly to the 1.91% increase in the VRS rates and the hiring of additional staff in the Instruction division.

### **Purchase Services**

The increase in Purchase Services from the previous year of \$148,951 is mainly due to providing the schools with a copy paper budget for the first time of \$80,850 to cover the cost of increase copy needs at the schools.

#### Internal Services

The decrease in Internal Services from FY2017 budget of \$24,250 is mainly due to the budget reductions.

# Other Charges

The decrease in Other Charges from FY2017 budget of \$118,820 is mainly due to the reduction in the heating budget of \$105,700.

# Materials and Supplies

The decrease in Materials and Supplies from FY2017 budget of \$64,673 is mainly due to the reduction in the materials and supplies budget in some administration departments.

Lynchburg City Schools - FY2017-18 Budget

## Administration

## Personnel Services

The increase in Personnel Services cost of \$196,043 over the FY2017 budget is due to the reallocation of personnel budget of \$136,178 for some staff that was previously budgeted in Instruction that is now budgeted in Administration.

## **Employee Benefits**

The increase in Employee Benefits cost of \$560,000 over the FY2016 budget is due to the due mainly to the 1.91% increase in the VRS rates.

### Purchase Services

The increase in Purchase Services from FY2016 budget of \$51,000 is mainly due to the increase budget for legal fees of \$48,000.

### Internal Services

The decrease in Internal Services from FY2016 budget of \$5,000 is due to the reduction in the budget for internal services in administration departments.

## Materials and Supplies

The decrease in Materials and Supplies from FY2016 budget of \$22,894 is mainly due reduction of the materials and supplies budget in some administration departments.

# Pupil Transportation

#### Personnel Services

The increase in Personnel Services cost of \$217,143 over the FY2017 budget is due mainly to the increase budget for bus driver's overtimes due to the shortage of bus drivers of \$104,404.

### **Purchase Services**

The increase in Purchase Services from FY2016 budget of \$47,174 is mainly due to the increase budget for contracted bus maintenance services

# Material and Supplies

The increase in Material and Supplies from FY2017 budget of \$85,025 is mainly due to the increase in the fuel budget.

Lynchburg City Schools - FY2017-18 Budget

## Capital outlay

The decrease in the Capital Outlay of \$500,000 is due to no budget for the purchase of school buses this year.

## Operation & Maintenance

## **Purchase Services**

The increase in Purchase Services from FY2017 budget of \$195,998 is mainly due to reallocation of \$100,000 from the Materials and Supplies budget to assist with offsetting the increase budget for contracted maintenance services of \$163,000.

## Material and Supplies

The decrease in Material and Supplies from FY2017 budget of \$119,990 is mainly due to the reallocation of \$100,000 form this budget to the Purchase Services.

## Capital outlay

The Capital Outlay budget decreased by \$169,421 from the FY2017 budget. The State funded Supplemental Lottery Per Pupil Allocation of \$134,421 included in last year's budget was restricted to be used for non-recurring capital projects. This year, the Supplemental Lottery Per Pupil Allocation use has no restriction on what the funds could be used for.

### Facilities

### Personnel Services

The increase in Personnel Services cost of \$43,963 over the FY2017 budget is due to the reclassification of the salary budget for the Facilities Rental office from the Operation and Maintenance budget.

# **Employee Benefits**

The increase in Employee Benefits cost of \$15,300 over the FY2017 budget is due to the reclassification of the benefits budget for the Facilities Rental office from the Operation and Maintenance budget.

# Capital outlay

The Capital Outlay budget decreased by \$20,000 from the FY2017 budget was reallocated due to no capital requirements needed in Facilities this year.

Lynchburg City Schools - FY2017-18 Budget

# ❖ Technology

## **Purchase Services**

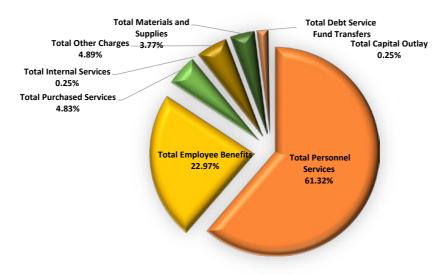
The increase in Purchase Services from the previous year of \$147,330 is mainly due to the maintenance fees for the Infinite Campus Student Recordkeeping software.

# Capital outlay

The Capital Outlay budget decreased by \$104,300 from the FY2017 budget was reallocated due to no capital requirements needed in Facilities this year.

## **OPERATING FUND - EXPENDITURE SUMMARY BY OBJECT CODE**

	2013-14	2014-15	2015-16 2016-17		2017-18				
	Actual	Actual		Actual	Adopted	Adopted	Dollar	Percent	Percent
	Expediture	Expenditure		Expenditure	Budget	Budget	Change	Change	of Total
Total Personnel Services	\$ 52,410,276	\$ 53,236,159	\$	56,563,823	\$ 57,916,797	\$ 58,451,079	\$ 534,282	0.92%	61.32%
Total Employee Benefits	\$ 14,277,172	\$ 17,388,623	\$	18,711,681	\$ 19,656,822	\$ 21,900,613	\$ 2,243,791	11.41%	22.97%
Total Personnel Services & Employee Benefi	\$ 66,687,448	\$ 70,624,782	\$	75,275,504	\$ 77,573,619	\$ 80,351,692	\$ 2,778,073	3.58%	84.29%
Total Purchased Services	\$ 3,587,686	\$ 3,829,993	\$	4,253,244	\$ 4,013,875	\$ 4,604,328	\$ 590,453	14.71%	4.83%
Total Internal Services	\$ 199,150	\$ 110,647	\$	162,411	\$ 265,450	\$ 234,950	\$ (30,500)	-11.49%	0.25%
Total Other Charges	\$ 4,275,327	\$ 4,574,542	\$	4,638,912	\$ 4,859,443	\$ 4,659,361	\$ (200,082)	-4.12%	4.89%
Total Materials and Supplies	\$ 4,565,526	\$ 5,307,868	\$	3,950,361	\$ 3,708,642	\$ 3,589,610	\$ (119,032)	-3.21%	3.77%
Total Debt Service & Fund Transfers	\$ 1,531,682	\$ 1,173,607	\$	1,421,197	\$ 1,601,500	\$ 1,644,800	\$ 43,300	2.70%	1.73%
Total Capital Outlay	\$ 862,637	\$ 1,981,626	\$	2,861,375	\$ 1,033,646	\$ 239,925	\$ (793,721)	-76.79%	0.25%
Total Non-Personnel Accounts	\$ 15,022,008	\$ 16,978,283	\$	17,287,500	\$ 15,482,556	\$ 14,972,975	\$ (509,581)	-3.29%	15.71%
TOTAL OPERATING FUND	\$ 81,709,456	\$ 87,603,065	\$	92,563,003	\$ 93,056,175	\$ 95,324,667	\$ 2,268,492	2.44%	100.00%



# **OPERATING FUND - EXPENDITURES BY MAJOR CATEGORY**

	2	2013-2014		2014-2015	2	015-2016	2	2016-2017	2	2017-2018		
		Actual		Actual		Actual		Adopted		Adopted	CHAN	IGE
	Expenditures		Expenditures		Expenditures			Budget		Budget	Dollar	Percent
INSTRUCTION												
Personnel Services	\$	42,129,582	\$	43,107,103	\$	45,592,845	\$	46,915,542	\$	46,945,935	\$ 30,393	0.06%
Employee Benefits		10,556,902		13,910,682		14,868,310		15,675,827		17,127,028	1,451,201	9.26%
Purchased Services		1,708,689		1,709,901		2,286,932		2,101,067		2,250,018	148,951	7.09%
Internal Services		174,024		92,676		142,518		238,000		213,750	(24,250)	-10.19%
Other Charges		96,523		171,130		224,270		315,872		197,052	(118,820)	-37.62%
Materials and Supplies		1,599,512		1,705,571		1,276,116		1,770,875		1,706,202	(64,673)	-3.65%
Tuition Payments / Joint Operations		1,422,635		1,173,607		1,421,197		1,601,500		1,644,800	43,300	2.70%
Capital Outlay		2,731		38,407		6,900		5,000		5,000	-	0.00%
TOTAL INSTRUCTION	\$	57,690,599	\$	61,909,077	\$	65,819,088	\$	68,623,683	\$	70,089,785	\$ 1,466,102	2.14%
ADMINISTRATION												
Personnel Services	\$	2,910,862	\$	2,324,807	\$	2,726,686	\$	2,745,737	\$	2,941,780	\$ 196,043	7.14%
Employee Benefits		1,492,804		1,183,375		1,317,705		1,489,553		2,049,553	560,000	37.60%
Purchased Services		392,188		421,003		428,478		423,035		474,035	51,000	12.06%
Internal Services		19,978		14,195		17,339		22,500		17,500	(5,000)	-22.22%
Other Charges		697,945		809,524		796,223		794,832		801,730	6,898	0.87%
Materials and Supplies		67,502		112,128		137,342		107,548		84,655	(22,894)	-21.29%
Capital Outlay		-		8,162		-		-		-	-	0.00%
TOTAL ADMINISTRATION	\$	5,581,279	\$	4,873,193	\$	5,423,774	\$	5,583,204	\$	6,369,252	\$ 786,048	14.08%
PUPIL TRANSPORTATION												
Personnel Services	\$	2,650,287	\$	2,821,261	\$	2,907,453	\$	2,770,221	\$	2,987,364	\$ 217,143	7.84%
Employee Benefits		780,167		772,927		826,919		819,804		862,918	43,114	5.26%
Purchased Services		39,978		57,513		132,720		100,066		147,240	47,174	47.14%
Internal Services		3,262		1,149		1,226		2,700		2,700	-	0.00%
Other Charges		166,974		184,912		212,085		228,960		220,477	(8,483)	-3.71%
Materials and Supplies		1,049,476		991,082		681,577		644,858		729,883	85,025	13.18%
Capital Outlay		-		1,115,316		1,037,548		500,000		-	(500,000)	-100.00%
TOTAL PUPIL TRANSPORTATION	\$	4,690,145	\$	5,944,161	\$	5,799,526	\$	5,066,609	\$	4,950,581	\$ (116,028)	-2.29%

# **OPERATING FUND - EXPENDITURES BY MAJOR CATEGORY**

	2	2013-2014	2	2014-2015	2	015-2016	- 2	2016-2017	2	017-2018		
		Actual		Actual		Actual		Adopted		Adopted	CHAN	IGE
	Ex	xpenditures	Ex	kpenditures	Ex	penditures		Budget		Budget	Dollar	Percent
OPERATION & MAINTENANCE												
Personnel Services	\$	3,395,961	\$	3,580,031	\$	3,709,559	\$	3,750,047	\$	3,799,901	\$ 49,854	1.33%
Employee Benefits		1,056,713		1,081,837		1,184,064		1,125,309		1,244,694	119,385	10.61%
Purchased Services		882,057		1,235,480		1,181,457		1,027,898		1,223,896	195,998	19.07%
Internal Services		-		-		-		-		-	-	0.00%
Other Charges		3,263,079		3,382,728		3,386,216		3,490,679		3,411,002	(79,677)	-2.28%
Materials and Supplies		899,758		1,216,938		976,267		865,447		745,457	(119,990)	-13.86%
Capital Outlay		198,758		588,577		591,245		254,421		85,000	(169,421)	-66.59%
TOTAL OPERATION & MAINTENANCE	\$	9,696,327	\$	11,085,588	\$	11,028,807	\$	10,513,800	\$	10,509,950	\$ (3,850)	-0.04%
FACILITIES												
Personnel Services	\$	11,082	\$	9,447	\$	13,774	\$	11,000	\$	54,963	\$ 43,963	399.67%
Employee Benefits		832		716		1,051		842		16,202	15,360	1824.22%
Purchase Services		6,221		-		-		-		-	-	0.00%
Other Charges		2,230		-		-		-		-	-	0.00%
Capital Outlay		-		15,769		-		20,000		-	(20,000)	-100%
TOTAL FACILITIES	\$	20,365	\$	25,931	\$	14,825	\$	31,842	\$	71,165	\$ 39,323	123.49%
Debt Service & Fund Transfers		109,047		-		-		-			-	0.00%
<b>TOTAL DEBT SERVICE &amp; FUND TRANS</b>	\$	109,047	\$	-	\$	-	\$	-	\$	-	\$ -	0.00%
Food Services & Other Non-Instruction	al Op	perations										
Personnel Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.00%
Employee Benefits		-		-		-		-		-	-	0.00%
Purchased Services		10,138		9,847		10,249		5,000		5,000	-	0.00%
Internal Services		-		360		-		-		500	500	100%
Other Charges		5,949		2,587		655		5,000		5,000	-	0.00%
Materials and Supplies		-		11,875		9,971		5,000		6,500	1,500	30.00%
Capital Outlay		-		-		-		-		-	-	0.00%
TOTAL Non-Instructional Operations	\$	16,087	\$	24,670	\$	20,875	\$	15,000	\$	17,000	\$ 2,000	13.33%

# **OPERATING FUND - EXPENDITURES BY MAJOR CATEGORY**

		2013-2014		2014-2015	2	015-2016	2016-2017	2	017-2018		
		Actual		Actual		Actual	Adopted		Adopted	CHAI	NGE
	E	xpenditures	E	xpenditures	Ex	penditures	Budget		Budget	Dollar	Percent
	\$	16,087	\$	24,670	\$	20,875	\$ 15,000	\$	17,000	\$ 2,000	13.33%
TECHNOLOGY											
Personnel Services	\$	1,312,503	\$	1,393,511	\$	1,613,506	\$ 1,724,251	\$	1,721,135	\$ (3,116)	-0.18%
Employee Benefits		389,752		439,087		513,632	545,488		590,643	45,155	8.28%
Purchased Services		548,415		396,248		213,408	356,809		504,139	147,330	41.29%
Internal Services		1,885		2,268		1,328	2,250		500	(1,750)	-77.78%
Other Charges		42,626		23,662		19,465	24,100		24,100	-	0.00%
Materials and Supplies		949,278		1,270,274		869,087	314,915		316,915	2,000	0.63%
Capital Outlay		661,148		215,395		1,225,682	254,225		149,925	(104,300)	-41.03%
TOTAL TECHNOLOGY	\$	3,905,607	\$	3,740,444	\$	4,456,108	\$ 3,222,038	\$	3,307,357	\$ 85,319	2.65%
TOTAL OPERATING FUND	\$	81,709,456	\$	87,603,065	\$	92,563,003	\$ 93,056,176	\$	95,311,325	\$ 2,255,149	2.42%
OPERATING FUND											
Personnel Services	\$	52,410,276	\$	53,236,159	\$	56,563,823	\$ 57,916,798	\$	58,451,079	\$ 534,281	0.92%
Employee Benefits		14,277,172		17,388,623		18,711,681	19,656,823		21,900,613	2,243,790	11.41%
Purchased Services		3,587,686		3,829,993		4,253,244	4,013,875		4,604,328	590,453	14.71%
Internal Services		199,150		110,647		162,411	265,450		234,950	(30,500)	-11.49%
Other Charges		4,275,327		4,574,542		4,638,912	4,859,443		4,659,361	(200,082)	-4.12%
Materials and Supplies		4,565,526		5,307,868		3,950,361	3,708,643		3,589,610	(119,033)	-3.21%
Debt Services / Tuition Payments											
Joint Operations		1,531,682		1,173,607		1,421,197	1,601,500		1,644,800	43,300	2.70%
Capital Outlay		862,637		1,981,626		2,861,375	1,033,646		239,925	(793,721)	-76.79%
TOTAL OPERATING FUND	\$	81,709,456	\$	87,603,065	\$	92,563,003	\$ 93,056,175	\$	95,324,667	\$ 2,268,492	2.44%

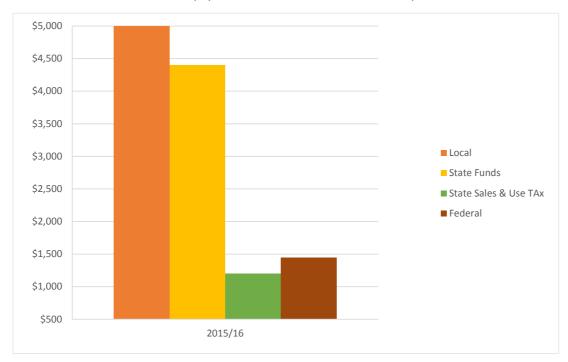
## PER PUPIL EXPENDITURES FOR OPERATIONS

Lynchburg City Schools - FY 2017-18 Budget

	End of Yr			State Sales			
	ADM	Local	State Funds	Use Taxx	Federal	Total	Local % of Total
2012 13	8,594.77	\$4,242	\$4,080	\$1,019	\$1,348	\$10,690	39.69%
2013 14	8,598.71	\$4,303	\$4,101	\$1,096	\$1,288	\$10,789	39.88%
2014 15	8,686.11	\$4,453	\$4,498	\$1,146	\$1,328	\$11,426	38.97%
2015 16	8,515.43	\$5,187	\$4,398	\$1,204	\$1,448	\$12,237	42.39%

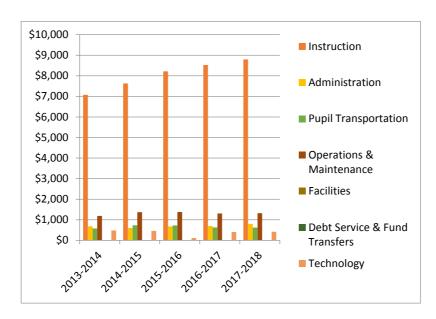
## Source: Table 15 of the Superintendent's Annual School Report for Virginia

The Average Daily Membership (ADM) calculated at the end of the school year includes the ADM of pupils served in the school division and the ADM of resident pupils for whom tuition is paid to another school division, regional special education program, or private school. It excludes students for whom the division receives tuition payments from another division or entity.



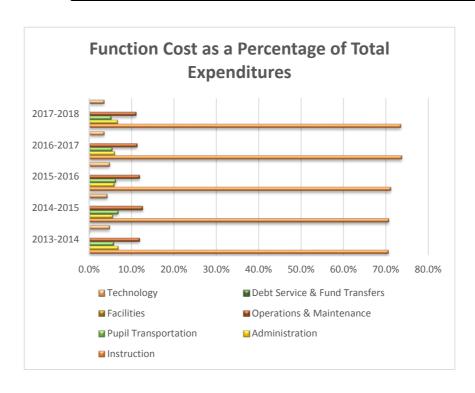
## **EXPENDITURE BY STUDENT BY FUNCTION**

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
	Actual	Actual	Actual	Adopted	Adopted
ADM	8,155.12	8,113.30	8,009.13	8,051.20	7,966.80
Expenditure per student					
By Function					
Instruction	\$7,074	\$7,631	\$8,218	\$8,523	\$8,798
Administration	\$684	\$601	\$677	\$693	\$799
Pupil Transportation	\$575	\$733	\$724	\$629	\$621
Operations & Maintenance	\$1,189	\$1,366	\$1,377	\$1,306	\$1,319
Facilities	\$2	\$3	\$0	\$4	\$9
Debt Service & Fund Transfers	\$14	\$0	\$0	\$0	\$0
Technology	\$479	\$461	\$109	\$400	\$416
<b>Total Operations</b>	\$10,018	\$10,797	\$11,557	\$11,558	\$11,965



# **FUNCTION COST AS A PERCENTAGE OF TOTAL EXPENDITURE**

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
	Actual	Actual	Actual	Adopted	Adopted
Function Cost as a Percentage of					
Total Expenditures					
Instruction	70.6%	70.7%	71.1%	73.7%	73.5%
Administration	6.8%	5.6%	5.9%	6.0%	6.7%
Pupil Transportation	5.7%	6.8%	6.3%	5.4%	5.2%
Operations & Maintenance	11.9%	12.7%	11.9%	11.3%	11.0%
Facilities	0.0%	0.0%	0.0%	0.0%	0.1%
Debt Service & Fund Transfers	0.1%	0.0%	0.0%	0.0%	0.0%
Technology	4.8%	4.3%	4.8%	3.5%	3.5%
Total	100.0%	100.0%	100.0%	100.0%	100.0%



## STANDARDS OF LEARNING AND ACCOUNTABILITY

Lynchburg City Schools – FY 2017-18 Budget

Virginia's Standards of Quality and the *Regulations Establishing Standards for Accrediting Public Schools in Virginia* require schools to administer Standards of Learning (SOL) tests in English (both reading and writing), math, science, and social science/history. The Standards of Learning are academic content and skills that Virginia public school students are expected to learn at each grade level. Additionally, certain SOL tests are designated as end-of-course tests and passing these tests are requirements for graduation.

During the last several years, the SOLs and their associated tests have significantly increased in rigor. In recent years, a significant number of schools are not yet meeting targets established by the federal government and/or Virginia Department of Education (VDOE). As of July 2016, there are two schools designated as Priority Schools and one school designated as Focus Schools, which are indications of achievement levels and achievement gaps that are significant relative to other schools in the state. As of July 2016, under the VDOE requirements for accreditation, 13 of our 16 schools are working towards being fully accredited.

To address these challenges, there are some key initiatives are supported through this budget:

- Continued work towards the targets of the LCS Comprehensive Plan for 2017-2018. This plan incorporates targets for all students as well as for different subgroups of students in order to achieve equity. The plan address the areas of Achievement, Behavior, and Culture.
- Expansion of instructional coach positions in order to address additional content areas and enhance the development of pacing guides and curriculum resources.
- Establishment of the Empowerment Academy, a program to help high school students recover credits and proceed to and through graduation.
- Development and refinement of LCS curriculum.
- Further resources to support the needs of students with special needs.
- Expansion of one-to-one technology to middle school students.

### **BUDGET DOCUMENT FORMAT AND GUIDELINES**

Lynchburg City Schools – FY 2017-18 Budget

### REVENUE AND EXPENDITURE FORMAT

The revenues and expenditures sections of the budget are formatted to show actual revenues and expenditures for the prior fiscal year budget plus the actual revenues and expenditures for the three prior years. The budget request for FY 2017-2018 is shown with the dollar and percentage changes in revenues and expenditures from the FY 2016-2017 adopted budget. Expenditures are classified in accordance with guidelines established by the Virginia Department of Education.

#### **REVENUE GUIDELINES**

- The projected Average Daily Membership (ADM) from the Virginia Department of Education (VDOE) will be the basis for the projection of state and federal revenue estimates.
- User fees will be established for cafeteria sales, adult education, building rent, transportation services, and other useroriented activities that recover at least the direct cost to the school division.
- The school division will aggressively seek state and federal grant funds and determine the long-term local fiscal effect of such grants, including the amount of local match required to continue the grant program.
- The school division's year-end fund balance will not be used as a budget balancing mechanism, but it will be allocated for non-recurring capital requirements or to resolve emergency requirements.
- State revenue projections will be based on the funding appropriated in the state's biennium budget, using the Virginia Department of Education's projected ADM.

## **OPERATING EXPENDITURE GUIDELINES**

- Operating expenditures are expensed using the modified accrual basis of accounting.
- Encumbrances remaining open at year-end are closed out to the current year budget.
- The school division will comply with all city, state, and federal legal requirements pertaining to the budget and expenditures.
- The budget process will be structured to ensure comprehensive input from staff, students, parents, and patrons prior to school board budget adoption.

## **BUDGET DOCUMENT FORMAT AND GUIDELINES**

Lynchburg City Schools – FY 2017-18 Budget

## **OPERATING EXPENDITURE GUIDELINES, continued**

- Baseline budget programs required to meet Standards of Quality or accreditation standards will receive first priority for funding.
- Program enhancements will be correlated to school board priorities and objectives for educational improvements.
- Budget initiatives for technological improvements leading to improvement in student learning or reduced operating costs will receive high priority for funding.
- Employee salary increases will be in accordance with established LCS salary scales and will be competitive with other urban and neighboring Virginia school districts and local governments.
- In balancing the budget, the school division will endeavor to avoid the layoff of regular employees. Personnel reductions will be accomplished through attrition to the extent possible.
- The operating budget will provide for appropriate maintenance of school equipment, facilities and grounds as well as safe and efficient transportation services.
- Sufficient funds for annual debt service and lease-purchase costs will be included in the operating budget.
- The school division will utilize a budgetary control and encumbrance accounting system that provides monthly financial reports comparing revenues and expenditures to budget and actual amounts.
- An independent audit will be performed on an annual basis treating the school board as a separate reporting entity on the city's audited financial statements. The audit management letter will be furnished to the school board with actions and the time frame required resolving any audit findings.
- All unsafe and/or obsolete equipment assets no longer used will be disposed of through a public surplus property sale unless otherwise specifically approved by the school board.

## **RESERVE GUIDELINES**

- When available, the school division's year-end fund balance will be reserved for the planned maintenance of school facilities and replacement of equipment.
- A health insurance claims reserve will be maintained by the school board to meet unexpected claims increases and incurred claims to be paid after the conclusion of the current health insurance contract.
- A textbook reserve fund will be maintained for the purchase of new textbook adoptions.

## **BUDGET DOCUMENT FORMAT AND GUIDELINES**

Lynchburg City Schools – FY 2017-18 Budget

#### CAPITAL IMPROVEMENT FUND

The school board's separate Five-Year Capital Improvement Plan reflects the school board's capital improvement objectives for the next five years, starting with FY 2013-2014 and ending in FY 2017-2018. The planning objectives have been developed using input received from staff, teachers, parents, students, and the community. The goal of the plan is to support and to improve the educational programs offered by the Lynchburg City Schools. The capital fund is maintained by the City of Lynchburg with separate project codes for school projects. The priorities of the plan include:

- Continuation of school-based instructional technology upgrade
- Funding of capital maintenance and equipment replacement needs, including roofs, school buses, instructional equipment and furniture, major facility repairs, and maintenance equipment with year-end fund balances

In reviewing the types of capital improvements projects to be incorporated into the plan, the following criteria were used to identify school needs and to meet planning priorities:

- School facilities must be maintained and modernized to enhance the instructional process and to prevent the long-term deterioration of the physical plant.
- School facilities must reflect changes in enrollment patterns both district-wide and within each school attendance zone.
- School capital improvement requirements must complement instructional programs and administrative services by providing the technology necessary to help students learn in an effective manner and develop usable career skills.
- School equipment should be replaced according to a schedule that improves operating efficiency by eliminating unsafe or obsolete furniture and equipment.

Lynchburg City Schools FY 2017-18 Budget

**Adopted Budget** - The budget approved by the school board and enacted by city council via a budget appropriation ordinance.

**Appropriation** - An authorization made by City Council on request of the school board which permits the schools' administrative staff to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

**Appropriation Ordinance** - The official enactment by city council establishing the legal authority for the schools to obligate and expend resources.

**Budget** - A plan of financial operation comprised of an estimate of proposed expenditures for a fiscal year and the proposed means of financing those expenditures (revenue estimates).

**Budget Calendar** - The schedule of key dates that the schools will follow in the preparation and adoption of the budget.

**Budget Plan** - The official written document prepared by the schools' administrative staff that presents the proposed budget to the school board.

Capital Assets - School assets of significant value and having a useful life of several years, also referred to as fixed assets.

**Capital Improvement Program** - A plan for capital expenditures to be incurred each year over a fixed period of several future years setting forth each capital project, identifying the expected beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures.

**Capital Projects** - Projects that purchase or construct capital assets. Typically, a capital project encompasses a purchase of land or the construction of a building or facility.

**Contingency Reserve** - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Course of Action** - Methodology proposed in a decision package for accomplishing a budget objective.

Lynchburg City Schools FY 2017-18 Budget

**Debt Service** - Payment of interest and repayment of principal on school debt incurred for capital projects.

**Decision Package** – An analysis of the courses of action for budget study that may be feasible for accomplishing a given budget objective.

**Depreciation** - (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence, or (2) the portion of the cost of a capital asset which is charged as an expense during a fiscal period.

**Discretionary Expenditure** - An expense that may be increased or reduced at the option of the budget manager; e.g., supplies, materials, repairs.

**Expenditure** - The cost of goods received or services rendered whether payment for such goods and services has been made or not.

*Fiscal Year* - Accounting period extending from July 1 to the following June 30 for the City of Lynchburg and school board.

**Fixed Cost** - An expense that is outside the control of the program manager since it is correlated with the operation of the physical plant: e.g., insurance, utilities, debt service.

**Fringe Benefits -** Payments required as part of regular employee compensation including retirement system contributions, state group life insurance, social security, and health and dental insurance premiums. Normally, the school board pays full benefits to all regular employees, while part-time employees are not eligible for retirement and insurance benefits.

**FTE** - A full-time equivalent (FTE) position equals 10 months for teaching employees and 12 months for administrative and classified employees (bus driver, aide, and food service employee FTEs) are based on 10 months.

**General Fund** - A type of governmental fund used to account for revenues and expenditures for regular day-to-day operations of the school system. The primary sources of revenue for this fund are local taxes and Federal and State grants.

Lynchburg City Schools FY 2017-18 Budget

**Goal** - A concise statement of an overall priority of the school board.

**Grant** - A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the federal and state governments for specified purposes.

**Indirect Fringe Benefits** - Employee benefits not paid directly to all employees, but benefits that may accrue to individual employees based on legal requirements or local regulations. The benefits include worker's compensation coverage, terminal leave, flexible spending plan administration (section 125 plan), and attendance bonuses.

**Line-Item Budget** - A budget listing the specific objects regarding expenditures for personnel, and goods and services that the Schools intend to purchase during the fiscal year.

**Mission Statement** - Declaration of purpose for a school or department.

**Objective** - The measurable functions that a school program must accomplish in order to achieve the school district goals.

**Object of Expenditure** - Expenditure classifications based on the types of categories of goods and services purchased. Typical objects of expenditure include: Personnel Services, Employee Benefits, Purchased Services, Internal Services, Other Charges, Materials & Supplies, Debt Service, and Capital Outlay

**Priority** - Educational initiative established by the school board for accomplishment as the result of public input.

**Program** - A term used to describe a school department or cost center with distinct objectives and activities.

**Preliminary Budget Plan** - The budget proposed by the superintendent to the school board in December using preliminary revenue and expenditure estimates.

**Recommended Budget** - The budget proposed by the superintendent to the school board in January for final adoption based on current state and local revenue estimates.

Lynchburg City Schools FY 2017-18 Budget

**Resource Allocation Plan** - A more descriptive term for the budget document, indicating that it is indeed a financial plan for the allocation of resources to specific program services.

Revenue - A term used to represent income to a specific fund.

**School Budget** - The portion of the overall city general fund budget under the control of the school board for the operation of the Lynchburg City Schools.

**Sub-program** - A component of a School departmental or cost center program with specific activities as established by State regulation.

**Strategic Issues** - Policy choices or decisions that serve as the fundamental basis for the organization's types of services, service levels, cost of services, and overall management.

#### SCHOOL NUTRITION PROGRAM

Lynchburg City Schools FY 2017-18 Budget

Lynchburg City Schools strives to provide nutritious meals to all students that meet the new guidelines required by the Healthy Hunger Free Kids Act. Meals are prepared in such a manner that will both engage and encourage students to make healthier food choice each school day. Breakfast and lunch are provided at low cost or free or at a reduced price to students who qualify based on family income to participate in the federally funded National School Lunch Program (NSLP).

LCS participates in the NSLP. NSLP is The U.S. Department of Agriculture (USDA) assisted meal program that provides nutritionally balanced lunches to school-aged children. The Virginia Department of Education (VDOE) administers the NSLP at the state level, and school divisions operate the program at the local level through agreements with VDOE. Participating school divisions receive USDA cash subsidies and donated commodities for each meal served that meets federal nutrition standards – one third of daily recommended levels of protein, calcium, iron, vitamins A and C and calories – and must provide free and reduced-price lunches to eligible students.

For the past several years, LCS has had the highest percentage of enrolled students participating in the free or reduced lunch program in our district.

	Actual			Actual			Actual		
	FY2014-15			FY2015-16			FY2016-17		
	Free	Reduced	Total	Free	Reduced	Total	Free	Reduced	Total
	Lunch	Lunch	F/R	Lunch	Lunch	F/R	Lunch	Lunch	F/R
	%	%	%	%	%	%	%	%	%
<b>Bedford County Public Schools</b>	29.30%	7.64%	36.94%	28.58%	7.78%	36.36%	27.67%	7.53%	35.20%
Campbell County Public Schools	36.80%	7.54%	44.33%	37.50%	6.57%	44.07%	36.68%	6.27%	42.94%
Appomattox County Public Schools	40.96%	6.65%	47.61%	41.81%	6.43%	48.24%	39.89%	5.34%	45.23%
Amherst County Public Schools	41.80%	8.38%	50.18%	42.86%	7.81%	50.67%	41.14%	9.12%	50.25%
Nelson County Public Schools	45.74%	7.32%	53.06%	44.14%	6.73%	50.87%	42.54%	7.61%	50.16%
Lynchburg City Schools (note 1)	56.04%	5.47%	61.50%	66.76%	2.35%	69.11%	67.35%	3.48%	70.83%

SOURCE: Virginia Department of Education prerpared from Oct. 31, 2016 data

Note 1 -In 2016, Lynchburg City School operated under the USDA Community Eligibility Provision (CEP). The free eligible is a calculated number based on the USDA guidance.

## **SCHOOL NUTRITION FUND**

Lynchburg City Schools - FY 2017-18 Budget

All of the schools in the Lynchburg City School division participate in the school lunch program. All schools serve hot and cold nutritious breakfast and lunch meals to students.

All schools also participate in the National School Breakfast Program and the School Nutrition Lunch Program (SNLP). The National School Breakfast Program is a federally assisted meal program to ensure all students have access to a health breakfast at school to promote healthy eating behaviors and readiness for learning. The SNLP is a federally assisted meal program that provides nutritionally balanced, low-cost or free lunches to students. The number of students who participate in both programs at reach of the schools is as follows for the last three years.

	Actual				Actual				Actual			
	FY2014-15				FY2015-16				FY2016-17			
	SNP	Free	Reduced	Total	SNP	Free	Reduced	Total	SNP	Free	Reduced	Total
	Membership	Lunch	Lunch	F/R	Membership	Lunch	Lunch	F/R	Membership	Lunch	Lunch	F/R
School		%	%	%		%	%	%		%	%	%
Amelia Pride Center	0	0.00%	0.00%	0.00%	0	0.00%	0.00%	0.00%	0	0.00%	0.00%	0.00%
Bedford Hills Elementary School	555	36.58%	3.24%	39.82%	511	37.96%	2.74%	40.70%	478	40.17%	3.97%	44.14%
Carl B. Hutcherson Building (CEP School Note 1)	117	68.38%	4.27%	72.65%	173	95.38%	0.00%	95.38%	164	95.12%	0.00%	95.12%
Dearington Elementary School (CEP School, Note 1)	193	82.90%	3.11%	86.01%	185	95.14%	0.00%	95.14%	195	95.38%	0.00%	95.38%
E.C. Glass High	1,430	40.70%	4.62%	45.31%	1,393	39.34%	3.02%	42.35%	1367	40.97%	4.39%	45.35%
Fort Hill Community School	0	0.00%	0.00%	0.00%	0	0.00%	0.00%	0.00%	8	100.00%	0.00%	100.00%
Heritage Elementary School (CEP School, Note 1)	459	67.97%	4.14%	72.11%	479	95.20%	0.00%	95.20%	462	95.24%	0.00%	95.24%
Heritage High School	1038	50.10%	6.84%	56.94%	1026	49.22%	4.97%	54.19%	1037	51.69%	7.52%	59.21%
LAUREL Regional School	70	48.57%	4.29%	52.86%	62	53.23%	3.23%	56.45%	57	52.63%	5.26%	57.89%
Linkhorne Elementary School (CEP School, Note 1)	493	66.73%	6.69%	73.43%	425	95.29%	0.00%	95.29%	459	95.42%	0.00%	95.42%
Linkhorne Middle School	594	49.33%	4.71%	54.04%	571	50.79%	3.85%	54.64%	551	49.00%	5.08%	54.08%
<b>Dunbar Middle School</b>	682	53.96%	6.74%	60.70%	703	52.63%	3.98%	56.61%	703	53.20%	5.55%	58.75%
Paul Munro Elementary School	326	42.02%	3.99%	46.01%	317	42.90%	3.47%	46.37%	326	40.80%	3.37%	44.17%
Perrymont Elementary School (CEP School, Note 1)	440	74.32%	6.59%	80.91%	377	95.23%	0.00%	95.23%	380	95.26%	0.00%	95.26%
R. S. Payne Elementary School (CEP School, Note 1)	529	67.67%	1.70%	69.38%	530	95.28%	0.00%	95.28%	489	95.30%	0.00%	95.30%
Sandusky Elementary School (CEP School, Note 1)	380	53.42%	9.21%	62.63%	320	95.31%	0.00%	95.31%	335	95.22%	0.00%	95.22%
Sandusky Middle School	547	65.63%	6.76%	72.39%	552	63.95%	5.98%	69.93%	564	65.78%	10.28%	76.06%
Sheffield Elementary School (CEP School, Note 1)	440	64.32%	7.05%	71.36%	461	95.23%	0.00%	95.23%	437	95.42%	0.00%	95.42%
T.C. Miller Elementary School (CEP School, Note1)	247	63.97%	7.69%	71.66%	244	95.49%	0.00%	95.49%	241	95.44%	0.00%	95.44%
William M. Bass Elementary School (CEP School, Note 1)	274	85.04%	5.11%	90.15%	310	95.16%	0.00%	95.16%	253	95.26%	0.00%	95.26%
TOTAL	8,814	57.30%	5.32%	62.62%	8,639	66.76%	2.35%	69.08%	8,506	67.35%	3.48%	70.83%

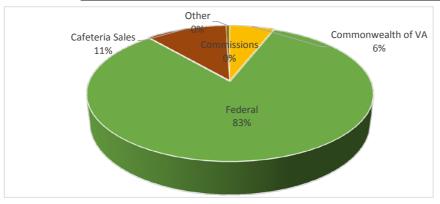
Source: Virginia Department of Education, Office of School Nutrition Program - Oct. 31, 2016 data

Note 1 - In 2017, this school operated under the USDA Community Eligibility Provision (CEP). The free eligible is a calculated number based on the USDA guidance.

## **SCHOOL NUTRITION FUND - REVENUE SUMMARY**

Lynchburg City Schools - FY 2017-18 Budget

	201	13-2014	2	2014-2015	20	015-2016	2	016-2017	20	017-2018		Dollar	
	Α	ctual		Actual		Actual	-	Adopted	A	Adopted	ı	ncrease	Percent
	Re	evenue		<u>Revenue</u>	F	Revenue		Budget		Budget	<u>(</u> [	ecrease)	<u>Change</u>
Commissions	\$	2,726	\$	2,154	\$	2,400	\$	2,200	\$	2,000	\$	(200)	-9.09%
Commonwealth of VA - Breakfast		29,826		29,757		35,997		46,095		79,232		10,098	21.91%
Commonwealth of VA - Lunch		45,624		44,578		45,624		44,579		44,117		(1,045)	-2.34%
Commonwealth of VA - FFVP		126,255		189,904		130,000		130,000		130,000		-	0.00%
Commonwealth of VA - Summer Feeding Program		-		15,728		-		17,000		35,000		17,000	100%
Federal - Breakfast		781,413		862,487		785,000		785,000		1,200,000		-	0.00%
Federal - Lunch	2	2,186,990		2,203,646	:	2,200,000		2,800,000		2,800,000		600,000	21.43%
Cafeteria Sales												-	
Special Pupil Fees		360,075		375,966		360,000		370,000		265,000		10,000	2.70%
A La Carte & Adult Meals		125,443		152,416		192,000		160,000		246,000		(32,000)	-20.00%
Catering		88,174		85,220		85,000		85,000		14,000		-	0.00%
	\$	573,692	\$	613,602	\$	637,000	\$	615,000	\$	525,000	\$	(22,000)	-3.58%
Use of Money	\$	604	\$	147	\$	138	\$	-	\$	-	\$	-	0.00%
Other Revenue											\$	-	
Rebates	\$	22,360	\$	5,684	\$	25,455	\$	15,000	\$	20,000	\$	5,000	33.33%
Sale of Equipment		1,826		-		-		-		-		-	0.00%
Other revenue		5,050		221		1,616		-		4,000		4,000	0.00%
MySchoolBuckd Prepay Fees Received		6,704		6,245		-		6,300		-		(6,300)	-100%
	\$	35,940	\$	12,150	\$	27,071	\$	21,300	\$	24,000	\$	2,700	12.68%
_	\$ 3	3,783,070	\$	3,974,153	\$ 3	3,863,230	\$	4,461,174	\$ 4	4,839,349	\$	606,553	13.60%



## **SCHOOL NUTRITION FUND - REVENUE SUMMARY**

Lynchburg City Schools - FY 2017-18 Budget

		2013-2014		2014-2015		2015-16		2016-17		2017-18		
		Actual		Actual		Actual		Adopted		Adopted _	CHAN	
	<u>E</u>	xpenditures	_	Expenditures	_	Budget	_	Budget	_	Budget	 <u>Budget</u>	<u>%</u>
Personal Services												
Employee Salaries	\$	1,406,970	\$	1,276,587	\$	1,452,595	\$	1,491,161	\$	1,671,289	\$ 180,128	12.1%
Fringe Benefits		413,879		373,479		499,752		539,122		523,683	(15,439)	-2.9%
Total Personal Services and Fringe												
Benefits	\$	1,820,848	\$	1,650,065	\$	1,952,347	\$	2,030,283	\$	2,194,972	\$ 164,689	8.1%
Non-Personnel Costs												
Other Professional Services	\$	17,125	\$	•	\$	3,552	\$	20,400	\$	1,700	\$ (18,700)	-91.67%
Maintenance		33,007		52,253		33,798		3,000		3,000	-	0.00%
Maint Serv Contracts		28,605		28,564		30,115		29,000		71,300	42,300	145.86%
Internal Services		5,535		-		907		-		1,000	1,000	0.00%
Utilities		86,865		89,230		90,003		91,450		148,900	57,450	62.82%
Equipment Lease/Rental		-		-		-		-		100	100	0.00%
Dues & Assoc Member		1,293		3,692		1,350		1,500		4,700	3,200	213.33%
Other Charges		-		-		665		-		1,650	1,650	0.00%
Communicaton (telephone)		2,371		1,149		719		3,200		900	(2,300)	-71.88%
Café' Prepay Fees Paid		6,107		7,670		6,619		8,000		8,000	-	0.00%
Bank Service Charges		5,737		5,463		4,706		5,000		4,500	(500)	-10.00%
Travel		4,073		2,982		8,825		2,500		7,150	4,650	186.00%
Materials & Supplies		161,591		116,825		161,517		159,525		79,300	(80,225)	-50.29%
Materials & Supplies - Summer		-		-		1,055		-		3,000	3,000	0.00%
Ala Carte Food		-		-		17,326		-		26,400	26,400	0.00%
Office Supplies		19,446		19,105		25,000		25,000		3,000	(22,000)	-88.00%
Chemical and Cleaning		-		-		-		-		16,800	16,800	100%
Paper & Disposables		-		-		-		-		90,875	90,875	100%
Food & Milk Products		1,650,910		1,605,470		1,533,773		1,445,421		2,058,100	612,679	42.39%
Food & Milk Products - Summer		-		-		-		-		17,200	17,200	0.0%
Other Operating Supplies		11,225		(1,260)		22,982		12,000		12,000	-	0.00%
Capital Outlay Additions		5,690		25,775		-		3,895		-	(3,895)	-100%
<b>Total Non-Personnel Costs</b>	\$	2,039,579	\$	1,960,773	\$	1,942,913	\$	1,809,891	\$	2,559,575	\$ 749,684	41.42%
TOTAL FOOD SERVICE FUND	\$	3,860,427	\$	3,610,838	\$	3,766,453	\$	3,840,174	\$	4,754,547	\$ 914,373	23.81%

#### LYNCHBURG CITY SCHOOLS - FY2017-18 BUDGET

Lynchburg City Schools supplements its operating funds from local, state and federal sources by participating in grant programs funded by private, local, state and federal sponsors. Some of the major grants LCS participates in are as follows:

### Federal Grants Programs

#### **Carl Perkins Vocational Grant**

Purpose of Grant: To provide career and technology education programs that are aligned with current labor market demands.

## Blue Ridge Regional Jail

Purpose of Grant: To provide appropriate special education services to youth under the age of 22 and located in the city, county, or regional jails for adjudicated as adults. Education and instructional objectives are tailored to meet the individual student's needs in coordination with the jail staff and within the confines of the jail facility.

### 21<sup>st</sup> Century Grant

Purpose of Grant: To provide expanded learning opportunities for participating children in a safe, drug-free and supervised environment.

## Individuals with Disabilities Section 619-A Pre-School Incentive

*Purpose of Grant*: To provide funding to pay for the excess costs of providing special education and related services to children with disabilities. Excess costs are those costs for the education of a student with a disability that are in excess of the average annual per student expenditure in the school district.

### **Title I Improving America's School Act**

Purpose of Grant: To provide extra help to disadvantaged students in order to assist them in achieving academically.

## Title I, Part A School Improvement Grant

*Purpose of Grant*: To support the development and implementation of comprehensive school improvement plans for Title I schools identified as needing improvement. Funding supports data analysis meetings, salaries and benefits for a part-time school improvement coach, professional development for staff, and design of tiered interventions to address the student's needs.

## Title I, Part D - Neglected, Delinquent or At Risk

*Purpose of Grant*: To support prevention services for youth at-risk of dropping out of school and provide a support system to ensure the continued education of youth who are in alternative settings or who are returning from correctional facilities.

## Title II, Part A – Improving Teacher Quality

*Purpose of Grant*: To increase academic achievement by increasing the number of qualified teachers in classrooms; increasing the number of qualified principals and assistant principals in schools; and increasing the effectiveness of teachers and principals by holding school districts and schools accountable for improvements in student academic achievement.

LYNCHBURG CITY SCHOOLS - FY2017-18 BUDGET

### Title II, Part D - Enhancing Education through Technology

Purpose of Grant: To ensure students and teachers have access to tools and training in the area of instructional technology.

### Title III, Part A - English Language Acquisition & Academic Achievement

Purpose of Grant: To support programs to improve the education of limited English proficient (LEP) children and youths by helping them learn English and meet challenging state content and achievement standards. Title III programs also provide enhanced instructional opportunities for immigrant children and youths.

## Title VI-B - Special Education

Purpose of Grant: To assist school divisions in meeting the needs of disabled students.

## **Project Graduation**

Purpose of Grant: To provide remedial instruction and assessment opportunities for students at risk of not meeting the commonwealth's diploma requirements.

### Commonwealth of Virginia Grants

## **Alternative Educating Regional Grant**

Purpose of Grant: To provide educational services to students who have been issued long-term suspensions or expulsions from school.

## **Adult Basic Education Grant (ABE)**

*Purpose of Grant*: To provide support that consist of instruction that provides basic skills for adults who are performing below the ninth grade level in reading, writing, mathematics, and other basic skills.

## Adult Education and Family Literacy Act (AEFLA)

Purpose of Grant. To support programs, activities, and services that include adult education, literacy, work place adult education and literacy activities, family literacy activities, English language acquisition activities, integrated English literacy and civics (IEL/Civics) education, work force preparation activities, and/or integrated education and training.

## **Child Development Clinic**

Purpose of Grant: Serves a multidisciplinary team member who is committed to serving the children of our localities who are suspected of having developmental delays and/or disabilities. The program involves testing, assessing and making a diagnosis and providing the results back to the child's medical team and to other significant entities (serves as a liaison between the clinic and local educational agencies).

#### LYNCHBURG CITY SCHOOLS - FY2017-18 BUDGET

#### **Detention Home**

Purpose of Grant: To provide appropriate educational services to school age students residing in the Lynchburg Regional Juvenile Detention Center. Education and instructional objectives are tailored to meet the individual student's needs in coordination with the detention home staff and within the confines of the detention home. Students are enrolled and released by means of a court order.

### **E-Learning Backpack Grant**

Purpose of Grant: To provide every ninth grade student attending a public school that is not fully accredited with a tablet or laptop computer, digital content and applications, and access to content creation tools.

## **Education Technology Initiative Bond**

Purpose of Grant: The Education Technology Initiative Bond (VPSA Technology) program provides grant funding for school divisions to purchase additional technology to support the SOL Technology Initiative.

### **Gear-Up Program**

*Purpose of Grant:* To provide funding for programs to increase the rate at which low-income families enroll, persist and succeed in college to equal that of students from middle-and high-income families.

#### **Homeless Grant**

*Purpose of Grant:* To provide funding to schools divisions for the purpose of facilitating the enrollment, attendance, and success of homeless children and youth in school.

## Individual Student Alternative Education Plan (ISAEP) Program

*Purpose of Program:* The program is designed for those students ages 16 to 18 and enrolled in high school programs who are having difficulty finding success in a regular classroom environment.

## **Industry Certification Grant**

Purpose of Grant: To provide funding to pay for exams to encourage more students to work toward a selected industry credential or state license while pursuing a high school diploma.

## **Mentor Teacher Program**

Purpose of Grant: To provide grants to school divisions providing mentors for new teachers with zero years of teaching experience.

## Middle School Teacher Corps Grant

Purpose of Grant: To provide targeted funding to help school divisions recruit and retain qualified middle-school mathematics teachers.

#### **National Board Incentive Award**

Purpose of Grant: To provide partial financial support to teachers interested in seeking National Board Certification.

LYNCHBURG CITY SCHOOLS - FY2017-18 BUDGET

### Positive Behavioral Interventions and Supports (PBIS) Grant

*Purpose of Grant:* To support a nationally-recognized approach to support positive academic and behavioral outcomes for all students. In Virginia schools, PBIS is the behavioral component of the Virginia Tiered Systems of Supports (VTSS).

#### **Parent Resource Center Grant**

Purpose of Grant: To provide funds to assist Parent Resource Centers (PRC)s in continuing to staff the center and/or developing and implementing activities/products centered on students and families with disabilities.

#### Race to GED Grant

Purpose of Grant: To provide funds to be used to (1) increase High School Equivalency (HSE) testing capacity (with the approved GED® test); (2) provide additional instruction or supplemental academic support for adult learners to prepare for the HSE test; or (3) implement outreach activities to adults who lack a secondary education credential.

#### Safe Route to School Grant

*Purpose of Grant:* To provide funds to help ensure the safety of Virginia's schools. The funds can be used to pay for video monitoring systems, metal detectors, classroom locks, electronic-access controls, visitor-identification systems and other security upgrades.

## **Strategic Compensation Grant**

*Purpose of Grant:* To provide performance and incentive payments of up to \$5,000 for teachers who meet goals related to student achievement, professional growth and leadership.

## **Year Round School Planning Grant**

Purpose of Grant: To provide funding for divisions or individual schools pursuing the creation of new year-round or extended year school programs

## **Local Grants and Programs**

#### **Athlife Foundation**

Purpose of Grant: To fund the cost of providing academic tutoring to athletes

#### **Enrichment Summer school**

Purpose of Grant. To provide enrichment summer school for students desiring to improve their academic skills during the summer break.

#### **House Construction Account**

Purpose of Grant: To fund the cost of materials for students in the building trades to construct houses. The students then sell the completed house and return the proceeds to the fund.

LYNCHBURG CITY SCHOOLS - FY2017-18 BUDGET

## **Partners in Education**

*Purpose of Grant*: Grants received by Partners in Education from various businesses, institutions and organizations to be used as specified by the giver. Partners in Education is a joint venture between Lynchburg City Schools and the Lynchburg Regional Business Alliance (formally the Lynchburg Regional Chamber).

## **GRANT FUNDS - REVENUE DETAIL**

Lynchburg City Schools FY 2017-18 Budget

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018		
	Actual	Actual	Actual	Adopted	Adopted	Cha	nge
	Revenue	Revenue	Revenue	Budget	Budget	Amount	%
Federal Grants and Programs							
Blue Ridge Regional Jail	\$ 185,886	\$ 189,396	\$ 198,960	\$ 216,050	\$ 216,050	\$ -	0.0%
Carl Perkins Vocational	204,643	216,238	199,404	227,979	227,979	-	0.0%
Individuals with Disabilities Section 619-A - Pre-School Incentive	71,516	54,463	41,974	61,129	61,129	-	0.0%
National Board Incentive	-	-	-	15,000	15,000	-	0.0%
Project Graduation - Senior	7,860	19,427	-	-	-	-	0.0%
Project Graduation - Summer Regional Academy	61,638	-	49,537	36,965	48,316	11,351	0.0%
Teacher of the Year	538	-	-	-	-	-	0.0%
Title I - Improving America's School Act	3,056,039	3,157,356	3,063,315	3,964,255	3,917,149	(47,106)	-1.2%
Neglected or Delinquent	3,557	7,509	128,693	103,877	80,979	(22,898)	-22.0%
Improving Teacher Quality	586,081	546,057	500,209	538,060	566,187	28,127	5.2%
Enhancing Education Through Technology		-	-	-	-	-	0.0%
Language Acquisition State Grant	49,671	14,132	16,585	21,618	23,841	2,223	10.3%
21st Century Community Learning Center Grant	1,190,830	880,000	1,375,179	1,200,000	1,400,000	200,000	16.7%
Safe and Drug Free School and Communities Grant	-	-	-	-	-	-	0.0%
Title VI-Part B - Special Education	2,181,441	2,144,522	2,257,685	2,237,751	2,229,306	(8,445)	-0.4%
Total Federal Grants	\$ 7,599,700	\$ 7,229,100	\$ 7,625,027	\$ 8,178,655	\$ 8,341,906	\$ 163,251	2.00%
Commonwealth of Virginia Grants and Programs							
Alternative Educating Regional Grant	\$ 285,868	\$ 291,149	\$ 276,410	\$ 312,671	\$ 317,053	\$ 4,382	1.4%
AARPE Institute	-	6,509	-	-	-	-	0.0%
ABE Grant	10,059	73,187	74,994	-	-	-	0.0%
AEFLA Grant	12,279	6,641	6,591	-	-	-	0.0%
Detention Home	813,446	810,994	780,483	900,658	800,000	(100,658)	-11.2%
Effective School Wide Discipline Initiative	11,362	-	-	-	-	-	0.0%
E-Learning Backpack Grant	-	-	-	-	260,000	260,000	100.0%
Educational Technology Initiative Bond	139,577	818,856	114,813	492,000	416,000	(76,000)	-15.4%
ISAEP	-	23,576	25,245	23,576	23,576	-	0.0%
Gear-Up Grant	-	2,706	111,980	102,000	113,000	11,000	10.8%
Homeless Grant	46,973	11,792	16,713	15,000	15,000	-	0.0%
Industry Certification	7,319	-	24,839	-	25,000	25,000	100.0%
Mentor Teachers	10,276	9,185	23,331	12,424	11,584	(840)	-6.8%
Middle School Teacher Corps	19,998	20,000	20,000	20,000	20,000	-	0.0%
National Board Certification	5,000	7,500	7,500	-	7,500	7,500	100.0%

## **GRANT FUNDS - REVENUE DETAIL**

Lynchburg City Schools FY 2017-18 Budget

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018		
	Actual	Actual	Actual	Adopted	Adopted	Cha	nge
	Revenue	Revenue	Revenue	Budget	Budget	Amount	<u>%</u>
PBIS Grant	\$ -	\$ 5,670	\$ 12,910	\$ -	\$ -	\$ -	0.0%
Play It Smart Grant	-	-	-	5,800	-	(5,800)	-100.0%
Parent Resource Center	5,496	16,251	18,762	-	4,909	4,909	0.0%
Race to GED Grant	7,995	5,630	1,065	-	-	-	0.0%
Safe Route to School Grant	9,932	32,309	42,658	-	-	-	0.0%
School Improvement Grant	-	23,212	-	-	-	-	0.0%
School Security Grant	100,000	99,769	94,183	-	-	-	0.0%
Strategic Compensation Grant	25,251	-	-	-	-	-	0.0%
Teacher of the Year	538	1,077	-	1,077	-	(1,077)	-100.0%
Teacher Retention Grant	-	5,000	-	-	-	-	0.0%
Year Round School Planning Grant	-	26,545	184,103	26,000	307,000	281,000	1080.8%
Total State Grants	\$ 1,511,369	\$ 2,297,558	\$ 1,836,580	\$ 1,911,206	\$ 2,320,622	\$ 409,416	21.42%
Local Grants and Programs							
Athlife Foundation	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	100.0%
Ed Foundation Garnt	9,711	-	77,853	-	70,000	70,000	100.0%
Enrichment Summer School	4,505	4,800	45,566	4,500	40,000	35,500	788.9%
House Construction Account	-	15,000	15,459	9,000	14,000	5,000	55.6%
Partners in Education	-	22,000	2,572	22,000	2,500	(19,500)	-88.6%
General Purpose Grants	18,030	22,534	1,592	15,000	15,000	-	0.0%
Total Local Grants	\$ 32,246	\$ 69,334	\$ 143,042	\$ 50,500	\$ 141,500	\$ 91,000	180.20%
Total Grants and Special Programs	\$ 9,142,777	\$ 10,241,549	\$ 10,487,262	\$ 10,584,390	\$ 11,248,057	\$ 663,667	6.27%

All of the grants are reimbursable grants.

# Lynchburg City Schools Administrative Pay Table FY 2017-2018

	Contract												
Grade	Days	Position	1	2	3	4	5	6	7	8	9	10	11
Α	238	Coordinator - Middle School, Alt Ed, Homebound	\$39,054.47	\$39,054.47	\$39,054.47	\$39,054.47	\$39,054.47	\$39,054.47	\$39,054.47	\$39,054.47	\$41,006.65	\$43,057.20	\$45,210.50
Α	260	Supervisor - Operations, Coordinator - Media Relations	\$42,664.07	\$42,664.07	\$42,664.07	\$42,664.07	\$42,664.07	\$42,664.07	\$42,664.07	\$42,664.07	\$44,796.68	\$47,036.82	\$49,389.05
В	200	OT,PT, Speech Pathologist	\$48,604.20	\$48,604.20	\$48,604.20	\$48,604.20	\$48,604.20	\$48,604.20	\$48,604.20	\$48,604.20	\$51,033.88	\$53,586.11	\$56,265.46
D	210	Psychologist	\$53,464.74	\$53,464.74	\$53,464.74	\$53,464.74	\$53,464.74	\$53,464.74	\$53,464.74	\$53,464.74	\$56,138.32	\$58,944.83	\$61,892.37
F	260	Coordinator	\$50,223.62	\$50,223.62	\$50,223.62	\$50,223.62	\$50,223.62	\$50,223.62	\$50,223.62	\$50,223.62	\$52,735.36	\$55,371.95	\$58,141.49
F	260	Public Information Officer	\$50,223.62	\$50,223.62	\$50,223.62	\$50,223.62	\$50,223.62	\$50,223.62	\$50,223.62	\$50,223.62	\$52,735.36	\$55,371.95	\$58,141.49
FE	238	Assistant Principal - Elementary	\$54,060.00	\$54,060.00	\$54,060.00	\$54,060.00	\$54,060.00	\$54,060.00	\$54,060.00	\$54,060.00	\$55,681.80	\$57,352.25	\$59,072.82
FM	260	Assistant Principal - Middle School	\$59,086.56	\$59,086.56	\$59,086.56	\$59,086.56	\$59,086.56	\$59,086.56	\$59,086.56	\$59,086.56	\$60,859.16	\$62,684.94	\$64,565.48
G	260	Supervisor - Instructional	\$55,625.10	\$55,625.10	\$55,625.10	\$55,625.10	\$55,625.10	\$55,625.10	\$55,625.10	\$55,625.10	\$58,406.18	\$61,325.97	\$64,392.56
G	260	Assistant Director	\$55,625.10	\$55,625.10	\$55,625.10	\$55,625.10	\$55,625.10	\$55,625.10	\$55,625.10	\$55,625.10	\$58,406.18	\$61,325.97	\$64,392.56
GH	260	Assistant Principal - High School	\$65,441.16	\$65,441.16	\$65,441.16	\$65,441.16	\$65,441.16	\$65,441.16	\$65,441.16	\$65,441.16	\$67,404.39	\$69,426.52	\$71,509.32
GA	260	Associate Principal - High School	\$67,073.16	\$67,073.16	\$67,073.16	\$67,073.16	\$67,073.16	\$67,073.16	\$67,073.16	\$67,073.16	\$69,085.35	\$71,157.91	\$73,292.65
Н	260	Administrative Designee SPED	\$70,153.53	\$70,153.53	\$70,153.53	\$70,153.53	\$70,153.53	\$70,153.53	\$70,153.53	\$70,153.53	\$72,258.42	\$74,425.72	\$76,657.75
Н	260	Director	\$70,153.53	\$70,153.53	\$70,153.53	\$70,153.53	\$70,153.53	\$70,153.53	\$70,153.53	\$70,153.53	\$72,258.42	\$74,425.72	\$76,657.75
HE	260	Principal - Elementary	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$74,592.60	\$76,830.38	\$79,135.29
HD	260	Principal - Detention Center	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$74,592.60	\$76,830.38	\$79,135.29
HM	260	Principal - Middle School	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$72,420.00	\$74,592.60	\$76,830.38	\$79,135.29
I	260	Principal - High School	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$102,316.29	\$105,386.35	\$108,547.72
I	260	Chief Financial Officer	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$102,316.29	\$105,386.35	\$108,547.72
I	260	Assistant Superintendent	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$102,316.29	\$105,386.35	\$108,547.72
I	260	Deputy Superintendent	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$99,336.39	\$102,316.29	\$105,386.35	\$108,547.72

	Contract												
Grade	Days	Position	12	13	14	15	16	17	18	19	20	21	22
Α	238	Coordinator - Middle School, Alt Ed, Homebound	\$47,470.91	\$49,845.00	\$52,336.06	\$54,953.90	\$57,700.71	\$60,586.35	\$63,615.18	\$66,795.93	\$66,795.93	\$66,795.93	\$71,805.36
Α	260	Supervisor - Operations, Coordinator - Media Relations	\$51,858.04	\$54,450.71	\$57,172.86	\$60,032.53	\$63,033.23	\$66,185.35	\$69,494.68	\$72,969.30	\$72,969.30	\$72,969.30	\$78,442.45
В	200	OT,PT, Speech Pathologist	\$59,078.92	\$62,032.23	\$65,134.65	\$68,390.79	\$71,809.94	\$75,401.31	\$79,170.68	\$83,129.61	\$83,129.61	\$83,129.61	\$89,364.50
D	210	Psychologist	\$64,986.69	\$68,235.90	\$71,648.10	\$75,230.22	\$78,991.50	\$82,941.20	\$87,088.55	\$91,442.80	\$91,442.80	\$91,442.80	\$98,300.72
F	260	Coordinator	\$61,047.41	\$64,100.12	\$67,305.41	\$70,670.21	\$74,203.80	\$77,914.22	\$81,809.58	\$85,900.28	\$85,900.28	\$85,900.28	\$92,343.24
F	260	Public Information Officer	\$61,047.41	\$64,100.12	\$67,305.41	\$70,670.21	\$74,203.80	\$77,914.22	\$81,809.58	\$85,900.28	\$85,900.28	\$85,900.28	\$92,343.24
FE	238	Assistant Principal - Elementary	\$60,845.01	\$62,670.36	\$64,550.47	\$66,486.98	\$68,481.59	\$71,321.93	\$74,888.03	\$78,632.43	\$78,632.43	\$78,632.43	\$84,529.87
FM	260	Assistant Principal - Middle School	\$66,502.44	\$68,497.52	\$70,552.44	\$72,669.01	\$74,849.09	\$77,914.22	\$81,809.93	\$85,900.42	\$85,900.42	\$85,900.42	\$92,342.96
G	260	Supervisor - Instructional	\$67,611.73	\$70,992.72	\$74,542.47	\$78,270.24	\$82,182.93	\$86,292.14	\$90,607.08	\$95,137.05	\$95,137.05	\$95,137.05	\$102,272.37
G	260	Assistant Director	\$67,611.73	\$70,992.72	\$74,542.47	\$78,270.24	\$82,182.93	\$86,292.14	\$90,607.08	\$95,137.05	\$95,137.05	\$95,137.05	\$102,272.37
GH	260	Assistant Principal - High School	\$73,654.60	\$75,864.24	\$78,140.17	\$80,484.38	\$82,898.90	\$86,292.15	\$90,606.75	\$95,137.09	\$95,137.09	\$95,137.09	\$102,272.37
GA	260	Associate Principal - High School	\$75,491.43	\$77,756.17	\$80,088.86	\$82,491.53	\$84,966.28	\$88,203.49	\$91,996.24	\$96,596.05	\$96,596.05	\$96,596.05	\$103,840.75
Н	260	Administrative Designee SPED	\$78,957.99	\$81,326.42	\$83,766.51	\$86,279.41	\$88,867.47	\$91,534.11	\$94,279.37	\$97,107.84	\$97,107.84	\$97,107.84	\$104,391.12
Н	260	Director	\$78,957.99	\$81,326.42	\$83,766.51	\$86,279.41	\$88,867.47	\$91,534.11	\$94,279.37	\$97,107.84	\$97,107.84	\$97,107.84	\$104,391.12
HE	260	Principal - Elementary	\$81,509.35	\$83,954.63	\$86,473.26	\$89,067.46	\$91,294.15	\$93,804.74	\$96,384.37	\$99,034.94	\$99,034.94	\$99,034.94	\$105,472.21
HD	260	Principal - Detention Center	\$81,509.35	\$83,954.63	\$86,473.26	\$89,067.46	\$91,294.15	\$93,804.74	\$96,384.37	\$99,034.94	\$99,034.94	\$99,034.94	\$105,472.21
HM	260	Principal - Middle School	\$81,509.35	\$83,954.63	\$86,473.26	\$89,067.46	\$91,294.15	\$93,804.74	\$96,384.37	\$99,034.94	\$99,034.94	\$99,034.94	\$105,472.21
I	260	Principal - High School	\$111,803.88	\$115,158.28	\$118,613.25	\$122,171.09	\$125,836.43	\$129,611.58	\$133,500.01	\$137,505.18	\$137,505.18	\$137,505.18	\$147,818.93
I	260	Chief Financial Officer	\$111,803.88	\$115,158.28	\$118,613.25	\$122,171.09	\$125,836.43	\$129,611.58	\$133,500.01	\$137,505.18	\$137,505.18	\$137,505.18	\$147,818.93
I	260	Assistant Superintendent	\$111,803.88	\$115,158.28	\$118,613.25	\$122,171.09	\$125,836.43	\$129,611.58	\$133,500.01	\$137,505.18	\$137,505.18	\$137,505.18	\$147,818.93
Ī	260	Deputy Superintendent	\$111,803.88	\$115,158.28	\$118,613.25	\$122,171.09	\$125,836.43	\$129,611.58	\$133,500.01	\$137,505.18	\$137,505.18	\$137,505.18	\$147,818.93

							Custodian, Deliv	very Person, Grou	ındsman, Student !	Support Assistar	t, Custodian/Aut	o Serviceman					1
			Step														Ī
			1		2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$	9.55	\$ 9.55	\$ 9.55	\$ 9.55	\$ 9.55	\$ 9.55	\$ 9.55	\$ 9.55	\$ 9.86	\$ 10.15	\$ 10.45	\$ 10.76	\$ 11.11	
	Days	Hours															
	190	7.00	\$ 12,7	706.51	\$ 12,706.51	\$ 12,706.51	\$ 12,706.51	\$ 12,706.51	\$ 12,706.51	\$ 12,706.51	\$ 12,706.51	\$ 13,110.61	\$ 13,499.73	\$ 13,888.87	\$ 14,307.92	\$ 14,771.88	
rade B+	260	8.00	\$ 19,	861.26	\$ 19,861.26	\$ 19,861.26	\$ 19,861.26	\$ 19,861.26	\$ 19,861.26	\$ 19,861.26	\$ 19,861.26	\$ 20,471.66	\$ 21,109.04	\$ 21,721.89	\$ 22,359.25	\$ 23,072.60	
rade Di																	
			14	1	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$	11.42	\$ 11.75	\$ 12.11	\$ 12.48	\$ 12.86	\$ 13.25	\$ 13.62	\$ 14.03	\$ 14.46	\$ 14.89	\$ 15.35	\$ 15.35	\$ 15.35	\$
	Days	Hours															
	190	7.00	\$ 15,	190.95	\$ 15,639.94	\$ 16,088.92	\$ 16,597.78	\$ 17,106.65	\$ 17,615.50	\$ 18,124.37	\$ 18,663.16	\$ 19,231.89	\$ 19,815.57	\$ 20,414.22	\$ 20,414.22	\$ 20,414.22	\$ 21,4
	260	8.00	\$ 23,	735.70	\$ 24,449.07	\$ 25,163.65	\$ 25,953.01	\$ 26,743.58	\$ 27,534.15	\$ 28,350.47	\$ 29,191.30	\$ 30,083.61	\$ 30,975.92	\$ 31,919.71	\$ 31,919.71	\$ 31,919.71	\$ 33,52

							Li	ibrary Assistant, H	ealth Assistant							1
			Step													ľ
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 9.4	7 \$ 9.47	\$ 9.47	\$ 9.47	\$ 9.47	\$ 9.47	\$ 9.47	\$ 9.47	\$ 9.74	\$ 10.05	\$ 10.36	\$ 10.64	\$ 10.99	
	Days	Hours														
	190	7.00	\$ 12,589.75	\$ 12,589.75	\$ 12,589.75	\$ 12,589.75	\$ 12,589.75	\$ 12,589.75	\$ 12,589.75	\$ 12,589.75	\$ 12,956.71	\$ 13,366.02	\$ 13,775.33	\$ 14,156.41	\$ 14,608.06	
irade C	227	7.50	\$ 16,098.13	\$ 16,098.13	\$ 16,098.13	\$ 16,098.13	\$ 16,098.13	\$ 16,098.13	\$ 16,098.13	\$ 16,098.13	\$ 16,597.48	\$ 17,095.68	\$ 17,608.90	\$ 18,137.14	\$ 18,680.41	
rade C																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 11.3	\$ 11.65	\$ 12.00	\$ 12.37	\$ 12.72	\$ 13.11	\$ 13.49	\$ 13.91	\$ 14.32	\$ 14.74	\$ 15.21	\$ 15.21	\$ 15.21	\$ 15.9
	Days	Hours														
	190	7.00	\$ 15,045.60	\$ 15,497.25	\$ 15,948.89	\$ 16,457.01	\$ 16,922.76	\$ 17,430.87	\$ 17,953.09	\$ 18,503.54	\$ 19,039.87	\$ 19,604.43	\$ 20,225.46	\$ 20,225.46	\$ 20,225.46	\$ 21,213.4
	227	7.50	\$ 19,242.18	\$ 19,818.98	\$ 20,414.26	\$ 21,025.73	\$ 21,656.83	\$ 22,306.46	\$ 22,975.71	\$ 23,664.62	\$ 24,375.50	\$ 25,106.03	\$ 25,858.51	\$ 25,858.51	\$ 25,858.51	\$ 27,151.9

								Instructional A	ssistant I							
			Step													
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.33	\$ 10.65	\$ 10.99	\$ 11.28	\$ 11.65	
	Days	Hours														
Grade C+	190	7.00	\$ 13,350.07	\$ 13,350.07	\$ 13,350.07	\$ 13,350.07	\$ 13,350.07	\$ 13,350.07	\$ 13,350.07	\$ 13,350.07	\$ 13,739.20	\$ 14,173.22	\$ 14,607.26	\$ 15,011.34	\$ 15,490.28	
Graue C+																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 11.99	\$ 12.36	\$ 12.72	\$ 13.12	\$ 13.49	\$ 13.89	\$ 14.31	\$ 14.76	\$ 15.18	\$ 15.63	\$ 16.13	\$ 16.13	\$ 16.13	\$ 16.9
	Days	Hours														
	190	7.00	\$ 15,954.23	\$ 16,433.16	\$ 16,912.08	\$ 17,450.88	\$ 17,944.76	\$ 18,483.56	\$ 19,037.31	\$ 19,621.01	\$ 20,189.73	\$ 20,788.38	\$ 21,446.92	\$ 21,446.92	\$ 21,446.92	\$ 22,494.5

								School Secretary	I, Secretary I							
			Step													
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 9.92	\$ 9.92	\$ 9.92	\$ 9.92	\$ 9.92	\$ 9.92	\$ 9.92	\$ 9.92	\$ 10.24	\$ 10.54	\$ 10.85	\$ 11.20	\$ 11.53	
	Days	Hours														
	216	7.50	\$ 16,085.43	\$ 16,085.43	\$ 16,085.43	\$ 16,085.43	\$ 16,085.43	\$ 16,085.43	\$ 16,085.43	\$ 16,085.43	\$ 16,583.61	\$ 17,080.65	\$ 17,592.71	\$ 18,120.96	\$ 18,664.22	
	227	7.50	\$ 16,904.96	\$ 16,904.96	\$ 16,904.96	\$ 16,904.96	\$ 16,904.96	\$ 16,904.96	\$ 16,904.96	\$ 16,904.96	\$ 17,427.42	\$ 17,949.89	\$ 18,487.38	\$ 19,042.22	\$ 19,614.37	
	238	7.50	\$ 17,724.48	\$ 17,724.48	\$ 17,724.48	\$ 17,724.48	\$ 17,724.48	\$ 17,724.48	\$ 17,724.48	\$ 17,724.48	\$ 18,272.38	\$ 18,820.29	\$ 19,385.50	\$ 19,966.93	\$ 20,565.67	
Grade D	260	7.50	\$ 19,362.38	\$ 19,362.38	\$ 19,362.38	\$ 19,362.38	\$ 19,362.38	\$ 19,362.38	\$ 19,362.38	\$ 19,362.38	\$ 19,961.15	\$ 20,559.89	\$ 21,175.98	\$ 21,811.73	\$ 22,465.96	
naue D																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 11.86	\$ 12.24	\$ 12.60	\$ 12.97	\$ 13.36	\$ 13.75	\$ 14.17	\$ 14.61	\$ 15.03	\$ 15.47	\$ 15.94	\$ 15.94	\$ 15.94	\$ 16
	Days	Hours														
	216	7.50	\$ 19,223.67	\$ 19,800.47	\$ 20,394.60	\$ 21,006.07	\$ 21,637.18	\$ 22,286.81	\$ 22,953.76	\$ 23,642.66	\$ 24,352.39	\$ 25,082.90	\$ 25,836.56	\$ 25,836.56	\$ 25,836.56	\$ 27,126
	227	7.50	\$ 20,202.72	\$ 20,808.41	\$ 21,432.61	\$ 22,076.42	\$ 22,737.59	\$ 23,420.74	\$ 24,122.36	\$ 24,845.95	\$ 25,591.50	\$ 26,359.01	\$ 27,150.81	\$ 27,150.81	\$ 27,150.81	\$ 28,507
	238	7.50	\$ 21,182.92	\$ 21,817.50	\$ 22,471.74	\$ 23,146.78	\$ 23,840.33	\$ 24,555.83	\$ 25,293.29	\$ 26,052.70	\$ 26,832.94	\$ 27,638.59	\$ 28,467.36	\$ 28,467.36	\$ 28,467.36	\$ 29,890
	260	7.50	\$ 23,139.84	\$ 23,834.54	\$ 24,548.89	\$ 25,286.35	\$ 26,043.46	\$ 26,825.99	\$ 27,630.49	\$ 28,459.28	\$ 29,312.31	\$ 30,191.96	\$ 31,098.18	\$ 31,098.18	\$ 31,098.18	\$ 32,654

									He	ad Cı	ust I, Therape	utic	Educ Asst I							
			Step																	
				1	2		3	4	5		6		7	8	9	10	11	12	13	
		Hourly	\$	10.52	\$ 10.52	\$	10.52	\$ 10.52	\$ 10.52	\$	10.52	\$	10.52	\$ 10.52	\$ 10.86	\$ 11.17	\$ 11.51	\$ 11.88	\$ 12.22	
	Days	Hours													•					
	190	7.00	\$ 13	3,993.63	\$ 13,993.63	\$ 13	3,993.63	\$ 13,993.63	\$ 13,993.63	\$	13,993.63	\$	13,993.63	\$ 13,993.63	\$ 14,442.62	\$ 14,861.68	\$ 15,310.67	\$ 15,789.59	\$ 16,253.56	
de D+	260	8.00	\$ 21	1,900.83	\$ 21,900.83	\$ 21	1,900.83	\$ 21,900.83	\$ 21,900.83	\$	21,900.83	\$	21,900.83	\$ 21,900.83	\$ 22,588.46	\$ 23,251.55	\$ 23,939.16	\$ 24,678.27	\$ 25,418.60	
ue D+																				
				14	15	1	16	17	18		19		20	21	22	23	24	25	26	2
		Hourly	\$	12.58	\$ 12.98	\$	13.35	\$ 13.76	\$ 14.16	\$	14.58	\$	15.03	\$ 15.49	\$ 15.94	\$ 16.41	\$ 16.91	\$ 16.91	\$ 16.91	\$
	Days	Hours									, and the second									
	190	7.50	\$ 16	5,732.50	\$ 17,256.31	\$ 17	7,765.18	\$ 18,303.96	\$ 18,842.75	\$	19,396.52	\$	19,980.20	\$ 20,593.84	\$ 21,207.45	\$ 21,821.07	\$ 22,479.60	\$ 22,479.60	\$ 22,479.60	\$ 2:
	260	8.00	\$ 26	5,157.68	\$ 26,972.78	\$ 27	7,763.35	\$ 28,605.43	\$ 29,471.99	\$	30,338.56	\$	31,256.62	\$ 32,199.18	\$ 33,168.70	\$ 34,136.99	\$ 35,156.78	\$ 35,156.78	\$ 35,156.78	\$ 30

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							Acct Clerk	II, Print Prod Spec	ialist, Technolog	y Clerk						
			Step													Ī
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 10.43	\$ 10.43	\$ 10.43	\$ 10.43	\$ 10.43	\$ 10.43	\$ 10.43	\$ 10.43	\$ 10.74	\$ 11.07	\$ 11.39	\$ 11.74	\$ 12.10	
	Days	Hours														
irade E	260	7.50	\$ 20,331.03	\$ 20,331.03	\$ 20,331.03	\$ 20,331.03	\$ 20,331.03	\$ 20,331.03	\$ 20,331.03	\$ 20,331.03	\$ 20,959.84	\$ 21,588.65	\$ 22,234.79	\$ 22,901.74	\$ 23,589.49	
aue E																i
			14	15	16	17	18	19	20	21	22	23	24	25	26	
		Hourly	\$ 12.45	\$ 12.84	\$ 13.22	\$ 13.62	\$ 14.04	\$ 14.45	\$ 14.88	\$ 15.32	\$ 15.79	\$ 16.27	\$ 16.74	\$ 16.74	\$ 16.74	\$
	Days	Hours														
	260	7.50	\$ 24,296.90	\$ 25,026.27	\$ 25,776.44	\$ 26,549.74	\$ 27,346.16	\$ 28,166.82	\$ 29,011.79	\$ 29,882.18	\$ 30,778.00	\$ 31,701.56	\$ 32,654.01	\$ 32,654.01	\$ 32,654.01	\$ 3

									Instructiona	al Ass	st II, Guidance	Asst - Scholars	nip C	oord							
			Step																	1	
			1		2	3		4	5		6	7		8	9	10	11	12	13		
		Hourly	\$ 11.0	7 \$	11.07	\$ 11.07	\$	11.07	\$ 11.07	\$	11.07	\$ 11.07	\$	11.07	\$ 11.39	\$ 11.73	\$ 12.08	\$ 12.45	\$ 12.82		
	Days	Hours							•						•				•		
rade E+	190	7.00	\$ 14,712.0	2 \$	14,712.02	\$ 14,712.02	\$ 14	4,712.02	\$ 14,712.02	\$	14,712.02	\$ 14,712.02	\$	14,712.02	\$ 15,146.04	\$ 15,610.00	\$ 16,073.96	\$ 16,552.89	\$ 17,061.74		
aue L+																					
			14		15	16		17	18		19	20		21	22	23	24	25	26		2
		Hourly	\$ 13.2	1 \$	13.61	\$ 14.02	\$	14.44	\$ 14.88	\$	15.33	\$ 15.78	\$	16.24	\$ 16.74	\$ 17.25	\$ 17.75	\$ 17.75	\$ 17.75	\$	
	Days	Hours																			
	190	7.00	\$ 17,570.6	0 \$	18,109.41	\$ 18,648.19	\$ 19	9,201.95	\$ 19,800.61	\$	20,384.30	\$ 20,982.96	\$	21,611.54	\$ 22,270.07	\$ 22,943.55	\$ 23,602.08	\$ 23,602.08	\$ 23,602.08	\$	24

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						D-L		! ^:-+	F	iliai Da-l	^		t II C-		II. Danistasa	C-1	I Danistus						
		ı	Step			веп	avio	rai Assistant	, Fac	lities Kentai	Loor	dinator, Sch Se	ecretary II, Se	creta	y II, Registrar	, Scr	1001 Kegistrai			1	ı		
			эсер	1	2	3		4		5		6	7		8		9	10	11		12	13	
		Hourly	\$	10.94	\$ 10.94	\$ 10.94	\$	10.94	\$	10.94	\$	10.94	\$ 10.9	4 \$	10.94	\$	11.28	\$ 11.63	\$ 11.99	\$	12.33	\$ 12.70	
	Days	Hours																					
	200	7.00	\$	15,317.92	\$ 15,317.92	\$ 15,317.92	\$	15,317.92	\$	15,317.92	\$	15,317.92	\$ 15,317.9	2 \$	15,317.92	\$	15,792.30	\$ 16,281.98	\$ 16,771.68	\$	17,261.36	\$ 17,781.64	
	216	7.50	\$	17,733.74	\$ 17,733.74	\$ 17,733.74	\$	17,733.74	\$	17,733.74	\$	17,733.74	\$ 17,733.7	4 \$	17,733.74	\$	18,282.79	\$ 18,830.67	\$ 19,394.74	\$	19,976.17	\$ 20,576.08	
	227	7.50	\$	18,636.48	\$ 18,636.48	\$ 18,636.48	\$	18,636.48	\$	18,636.48	\$	18,636.48	\$ 18,636.4	8 \$	18,636.48	\$	19,213.27	\$ 19,790.06	\$ 20,383.05	\$	20,994.51	\$ 21,624.47	
	238	7.50	\$	19,536.11	\$ 19,536.11	\$ 19,536.11	\$	19,536.11	\$	19,536.11	\$	19,536.11	\$ 19,536.1	1 \$	19,536.11	\$	20,136.94	\$ 20,755.98	\$ 21,393.23	\$	22,012.26	\$ 22,667.72	
de F	260	7.50	\$	21,345.90	\$ 21,345.90	\$ 21,345.90	\$	21,345.90	\$	21,345.90	\$	21,345.90	\$ 21,345.9	0 \$	21,345.90	\$	22,005.92	\$ 22,665.94	\$ 23,346.75	\$	24,047.22	\$ 24,768.50	
				14	15	16		17		18		19	20		21		22	23	24		25	26	27
		Hourly	\$	13.08	\$ 13.47	\$ 13.88	\$	14.28	\$	14.72	\$	15.17	\$ 15.6	3 \$	16.09	\$	16.56	\$ 17.07	\$ 17.57	\$	17.57	\$ 17.57 \$	
	Days	Hours																					
	200	7.00	\$	18,301.94	\$ 18,868.13	\$ 19,434.33	\$	20,000.53	\$	20,612.62	\$	21,236.64	\$ 21,877.5	3 \$	22,518.42	\$	23,188.44	\$ 23,902.15	\$ 24,601.30	\$	24,601.30	\$ 24,601.30 \$	25,
	216	7.50	\$	21,193.33	\$ 21,830.22	\$ 22,484.45	\$	23,158.34	\$	23,854.20	\$	24,569.69	\$ 25,306.0	1 \$	26,065.43	\$	26,847.96	\$ 27,652.46	\$ 28,482.40	\$	28,482.40	\$ 28,482.40 \$	29,
	227	7.50	\$	22,272.93	\$ 22,942.20	\$ 23,629.94	\$	24,338.51	\$	25,069.03	\$	25,821.51	\$ 26,594.8	2 \$	27,392.39	\$	28,215.39	\$ 29,061.50	\$ 29,933.03	\$	29,933.03	\$ 29,933.03 \$	31,
	238	7.50	\$	23,341.37	\$ 24,051.45	\$ 24,779.73	\$	25,489.80	\$	26,272.70	\$	27,073.81	\$ 27,893.1	2 \$	28,712.44	\$	29,568.17	\$ 30,478.52	\$ 31,370.66	\$	31,370.66	\$ 31,370.66 \$	32,
	260	7.50	\$	25,511.74	\$ 26,276.94	\$ 27,065.26	\$	27,877.86	\$	28,713.57	\$	29,574.73	\$ 30,462.4	4 \$	31,375.59	\$	32,317.64	\$ 33,287.46	\$ 34,286.15	\$	34,286.15	\$ 34,286.15 \$	36,

						Hea	d Custodian II, Tl	nerapeutic Educ As	ssistant II, Perso	nal Care Assistan	t					
			Step													
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 11.61	\$ 11.61	\$ 11.61	\$ 11.61	\$ 11.61	\$ 11.61	\$ 11.61	\$ 11.61	\$ 11.96	\$ 12.33	\$ 12.71	\$ 13.07	\$ 13.47	
	Days	Hours														
	190	7.00	\$ 15,430.41	\$ 15,430.41	\$ 15,430.41	\$ 15,430.41	\$ 15,430.41	\$ 15,430.41	\$ 15,430.41	\$ 15,430.41	\$ 15,909.33	\$ 16,403.23	\$ 16,897.11	\$ 17,391.00	\$ 17,909.67	
irade F+	260	8.00	\$ 24,143.86	\$ 24,143.86	\$ 24,143.86	\$ 24,143.86	\$ 24,143.86	\$ 24,143.86	\$ 24,143.86	\$ 24,143.86	\$ 24,882.97	\$ 25,647.80	\$ 26,412.63	\$ 27,203.23	\$ 28,018.30	
i duc i i																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 13.86	\$ 14.29	\$ 14.72	\$ 15.14	\$ 15.61	\$ 16.08	\$ 16.57	\$ 17.06	\$ 17.57	\$ 18.11	\$ 18.64	\$ 18.64	\$ 18.64	\$
	Days	Hours														
	190	7.00	\$ 18,438.66	\$ 19,007.39	\$ 19,576.12	\$ 20,144.84	\$ 20,758.45	\$ 21,387.05	\$ 22,045.57	\$ 22,689.14	\$ 23,362.62	\$ 24,081.00	\$ 24,784.44	\$ 24,784.44	\$ 24,784.44	\$ 26,0
	260	8.00	\$ 28,834.62	\$ 29,726.94	\$ 30,619.24	\$ 31,511.56	\$ 32,479.86	\$ 33,449.40	\$ 34,469.18	\$ 35,488.96	\$ 36,558.98	\$ 37,656.00	\$ 38,777.51	\$ 38,777.51	\$ 38,777.51	\$ 40,7

				Ele	ementary Atte	endar	nce/Security	Cler	k, Medicaid	Spec	cialist, Mainte	enan	ce Craftsman	l, Tı	itor, S.N. Acc	coun	t Clerk II, Lea	d G	roundsman/L	and	scaper, Ware	hou	se Clerk			
			Step																							
			1		2		3		4		5		6		7		8		9		10		11	12	13	
		Hourly	\$ 11.	50 \$	11.50	\$	11.50	\$	11.50	\$	11.50	\$	11.50	\$	11.50	\$	11.50	\$	11.85	\$	12.21	\$	12.58	\$ 12.94	\$ 13.34	
	Days	Hours																								
	190	7.00	\$ 15,285.	54 \$	15,285.54	\$	15,285.54	\$	15,285.54	\$	15,285.54	\$	15,285.54	\$	15,285.54	\$	15,285.54	\$	15,765.41	\$	16,245.30	\$	16,725.16	\$ 17,219.16	\$ 17,741.38	
	190	7.50	\$ 16,377.	36 \$	16,377.36	\$	16,377.36	\$	16,377.36	\$	16,377.36	\$	16,377.36	\$	16,377.36	\$	16,377.36	\$	16,891.52	\$	17,405.68	\$	17,919.83	\$ 18,449.10	\$ 19,008.63	
	260	7.50	\$ 22,411.	12 \$	22,411.12	\$	22,411.12	\$	22,411.12	\$	22,411.12	\$	22,411.12	\$	22,411.12	\$	22,411.12	\$	23,114.70	\$	23,818.29	\$	24,521.86	\$ 25,246.14	\$ 26,011.80	
Grade G	260	8.00	\$ 23,899.	27 \$	23,899.27	\$	23,899.27	\$	23,899.27	\$	23,899.27	\$	23,899.27	\$	23,899.27	\$	23,899.27	\$	24,643.67	\$	25,389.23	\$	26,134.78	\$ 26,927.71	\$ 27,744.93	
Grade G																										
			14		15		16		17		18		19		20		21		22		23		24	25	26	27
		Hourly	\$ 13.	73 \$	14.15	\$	14.58	\$	15.00	\$	15.45	\$	15.92	\$	16.42	\$	16.89	\$	17.41	\$	17.91	\$	18.47	\$ 18.47	\$ 18.47	\$ 19.38
	Days	Hours																								
	190	7.00	\$ 18,263.	50 \$	18,814.05	\$	19,392.72	\$	19,957.29	\$	20,550.08	\$	21,171.10	\$	21,834.46	\$	22,469.59	\$	23,161.19	\$	23,824.55	\$	24,558.48	\$ 24,558.48	\$ 24,558.48	\$ 25,772.29
	190	7.50	\$ 19,568.	15 \$	20,157.91	\$	20,777.92	\$	21,382.81	\$	22,017.94	\$	22,683.32	\$	23,394.07	\$	24,074.56	\$	24,815.56	\$	25,526.30	\$	26,312.65	\$ 26,312.65	\$ 26,312.65	\$ 27,613.16
	260	7.50	\$ 26,777.	46 \$	27,584.51	\$	28,432.95	\$	29,260.69	\$	30,129.82	\$	31,040.33	\$	32,012.93	\$	32,944.14	\$	33,958.13	\$	34,930.73	\$	36,006.79	\$ 36,006.79	\$ 36,006.79	\$ 37,786.43
	260	8.00	\$ 28,562.	15 \$	29,427.91	\$	30,398.87	\$	31,206.84	\$	32,145.42	\$	33,107.13	\$	34,140.50	\$	35,150.76	\$	36,208.40	\$	37,266.03	\$	38,396.50	\$ 38,396.50	\$ 38,396.50	\$ 40,319.91

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						Office Mgr I,	Sch Secretary III,	Secretary III, Textb	ook Coordinato	r, Bookkeeper - E	lementary					
			Step													Î
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 12.07	\$ 12.07	\$ 12.07	\$ 12.07	\$ 12.07	\$ 12.07	\$ 12.07	\$ 12.07	\$ 12.43	\$ 12.82	\$ 13.20	\$ 13.61	\$ 14.00	
	Days	Hours														
	238	7.50	\$ 21,541.26	\$ 21,541.26	\$ 21,541.26	\$ 21,541.26	\$ 21,541.26	\$ 21,541.26	\$ 21,541.26	\$ 21,541.26	\$ 22,210.51	\$ 22,876.31	\$ 23,562.91	\$ 24,269.17	\$ 24,998.53	
Grade H	260	7.50	\$ 23,531.71	\$ 23,531.71	\$ 23,531.71	\$ 23,531.71	\$ 23,531.71	\$ 23,531.71	\$ 23,531.71	\$ 23,531.71	\$ 24,262.23	\$ 24,990.43	\$ 25,740.61	\$ 26,512.75	\$ 27,308.00	
i auc II																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 14.43	\$ 14.86	\$ 15.30	\$ 15.76	\$ 16.25	\$ 16.72	\$ 17.22	\$ 17.74	\$ 18.27	\$ 18.84	\$ 19.38	\$ 19.38	\$ 19.38	\$ 20
	Days	Hours														
	238	7.50	\$ 25,747.53	\$ 26,519.68	\$ 27,316.10	\$ 28,134.47	\$ 28,978.28	\$ 29,848.65	\$ 30,744.47	\$ 31,665.73	\$ 32,615.87	\$ 33,594.91	\$ 34,602.85	\$ 34,602.85	\$ 34,602.85	\$ 36,33
	260	7.50	\$ 28,126.37	\$ 28,970.16	\$ 29,839.41	\$ 30,735.24	\$ 31,656.47	\$ 32,606.63	\$ 33,584.51	\$ 34,591.29	\$ 35,630.45	\$ 36,698.50	\$ 37,800.06	\$ 37,800.06	\$ 37,800.06	\$ 39,689

								Head Custo	dian III							
			Step													
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 12.79	\$ 12.79	\$ 12.79	\$ 12.79	\$ 12.79	\$ 12.79	\$ 12.79	\$ 12.79	\$ 13.19	\$ 13.59	\$ 14.00	\$ 14.42	\$ 14.85	
	Days	Hours														
irade H+	260	8.00	\$ 26,617.32	\$ 26,617.32	\$ 26,617.32	\$ 26,617.32	\$ 26,617.32	\$ 26,617.32	\$ 26,617.32	\$ 26,617.32	\$ 27,432.42	\$ 28,273.24	\$ 29,115.32	\$ 30,007.62	\$ 30,899.94	
aue n+																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 15.31	\$ 15.76	\$ 16.22	\$ 16.71	\$ 17.23	\$ 17.73	\$ 18.26	\$ 18.81	\$ 19.38	\$ 19.98	\$ 20.55	\$ 20.55	\$ 20.55	\$ 2
	Days	Hours														
	260	8.00	\$ 31,816.76	\$ 32,760.55	\$ 33,754.57	\$ 34,774.37	\$ 35,819.89	\$ 36,865.42	\$ 37,986.94	\$ 39,134.20	\$ 40,307.19	\$ 41,530.43	\$ 42,754.91	\$ 42,754.91	\$ 42,754.91	\$ 44,89

						Accou	nt Cl	lerk III, Auto	moti	ive Mechanic	I, Gr	ounds Forema	an, I	Maintenance	e Cra	ftsman II, Of	fice	Manger-Laur	el						
			Step																						
				1	2	3		4		5		6		7		8		9		10	11	12	13		
		Hourly	\$	12.67	\$ 12.67	\$ 12.67	\$	12.67	\$	12.67	\$	12.67	\$	12.67	\$	12.67	\$	13.07	\$	13.45	\$ 13.86	\$ 14.27	\$ 14.70		
	Days	Hours																							
	238	7.50	\$ 22	2,613.09	\$ 22,613.09	\$ 22,613.09	\$	22,613.09	\$	22,613.09	\$	22,613.09	\$	22,613.09	\$	22,613.09	\$	23,323.17	\$	24,015.03	\$ 24,743.31	\$ 25,471.59	\$ 26,236.29		
	260	7.50	\$ 24	1,703.78	\$ 24,703.78	\$ 24,703.78	\$	24,703.78	\$	24,703.78	\$	24,703.78	\$	24,703.78	\$	24,703.78	\$	25,474.76	\$	26,238.81	\$ 27,027.12	\$ 27,837.40	\$ 28,673.12		
Grade I	260	8.00	\$ 26	5,350.91	\$ 26,350.91	\$ 26,350.91	\$	26,350.91	\$	26,350.91	\$	26,350.91	\$	26,350.91	\$	26,350.91	\$	27,168.13	\$	27,985.34	\$ 28,826.84	\$ 29,692.61	\$ 30,582.65		
Grader																									
			:	14	15	16		17		18		19		20		21		22		23	24	25	26	27	27
		Hourly	\$	15.15	\$ 15.61	\$ 16.07	\$	16.54	\$	17.05	\$	17.55	\$	18.09	\$	18.64	\$	19.19	\$	19.76	\$ 20.35	\$ 20.35	\$ 20.35 \$		21.37
	Days	Hours																							
	238	7.50	\$ 27	,037.40	\$ 27,856.71	\$ 28,676.03	\$	29,531.75	\$	30,442.10	\$	31,334.25	\$	32,299.22	\$	33,264.19	\$	34,247.37	\$	35,266.96	\$ 36,322.97	\$ 36,322.97	\$ 36,322.97 \$	38	8,143.67
	260	7.50	\$ 29	,533.10	\$ 30,418.52	\$ 31,330.52	\$	32,271.41	\$	33,240.07	\$	34,237.59	\$	35,264.02	\$	36,321.65	\$	37,411.68	\$	38,534.05	\$ 39,689.93	\$ 39,689.93	\$ 39,689.93 \$	41	1,673.46
	260	8.00	\$ 31	,495.80	\$ 32,457.51	\$ 33,419.21	\$	34,429.47	\$	35,462.84	\$	36,520.48	\$	37,626.67	\$	38,757.13	\$	39,910.72	\$	41,112.84	\$ 42,339.25	\$ 42,339.25	\$ 42,339.25 \$	44	4,454.54

				Diocal Ma	schanic Cocrotar	v IV Office Mar II	Porconnol Acco	ciate, Financial Ass	ictant Field Co	rdinator Environ	montal Convices	C N. Einancial Acc	ictant			
	1	1	Step	Diesei ivie	ciiailic, Secretai	y IV, Office Wigi II	, reisolillei Asso	ciate, Filialiciai Ass	istaiit, rieiu cot	numator Environ	mentar services,	3.IV. FIIIdilCidi ASS	istaiit			
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 13.97	\$ 13.97	\$ 13.97	\$ 13.97	\$ 13.97	\$ 13.97	\$ 13.97	\$ 13.97	\$ 14.41	\$ 14.85	\$ 15.28	\$ 15.74	\$ 16.23	
	Days	Hours					,								,	
	260	7.50	\$ 27,251.36	\$ 27,251.36	\$ 27,251.36	\$ 27,251.36	\$ 27,251.36	\$ 27,251.36	\$ 27,251.36	\$ 27,251.36	\$ 28,087.08	\$ 28,929.72	\$ 29,798.95	\$ 30,692.45	\$ 31,612.55	
ade K	260	8.00	\$ 29,068.43	\$ 29,068.43	\$ 29,068.43	\$ 29,068.43	\$ 29,068.43	\$ 29,068.43	\$ 29,068.43	\$ 29,068.43	\$ 29,957.32	\$ 30,870.46	\$ 31,784.78	\$ 32,746.50	\$ 33,731.32	
aue K																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 16.69	\$ 17.19	\$ 17.72	\$ 18.25	\$ 18.79	\$ 19.35	\$ 19.94	\$ 20.53	\$ 21.15	\$ 21.79	\$ 22.44	\$ 22.44	\$ 22.44	\$
	Days	Hours														
	260	7.50	\$ 32,561.54	\$ 33,538.27	\$ 34,543.90	\$ 35,581.88	\$ 36,648.78	\$ 37,748.04	\$ 38,879.66		\$ 41,248.10	\$ 42,484.89	\$ 43,759.86	\$ 43,759.86	\$ 43,759.86	\$ 45
	260	8.00	\$ 34,717.28	\$ 35,751.81	\$ 36,856.84	\$ 37,963.03	\$ 39,093.50	\$ 40,271.35	\$ 41,473.49	\$ 42,724.17	\$ 43,997.97	\$ 45,320.30	\$ 46,666.93	\$ 46,666.93	\$ 46,666.93	\$ 48,

							M.S. So	ecurit	y Admin Ass	t, Di	spatcher, Pur	chas	ing Clerk, Fi	eld T	rip Coordina	tor						
			Step																			
			1	2	3		4		5		6		7		8		9	10	11	12	13	
		Hourly	\$ 14.67	\$ 14.67	\$ 1-	4.67 \$	14.67	\$	14.67	\$	14.67	\$	14.67	\$	14.67	\$	15.11	\$ 15.57	\$ 16.04	\$ 16.52	\$ 17.03	
	Days	Hours																				
	185	7.50	\$ 20,352.98	\$ 20,352.98	\$ 20,35	2.98 \$	20,352.98	\$	20,352.98	\$	20,352.98	\$	20,352.98	\$	20,352.98	\$	20,984.12	\$ 21,614.08	\$ 22,262.52	\$ 22,929.48	\$ 23,617.23	
	190	7.50	\$ 20,898.90	\$ 20,898.90	\$ 20,89	8.90 \$	20,898.90	\$	20,898.90	\$	20,898.90	\$	20,898.90	\$	20,898.90	\$	21,534.04	\$ 22,184.30	\$ 22,864.79	\$ 23,545.29	\$ 24,271.16	
ade L	260	7.50	\$ 28,603.77	\$ 28,603.77	\$ 28,60	3.77 \$	28,603.77	\$	28,603.77	\$	28,603.77	\$	28,603.77	\$	28,603.77	\$	29,492.64	\$ 30,376.91	\$ 31,288.90	\$ 32,227.48	\$ 33,193.83	
ue L																						
			14	15	16		17		18		19		20		21		22	23	24	25	26	27
		Hourly	\$ 17.53	\$ 18.07	\$ 1	3.62 \$	19.17	\$	19.73	\$	20.32	\$	20.93	\$	21.56	\$	22.23	\$ 22.89	\$ 23.55	\$ 23.55	\$ 23.55	\$ :
	Days	Hours																				
	185	7.50	\$ 24,326.96	\$ 25,056.32	\$ 25,80	7.64 \$	26,582.11	\$	27,379.67	\$	28,200.36	\$	29,046.47	\$	29,919.17	\$	30,816.14	\$ 31,740.86	\$ 32,692.15	\$ 32,692.15	\$ 32,692.15	\$ 34,32
	190	7.50	\$ 24,981.90	\$ 25,753.13	\$ 26,52	1.37 \$	27,310.71	\$	28,112.20	\$	28,959.04	\$	29,836.13	\$	30,728.34	\$	31,665.92	\$ 32,618.62	\$ 33,571.31	\$ 33,571.31	\$ 33,571.31	\$ 35,24
	260	7.50	\$ 34,190.19	\$ 35,215.48	\$ 36,27	0.81 \$	37,360.83	\$	38,479.73	\$	39,634.47	\$	40,823.88	\$	42,049.13	\$	43,311.37	\$ 44,609.42	\$ 45,947.95	\$ 45,947.95	\$ 45,947.95	\$ 48,24

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							IA with 9	Signing Skills, Inter	rvener for Deaf-	Blind						1
			Step													
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 15.40	\$ 15.40	\$ 15.40	\$ 15.40	\$ 15.40	\$ 15.40	\$ 15.40	\$ 15.40	\$ 15.86	\$ 16.34	\$ 16.83	\$ 17.34	\$ 17.86	
	Days	Hours														
rade M	190	7.50	\$ 21,947.34	\$ 21,947.34	\$ 21,947.34	\$ 21,947.34	\$ 21,947.34	\$ 21,947.34	\$ 21,947.34	\$ 21,947.34	\$ 22,602.18	\$ 23,284.56	\$ 23,982.24	\$ 24,709.50	\$ 25,451.04	
ade IVI																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 18.39	\$ 18.94	\$ 19.51	\$ 20.09	\$ 20.70	\$ 21.32	\$ 21.96	\$ 22.62	\$ 23.30	\$ 23.99	\$ 24.70	\$ 24.70	\$ 24.70	\$
	Days	Hours														
	190	7.50	\$ 26,206.86	\$ 26,991.24	\$ 27,805.20	\$ 28,633.44	\$ 29,491.26	\$ 30,377.64	\$ 31,293.60	\$ 32,238.12	\$ 33,197.94	\$ 34,186.32	\$ 35,203.26	\$ 35,203.26	\$ 35,203.26	\$ 36,9

									Truai	ncy Officer, G	iuida	nce Testing C	lerk	, Educationa	Inte	erpreter II							
			Step																				
				1	2		3	4		5		6		7		8	9	10	11	12	13		
		Hourly	\$	17.00	\$ 17	.00 \$	17.00	\$ 17.00	\$	17.00	\$	17.00	\$	17.00	\$	17.00	\$ 17.51	\$ 18.05	\$ 18.57	\$ 19.11	\$ 19.71		
	Days	Hours																					
	190	7.50	\$ 2	24,230.10	\$ 24,230	.10 \$	24,230.10	\$ 24,230.10	\$	24,230.10	\$	24,230.10	\$	24,230.10	\$	24,230.10	\$ 24,956.34	\$ 25,726.44	\$ 26,467.98	\$ 27,238.08	\$ 28,081.62		
ade O	227	7.50	\$ 2	28,928.56	\$ 28,928	.56 \$	28,928.56	\$ 28,928.56	\$	28,928.56	\$	28,928.56	\$	28,928.56	\$	28,928.56	\$ 29,807.04	\$ 30,701.71	\$ 31,622.96	\$ 32,571.95	\$ 33,548.68		
				14	15		16	17		18		19		20		21	22	23	24	25	26	2	27
		Hourly	\$	20.29	\$ 20	.89 \$	21.53	\$ 22.19	\$	22.85	\$	23.53	\$	24.26	\$	24.97	\$ 25.71	\$ 26.49	\$ 27.26	\$ 27.26	\$ 27.26 \$	3	
	Days	Hours																					
	190	7.50	\$ 2	28,909.86	\$ 29,767	.68 \$	30,683.64	\$ 31,613.88	\$	32,558.40	\$	33,532.50	\$	34,563.72	\$	35,581.68	\$ 36,642.48	\$ 37,747.14	\$ 38,851.80	\$ 38,851.80	\$ 38,851.80 \$	40	0,8
	227	7.50	\$ 3	34,555.46	\$ 35,592	.30 \$	36,660.35	\$ 37,759.59	\$	38,892.37	\$	40,058.66	\$	41,260.81	\$	42,498.76	\$ 43,773.73	\$ 45,086.83	\$ 46,439.20	\$ 46,439.20	\$ 46,439.20 \$	48	8,7

						Auto	motive Mechanic	II, Research Assis	tant/Webmaste	r. Financial Analy	st					
			Step					•	•	,						
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 17.83	\$ 17.83	\$ 17.83	\$ 17.83	\$ 17.83	\$ 17.83	\$ 17.83	\$ 17.83	\$ 18.37	\$ 18.93	\$ 19.51	\$ 20.09	\$ 20.70	
	Days	Hours														
	260	7.50	\$ 34,756.59	\$ 34,756.59	\$ 34,756.59	\$ 34,756.59	\$ 34,756.59	\$ 34,756.59	\$ 34,756.59	\$ 34,756.59	\$ 35,846.59	\$ 36,921.58	\$ 38,030.08	\$ 39,170.95	\$ 40,345.34	
rade P	260	8.00	\$ 37,074.16	\$ 37,074.16	\$ 37,074.16	\$ 37,074.16	\$ 37,074.16	\$ 37,074.16	\$ 37,074.16	\$ 37,074.16	\$ 38,227.74	\$ 39,381.32	\$ 40,560.34	\$ 41,785.59	\$ 43,036.26	
auc i																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 21.32	\$ 21.94	\$ 22.60	\$ 23.31	\$ 23.98	\$ 24.71	\$ 25.45	\$ 26.19	\$ 27.00	\$ 27.80	\$ 28.64	\$ 28.64	\$ 28.64	\$ 3
	Days	Hours														
	260	7.50	\$ 41,556.72	\$ 42,803.92	\$ 44,086.96	\$ 45,409.31	\$ 46,772.11	\$ 48,174.20	\$ 49,620.24	\$ 51,109.02	\$ 52,641.74	\$ 54,220.69	\$ 55,848.19	\$ 55,848.19	\$ 55,848.19	\$ 58,63
	260	8.00	\$ 44,334.32	\$ 45,656.68	\$ 47,027.56	\$ 48,470.11	\$ 49,888.39	\$ 51,379.51	\$ 52,918.00	\$ 54,505.05	\$ 56,163.76	\$ 57,846.74	\$ 59,577.11	\$ 59,577.11	\$ 59,577.11	\$ 62,53

							Tech	nology Techni	cian, '	Technology 1	Гесhr	nician - Progra	amm	er, TV Med	ia Sp	ecialist, Licen	sure	e Specialist					
			Step																				
			1		2	3		4		5		6		7		8		9	10	11	12	13	
		Hourly	\$ 18.7	2 \$	18.72	\$ 18.	72 \$	18.72	\$	18.72	\$	18.72	\$	18.72	\$	18.72	\$	19.30	\$ 19.88	\$ 20.48	\$ 21.10	\$ 21.74	
	Days	Hours																					
irade Q	260	7.50	\$ 36,514.7	0 \$ 3	36,514.70	\$ 36,514.	70 \$	36,514.70	\$	36,514.70	\$	36,514.70	\$	36,514.70	\$	36,514.70	\$	37,639.39	\$ 38,768.70	\$ 39,932.67	\$ 41,130.18	\$ 42,363.53	
raue Q																							
			14		15	16		17		18		19		20		21		22	23	24	25	26	27
		Hourly	\$ 22.3	7 \$	23.04	\$ 23.	75 \$	24.44	\$	25.17	\$	25.94	\$	26.70	\$	27.53	\$	28.34	\$ 29.19	\$ 30.08	\$ 30.08	\$ 30.08	\$ 3
	Days	Hours																					
	260	7.50	\$ 43,635.0	2 \$ 4	14,944.64	\$ 46,292	41 \$	47,681.80	\$	49,111.63	\$	50,585.40	\$	52,103.10	\$	53,665.86	\$	55,274.86	\$ 56,933.57	\$ 58,640.82	\$ 58,640.82	\$ 58,640.82	\$ 61,57

						LPN-SPED, LI	PN - E	Elementary,	Scho	ol/Communit	y Ca	aseworker, G	ene	al Ledger Ac	coun	ntant						
			Step																			
			1	2	3	4		5		6		7		8		9	10	11	12	13		
		Hourly	\$ 19.6	\$ 19.66	\$ 19.66	\$ 19.66	\$	19.66	\$	19.66	\$	19.66	\$	19.66	\$	20.27	\$ 20.87	\$ 21.50	\$ 22.16	\$ 22.81		
	Days	Hours																				
	185	7.50	\$ 27,265.2	\$ 27,265.23	\$ 27,265.23	\$ 27,265.23	\$	27,265.23	\$	27,265.23	\$	27,265.23	\$	27,265.23	\$	28,120.59	\$ 28,964.41	\$ 29,833.63	\$ 30,728.30	\$ 31,650.69		
	190	7.00	\$ 26,141.6	\$ 26,141.68	\$ 26,141.68	\$ 26,141.68	\$	26,141.68	\$	26,141.68	\$	26,141.68	\$	26,141.68	\$	26,955.64	\$ 27,756.04	\$ 28,597.13	\$ 29,478.92	\$ 30,333.58		
ade R	260	7.50	\$ 38,317.9	\$ 38,317.90	\$ 38,317.90	\$ 38,317.90	\$	38,317.90	\$	38,317.90	\$	38,317.90	\$	38,317.90	\$	39,520.03	\$ 40,705.98	\$ 41,927.75	\$ 43,184.22	\$ 44,479.98		
ue K				•						•		•				•	•		•			
			14	15	16	17		18		19		20		21		22	23	24	25	26		27
		Hourly	\$ 23.5	\$ 24.20	\$ 24.93	\$ 25.66	\$	26.46	\$	27.22	\$	28.06	\$	28.90	\$	29.77	\$ 30.65	\$ 31.59	\$ 31.59	\$ 31.59 \$		Ξ
	Days	Hours																				
	185	7.50	\$ 32,599.6	\$ 33,577.57	\$ 34,584.35	\$ 35,622.35	\$	36,691.56	\$	37,791.96	\$	38,925.89	\$	40,093.35	\$	41,296.63	\$ 42,534.61	\$ 43,811.86	\$ 43,811.86	\$ 43,811.86 \$	4	6,
	190	7.00	\$ 31,256.0	\$ 32,192.12	\$ 33,155.30	\$ 34,132.06	\$	35,190.20	\$	36,207.65	\$	37,320.07	\$	38,432.48	\$	39,599.15	\$ 40,765.83	\$ 42,013.90	\$ 42,013.90	\$ 42,013.90 \$	4	4,0
	260	7.50	\$ 45,815.0	\$ 47,189.38	\$ 48,605.37	\$ 50,062.94	\$	51,565.59	\$	53,112.20	\$	54,705.02	\$	56,347.53	\$	58,037.46	\$ 59,778.23	\$ 61,572.19	\$ 61,572.19	\$ 61,572.19 \$	- 6	4,0

					Fxec Asst	to S	unerintende	nt. S	chool Nurse	Stu	dent Services	Sne	cialist, Truanc	v Office	er/Parent	Faci	litator, Home	less	Education L	asor	n. Behavioral	Lea	d					
		Т	Step		LACE PISSE	10 5	арениснае	110, 0	ciiooi itaise,	Jeu	delle Services	Jpc	cialist, Tradic	younce	ci/i diciii	1 40	ntator, monit	.1033	Ludedion L	usoi	i, beliavioral	LCu		Г				
				1	2		3		4		5		6		7		8		9		10		11		12	13		
		Hourly	\$	20.66	\$ 20.66	\$	20.66	\$	20.66	\$	20.66	\$	20.66	\$	20.66	\$	20.66	\$	21.28	\$	21.91	\$	22.57	\$	23.26	\$ 23.95		
	Days	Hours																										
	200	7.50	\$	30,966.41	\$ 30,966.41	\$	30,966.41	\$	30,966.41	\$	30,966.41	\$	30,966.41	\$ 30	0,966.41	\$	30,966.41	\$	31,921.18	\$	32,878.26	\$	33,864.24	\$	34,880.27	\$ 35,926.35		
	227	7.50	\$	35,147.27	\$ 35,147.27	\$	35,147.27	\$	35,147.27	\$	35,147.27	\$	35,147.27	\$ 33	5,147.27	\$	35,147.27	\$	36,230.35	\$	37,312.26	\$	38,433.49	\$	39,575.52	\$ 40,775.33		
	238	7.50	\$	36,851.06	\$ 36,851.06	\$	36,851.06	\$	36,851.06	\$	36,851.06	\$	36,851.06	\$ 30	6,851.06	\$	36,851.06	\$	37,980.38	\$	39,120.08	\$	40,293.32	\$	41,501.22	\$ 42,742.67		
ade S	260	7.50	\$	40,256.33	\$ 40,256.33	\$	40,256.33	\$	40,256.33	\$	40,256.33	\$	40,256.33	\$ 40	0,256.33	\$	40,256.33	\$	41,496.60	\$	42,735.74	\$	44,021.07	\$	45,328.39	\$ 46,702.75		
uuc 5																												
				14	15		16		17		18		19		20		21		22		23		24		25	26		27
		Hourly	\$	24.68	\$ 25.41	\$	26.16	\$	26.97	\$	27.75	\$	28.61	\$	29.48	\$	30.32	\$	31.24	\$	32.20	\$	33.15	\$	33.15	\$ 33.15 \$	S	3
	Days	Hours																										
	200	7.50	\$	37,004.80	\$ 38,114.46	\$	39,258.80	\$	40,436.66	\$	41,649.19	\$	42,897.56	\$ 4	4,185.22	\$	45,511.03	\$	46,876.15	\$	48,282.85	\$	49,731.20	\$	49,731.20	\$ 49,731.20 \$	5 5	52,217
	227	7.50	\$	42,015.60	\$ 43,254.72	\$	44,553.95	\$	45,912.13	\$	47,270.29	\$	48,705.92	\$ 50	0,162.35	\$	51,638.42	\$	53,193.09	\$	54,826.38	\$	56,440.01	\$	56,440.01	\$ 56,440.01 \$	5 5	59,27
	238	7.50	\$	44,024.55	\$ 45,345.74	\$	46,706.22	\$	48,108.31	\$	49,550.89	\$	51,037.36	\$ 52	2,568.91	\$	54,145.55	\$	55,769.59	\$	57,442.16	\$	59,166.75	\$	59,166.75	\$ 59,166.75 \$	5 6	52,12
	260	7.50	\$	48,123.35	\$ 49,542.80	\$	51,030.43	\$	52,586.26	\$	54,140.93	\$	55,786.92	\$ 5'	7,454.89	\$	59,144.79	\$	60,926.03	\$	62,796.27	\$	64,644.55	\$	64,644.55	\$ 64,644.55	6	57,890

					Sy	ystems Ad	min, COTA, Phy		• •						m A	Analyst/Progr	amn	ner				
	ı	ı	Step					Ве	enefits Specia	ilist,	Assessment S	pecialist, Atten	danc	e Clerk						l		
			1	2		3	4		5		6	7		8		9		10	11	12	13	
		Hourly	\$ 21.68	\$ 21.68	\$	21.68	\$ 21.68	\$	21.68	\$	21.68	\$ 21.68	\$	21.68	\$	22.34	\$	23.00	\$ 23.72	\$ 24.41	\$ 25.14	
	Days	Hours																				
	200	7.50	\$ 32,510.10	\$ 32,510.10	\$ 30	32,510.10	\$ 32,510.10	\$	32,510.10	\$	32,510.10	\$ 32,510.10	\$	32,510.10	\$	33,517.40	\$	34,523.50	\$ 35,559.08	\$ 36,626.52	\$ 37,723.44	
	210	7.50	\$ 34,130.04	\$ 34,130.04	\$ 3	34,130.04	\$ 34,130.04	\$	34,130.04	\$	34,130.04	\$ 34,130.04	\$	34,130.04	\$	35,199.74	\$	36,252.73	\$ 37,339.13	\$ 38,458.98	\$ 39,612.24	
	238	7.50	\$ 38,683.68	\$ 38,683.68	\$ 3	38,683.68	\$ 38,683.68	\$	38,683.68	\$	38,683.68	\$ 38,683.68	\$	38,683.68	\$	39,872.24	\$	41,060.79	\$ 42,323.63	\$ 43,567.89	\$ 44,886.45	
Grade T	260	7.50	\$ 42,262.97	\$ 42,262.97	\$ 42	12,262.97	\$ 42,262.97	\$	42,262.97	\$	42,262.97	\$ 42,262.97	\$	42,262.97	\$	43,572.59	\$	44,879.91	\$ 46,226.53	\$ 47,613.60	\$ 49,041.13	
Grade 1																						
			14	15		16	17		18		19	20		21		22		23	24	25	26	27
		Hourly	\$ 25.91	\$ 26.67	\$	27.49	\$ 28.31	\$	29.15	\$	30.03	\$ 30.92	\$	31.84	\$	32.81	\$	33.79	\$ 34.82	\$ 34.82	\$ 34.82	\$ 36.55
	Days	Hours																				
	200	7.50	\$ 38,856.93	\$ 40,021.08	\$ 4	11,221.78	\$ 42,459.07	\$	43,732.91	\$	45,044.50	\$ 46,397.37	\$	47,787.97	\$	49,222.22	\$	50,697.74	\$ 52,219.30	\$ 52,219.30	\$ 52,219.30	\$ 54,830.67
	210	7.50	\$ 40,798.94	\$ 42,019.06	\$ 43	13,289.33	\$ 44,576.32	\$	45,913.43	\$	47,300.69	\$ 48,721.39	\$	50,175.50	\$	51,679.77	\$	53,234.18	\$ 54,822.00	\$ 54,822.00	\$ 54,822.00	\$ 57,563.11
	238	7.50	\$ 46,242.14	\$ 47,616.41	\$ 49	19,064.95	\$ 50,532.08	\$	52,036.33	\$	53,596.31	\$ 55,193.42	\$	56,846.26	\$	58,573.38	\$	60,319.07	\$ 62,157.61	\$ 62,157.61	\$ 62,157.61	\$ 65,240.41
	260	7.50	\$ 50,512.57	\$ 52,027.95	\$ 53	53,589.57	\$ 55,196.26	\$	56,852.66	\$	58,558.76	\$ 60,314.57	\$	62,124.70	\$	63,988.01	\$	65,907.93	\$ 67,885.67	\$ 67,885.67	\$ 67,885.67	\$ 71,279.37

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								Educational Inte	erpreter III							
			Step													
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 24.93	\$ 24.93	\$ 24.93	\$ 24.93	\$ 24.93	\$ 24.93	\$ 24.93	\$ 24.93	\$ 25.67	\$ 26.44	\$ 27.23	\$ 28.05	\$ 28.89	
	Days	Hours														
Grade W	190	7.50	\$ 35,523.54	\$ 35,523.54	\$ 35,523.54	\$ 35,523.54	\$ 35,523.54	\$ 35,523.54	\$ 35,523.54	\$ 35,523.54	\$ 36,584.34	\$ 37,674.72	\$ 38,807.94	\$ 39,970.74	\$ 41,163.12	
rade w																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 29.75	\$ 30.64	\$ 31.56	\$ 32.51	\$ 33.49	\$ 34.49	\$ 35.52	\$ 36.58	\$ 37.67	\$ 38.80	\$ 39.96	\$ 39.96	\$ 39.96	\$ 41
	Days	Hours														
	190	7.50	\$ 42,398.34	\$ 43,663.14	\$ 44,970.78	\$ 46,323.30	\$ 47,718.66	\$ 49,142.58	\$ 50,610.36	\$ 52,122.00	\$ 53,677.50	\$ 55,291.14	\$ 56,947.62	\$ 56,947.62	\$ 56,947.62	\$ 58,648.

							Educational	Interpreter IV, Lea	d Educational In	terpreter						
			Step													
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 26.17	\$ 26.17	\$ 26.17	\$ 26.17	\$ 26.17	\$ 26.17	\$ 26.17	\$ 26.17	\$ 26.96	\$ 27.76	\$ 28.60	\$ 29.46	\$ 30.35	
	Days	Hours														
irade X	190	7.50	\$ 37,296.30	\$ 37,296.30	\$ 37,296.30	\$ 37,296.30	\$ 37,296.30	\$ 37,296.30	\$ 37,296.30	\$ 37,296.30	\$ 38,416.26	\$ 39,563.76	\$ 40,756.14	\$ 41,977.08	\$ 43,241.88	
aue A																
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 31.25	\$ 32.19	\$ 33.16	\$ 34.15	\$ 35.17	\$ 36.22	\$ 37.30	\$ 38.42	\$ 39.58	\$ 40.76	\$ 41.98	\$ 41.98	\$ 41.98	\$ 44.
	Days	Hours														
	190	7.50	\$ 44,535.24	\$ 45,872.46	\$ 47,253.54	\$ 48,663.18	\$ 50,116.68	\$ 51,614.04	\$ 53,154.24	\$ 54,753.60	\$ 56,395.80	\$ 58,081.86	\$ 59,826.06	\$ 59,826.06	\$ 59,826.06	\$ 62,819.

## Part-Time Transportation Pay Tables FY 2017-2018

							PART-TI	IME Bus Assist	ant							
			Step													
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 9.54	\$ 9.54	\$ 9.54	\$ 9.54	\$ 9.54	\$ 9.54	\$ 9.54	\$ 9.54	\$ 9.80	\$ 10.06	\$ 10.33	\$ 10.60	\$ 10.90	
	Days	Hours														
Cuada A	185	8.00	\$ 14,128.99	\$ 14,128.99	\$ 14,128.99	\$ 14,128.99	\$ 14,128.99	\$ 14,128.99	\$ 14,128.99	\$ 14,128.99	\$ 14,498.30	\$ 14,885.79	\$ 15,289.19	\$ 15,692.58	\$ 16,130.07	
Grade A				•	•	-	•		•	•		•	•	•		
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 11.17	\$ 11.47	\$ 11.79	\$ 12.12	\$ 12.46	\$ 12.78	\$ 13.15	\$ 13.49	\$ 13.86	\$ 14.26	\$ 14.64	\$ 14.64	\$ 14.64	\$ 15.34
	Days	Hours														
	185	8.00	\$ 16,533.46	\$ 16,987.99	\$ 17,458.44	\$ 17,930.02	\$ 18,434.54	\$ 18,922.03	\$ 19,443.60	\$ 19,964.05	\$ 20,519.70	\$ 21,091.27	\$ 21,662.86	\$ 21,662.86	\$ 21,662.86	\$ 22,688.96
							PAR	RT-TIME Bus D	river							
			Step													
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 10.87	\$ 10.87	\$ 10.87	\$ 10.87	\$ 10.87	\$ 10.87	\$ 10.87	\$ 10.87	\$ 11.17	\$ 11.46	\$ 11.77	\$ 12.11	\$ 12.44	
	Days	Hours														
Grade D	185	8.00	\$ 16,080.07	\$ 16,080.07	\$ 16,080.07	\$ 16,080.07	\$ 16,080.07	\$ 16,080.07	\$ 16,080.07	\$ 16,080.07	\$ 16,533.46	\$ 16,970.95	\$ 17,425.48	\$ 17,912.97	\$ 18,400.45	
					1		1	1	1			1		1		
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 12.76	\$ 13.14	\$ 13.48	\$ 13.85	\$ 14.25	\$ 14.63	\$ 15.04	\$ 15.45	\$ 15.89	\$ 16.32	\$ 16.76	\$ 16.76	\$ 16.76	\$ 17.56
	Days	Hours	<b>*</b> 10.00 <b>7</b> .01	A 10 12 5 5 7	<b>*</b> 10 0 10 11	# 20 F02 FF	A 21 07 1 2 1	<b>0.21</b> 515 01	A 22 251 10	A 22 07 4 10	A 22 512 00	02115255	<b>0.24.027.2</b> 5	# 24 02 F 2 F	A 24 027 25	A 25 005 15
	185	8.00	\$ 18,887.94	\$ 19,426.57	\$ 19,948.14	\$ 20,502.65	\$ 21,074.24	\$ 21,645.81	\$ 22,251.48	\$ 22,874.19	\$ 23,512.80	\$ 24,152.55	\$ 24,825.26	\$ 24,825.26	\$ 24,825.26	\$ 25,985.45
																I
			Step				PAKI-IIIVI	E Bus Driver/T	rainer					T	1	
	-	+	3tep 1	2	3	4	5	6	7	8	9	10	11	12	13	
	<del></del>	Hourly	\$ 12.97		-	-		-		_						
	Days	Hours	φ 12.97	φ 12.97	Ф 12.97	φ 12.97	φ 12.97	φ 12.97	φ 12.97	φ 12.97	Ф 15.32	φ 13./1	φ 14.U6	Ф 14.46	φ 14.07	
	185	8.00	\$ 10 101 34	\$ 10 101 34	\$ 19,191.34	\$ 10 101 34	\$ 10 101 34	\$ 10 101 34	\$ 19 191 34	\$ 10 101 34	\$ 10 728 83	\$ 20 284 49	\$ 20.839.01	\$ 21 /27 63	\$ 22.016.25	
Grade H	100	3.00	ψ 19,191.34	ψ 12,121.34	ψ 12,121.34	ψ 12,121.34	ψ 12,121.34	ψ 12,121.34	ψ 12,121.34	ψ 17,171.34	ψ 17,720.03	ψ 20,204.49	ψ 20,037.01	Ψ 21,427.03	ψ 22,010.23	
		+	14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 15.29	_	-	=:		-				\$ 19.62				
	Days	Hours	Ψ 13.27	Ψ 13.70	Ψ 10.13	Ψ 10.00	Ψ 17.07	Ψ 17.55	Ψ 10.04	Ψ 10.55	Ψ 17.07	Ψ 17.02	Ψ 20.17	Ψ 20.17	Ψ 20.17	Ψ 21.11
	185	8.00	\$ 22,621.91	\$ 23.243.49	\$ 23,900,29	\$ 24.572.98	\$ 25,261.61	\$ 25,951.36	\$ 26,691.11	\$ 27.447.91	\$ 28.221.74	\$ 29,029 68	\$ 29.836.47	\$ 29.836.47	\$ 29,836.47	\$ 31.248.93
	1	1	Ψ 22,021.71	Ψ 43,473.77	Ψ 23,700.27	Ψ 27,312.70	Ψ 23,201.01	Ψ 20,701.30	Ψ 20,071.11	Ψ 21,771.71	Ψ 20,221./Τ	Ψ 27,027.00	Ψ 47,030.T1	Ψ 27,030.77	Ψ 27,030.47	Ψ 31,240.73

## **Full-Time Transportation Pay Tables** FY 2017-2018

							Bi	us Assistant								1
		Т	Step													Ī
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.04	\$ 10.30	\$ 10.57	\$ 10.87	\$ 11.16	\$ 11.46	
	Days	Hours														
Grade A	185	8.00	\$ 14,847.52	\$ 14,847.52	\$ 14,847.52	\$ 14,847.52	\$ 14,847.52	\$ 14,847.52	\$ 14,847.52	\$ 14,847.52	\$ 15,238.07	\$ 15,646.64	\$ 16,067.22	\$ 16,499.82	\$ 16,945.64	
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 11.74	-			_		-		\$ 14.60	\$ 15.02		\$ 15.41	\$ 15.41	\$ 16.15
	Days	Hours	\$ 11.74	\$ 12.07	\$ 12.43	\$ 12.73	\$ 15.14	\$ 13.47	Ф 15.65	\$ 14.22	\$ 14.00	\$ 13.02	\$ 13.41	\$ 13.41	\$ 13.41	\$ 10.13
	185	8.00	\$ 17 404 67	\$ 17 878 12	\$ 18,366.02	\$ 18 868 30	\$ 19 383 82	\$ 19 917 36	\$ 20 465 32	\$ 21 030 12	\$ 21 612 91	\$ 22 212 55	\$ 22 830 20	\$ 22 830 20	\$ 22 830 20	\$ 23 888 87
		L	ψ 17,101.07	ψ 17,070.12	ψ 10,500.02	Ψ 10,000.50	Ψ 17,505.02	ψ 17,717.50	φ 20, 103.32	Ψ 21,030.12	Ψ 21,012.71	Ψ 22,212.33	Ψ 22,030.20	Ψ 22,030.20	Ψ 22,030.20	Ψ 23,000.07
								Bus Driver								]
			Step													
			1	2	3	4	5	6	7	8	9	10	11	12	13	
		Hourly	\$ 11.42	\$ 11.42	\$ 11.42	\$ 11.42	\$ 11.42	\$ 11.42	\$ 11.42	\$ 11.42	\$ 11.74	\$ 12.06	\$ 12.39	\$ 12.74	\$ 13.08	
	Days	Hours		* * * * * * * * * * * * * * * * * * * *			* * * * * * * * * * * * * * * * * * * *				* * * * * * * * * * * * * * * * * *		* * * * * * * * * * * * * * * * * * * *	* 10 0 10 00		
Grade D	185	8.00	\$ 16,910.80	\$ 16,910.80	\$ 16,910.80	\$ 16,910.80	\$ 16,910.80	\$ 16,910.80	\$ 16,910.80	\$ 16,910.80	\$ 17,383.04	\$ 17,855.30	\$ 18,341.98	\$ 18,843.08	\$ 19,358.58	
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 13.44					\$ 15.40			\$ 16.73	\$ 17.19		\$ 17.67	\$ 17.67	\$ 18.50
	Days	Hours	<b>4</b> 15	Ψ 15.02	Ψ 121	Ψ 11.05	Ψ 1,	Ψ 10σ	Ψ 15.01	ψ 10.2 <i>y</i>	Ψ 10.75	<b>4</b> 17.12	Ψ 17.07	Ψ 17.07	ψ 17.07	<b>\$</b> 10.00
	185	8.00	\$ 19,890.93	\$ 20,438.90	\$ 21,002.47	\$ 21,584.08	\$ 22,183.71	\$ 22,798.96	\$ 23,434.65	\$ 24,088.36	\$ 24,762.48	\$ 25,455.85	\$ 26,169.63	\$ 26,169.63	\$ 26,169.63	\$ 27,397.75
				•	•			•	•	•		•		•		•
	•						Bus	Driver/Traine	r				•			
			Step		1 .				7			1 40		10	40	
		Hourly	\$ 13.64	2	9 12 64	4	5	6	,	8	9 14.02	10	11	12	13	
	Days	Hours	\$ 13.64	\$ 13.64	\$ 13.64	\$ 13.64	\$ 13.64	\$ 13.64	\$ 13.64	\$ 13.64	\$ 14.03	\$ 14.42	\$ 14.83	\$ 15.25	\$ 15.66	-
	185	8.00	\$ 20.200.95	\$ 20,200,95	\$ 20,200,95	\$ 20 200 95	\$ 20 200 95	\$ 20,200.95	\$ 20,200,95	\$ 20,200,95	\$ 20 776 55	\$ 21,350,96	\$ 21.942.17	\$ 22,551.41	\$ 23.179.88	
Grade H			Ψ 20,200.93	Ψ 20,200.73	Ψ 20,200.93	Ψ 20,200.73	Ψ 20,200.73	Ψ 20,200.73	φ 20,200.73	Ψ 20,200.73	Ψ 20,770.33	Ψ 21,330.70	Ψ 21,742.17	Ψ 22,331.41	Ψ 23,177.00	
			14	15	16	17	18	19	20	21	22	23	24	25	26	27
		Hourly	\$ 16.11	\$ 16.55	\$ 17.01	\$ 17.49	\$ 18.00	\$ 18.48	\$ 19.00	\$ 19.54	\$ 20.09	\$ 20.70	\$ 21.26	\$ 21.26	\$ 21.26	\$ 22.26
	Days	Hours														
	185	8.00	\$ 23,826.39	\$ 24,490.91	\$ 25,178.28	\$ 25,883.64	\$ 26,610.66	\$ 27,360.50	\$ 28,131.96	\$ 28,927.46	\$ 29,747.01	\$ 30,590.58	\$ 31,458.17	\$ 31,458.17	\$ 31,458.17	\$ 32,949.47

## **TEACHER PAY TABLE**

Lynchburg City Schools FY 2017- 18

STEP 17-18	10-MONTH TEACHER 2017-2018	10.5-MONTH TEACHER 2017-2018	11-MONTH TEACHER 2017-2018	12-MONTH TEACHER 2017-2018
0	\$39,535.20	\$41,511.96	\$43,488.72	\$47,442.24
1	\$39,535.20	\$41,511.96	\$43,488.72	\$47,442.24
2	\$39,535.20	\$41,511.96	\$43,488.72	\$47,442.24
3	\$39,535.20	\$41,511.96	\$43,488.72	\$47,442.24
4	\$39,743.28	\$41,730.44	\$43,717.61	\$47,691.94
5	\$39,743.28	\$41,730.44	\$43,717.61	\$47,691.94
6	\$39,743.28	\$41,730.44	\$43,717.61	\$47,691.94
7	\$39,743.28	\$41,730.44	\$43,717.61	\$47,691.94
8	\$41,565.00	\$43,643.25	\$45,721.50	\$49,878.00
9	\$41,565.00	\$43,643.25	\$45,721.50	\$49,878.00
10	\$41,565.00	\$43,643.25	\$45,721.50	\$49,878.00
11	\$41,565.00	\$43,643.25	\$45,721.50	\$49,878.00
12	\$41,565.00	\$43,643.25	\$45,721.50	\$49,878.00
13	\$42,071.08	\$44,174.81	\$46,278.54	\$50,485.99
14	\$42,807.39	\$44,948.11	\$47,088.83	\$51,369.11
15	\$43,557.56	\$45,736.42	\$47,914.12	\$52,269.54
16	\$44,319.31	\$46,536.30	\$48,752.16	\$53,183.85
17	\$45,094.91	\$47,350.05	\$49,605.20	\$54,114.35
18	\$45,884.38	\$48,178.83	\$50,473.28	\$55,062.18
19	\$46,686.57	\$49,021.49	\$51,355.23	\$56,023.89
20	\$47,503.79	\$49,879.15	\$52,254.51	\$57,005.24
21	\$48,334.87	\$50,751.84	\$53,168.83	\$58,002.78
22	\$49,180.99	\$51,640.73	\$54,099.32	\$59,017.66
23	\$50,042.14	\$52,544.66	\$55,047.15	\$60,051.02
24	\$50,917.16	\$53,463.59	\$56,008.85	\$61,100.57
25	\$51,808.34	\$54,399.84	\$56,990.21	\$62,170.94
26	\$52,715.71	\$55,352.31	\$57,987.74	\$63,259.79
27	\$53,638.13	\$56,320.95	\$59,002.62	\$64,365.98
28	\$54,576.71	\$57,305.77	\$60,034.83	\$65,492.98
29	\$55,531.47	\$58,309.10	\$61,085.55	\$66,638.47
30	\$56,503.57	\$59,329.74	\$62,154.75	\$67,804.77
31	\$57,491.88	\$60,366.59	\$63,241.29	\$68,990.71 <sub>65</sub>

## **TEACHER PAY TABLE**

Lynchburg City Schools FY 2017- 18

STEP 17-18	<b>10-MONTH TEACHER 2017-2018</b>	10.5-MONTH TEACHER 2017-2018	11-MONTH TEACHER 2017-2018	12-MONTH TEACHER 2017-2018
32	\$64,278.13	\$67,492.68	\$70,706.06	\$77,133.98
33	\$65,402.81	\$68,674.00	\$71,944.03	\$78,484.07
34	\$66,547.15	\$69,874.96	\$73,202.78	\$79,857.28
35	\$67,831.35	\$71,223.90	\$74,615.28	\$81,398.07
36	\$69,018.45	\$72 <i>,</i> 469.95	\$75,920.29	\$82,822.13
37	\$70,226.36	\$73,737.96	\$77,249.57	\$84,271.64
38	\$71,455.08	\$75,027.95	\$78,600.81	\$85,746.56

## Degree Supplements:

Masters \$3260.27

Eductation Specialist \$4,400.26

Doctorate \$5,044.28